



Investor Presentation | June, 2020

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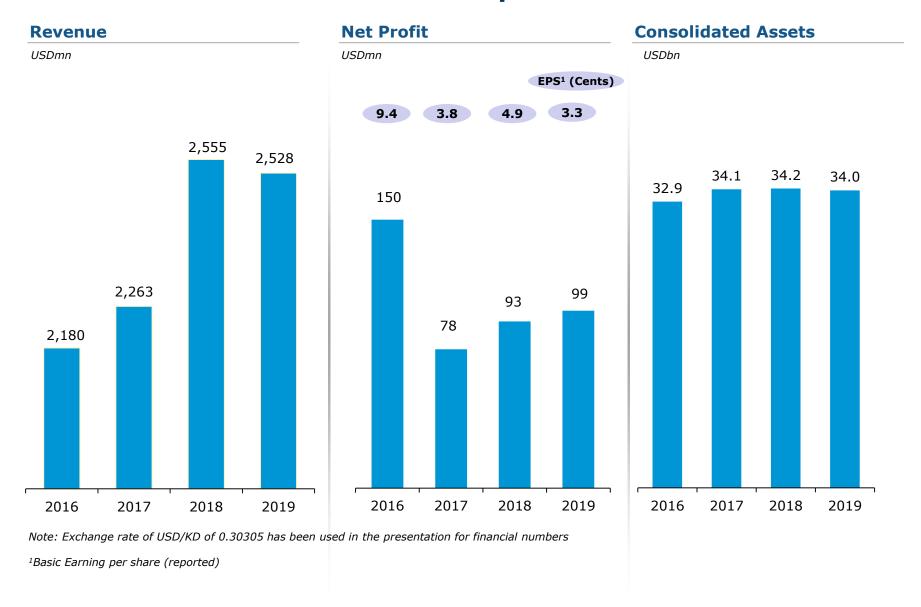
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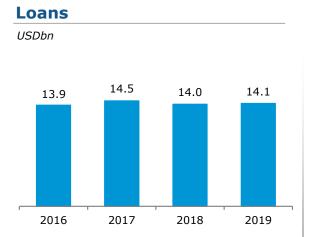
Note: : Exchange rate of USD/KD of 0.30305 has been used in the presentation for financial numbers



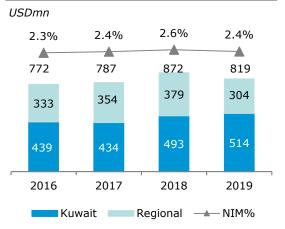
KIPCO consolidated: Financial performance



Burgan Bank Group (BBG)

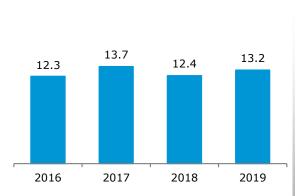


Operating Income

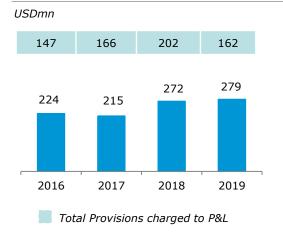


Deposits

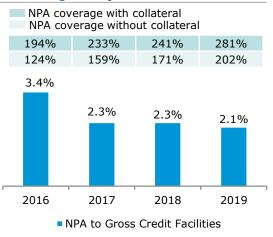
USDbn



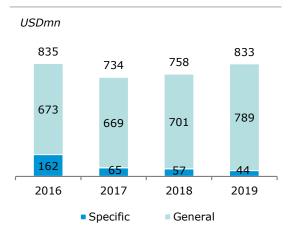
Net Profit & Provision



Asset Quality



Total Provision

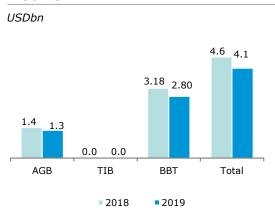


Strong performance reflecting operational capabilities with strict focus on asset quality;

Basel III CAR: 16.8%

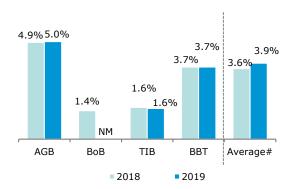
BBG: Regional operations

Loans^

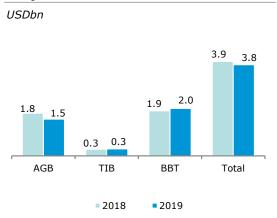


Net Interest Margin*

Percentage

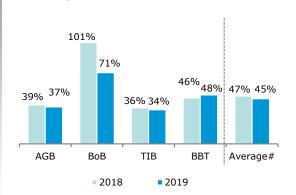


Deposits^

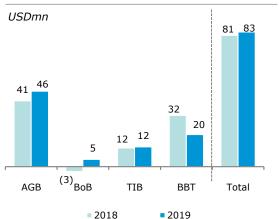


Cost to Income*

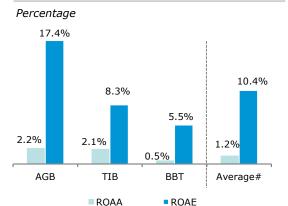
Percentage



Net Profit



Return on Assets & Equity*



^{*} For calculation of 2019 ratios for AGB, TIB, BBT net profit and net interest income of eleven month is used due to one month lag in reporting

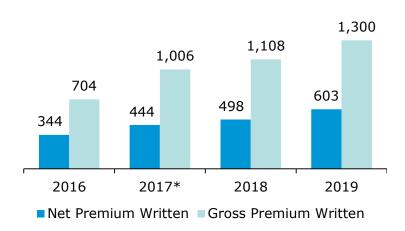
[#] Represents weighted average figures using the denominator of respective ratio as weights

[^] For 2019 BoB is classified as asset for sale thus for like to like comparison 2018 financials are adjusted

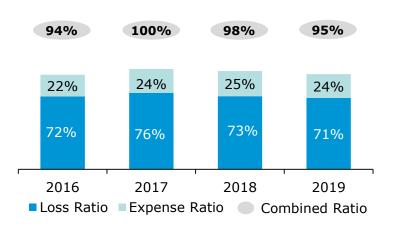
Gulf Insurance Group (GIG)

Gross & Net Premium Written

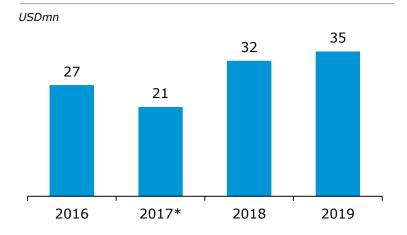
USDmn



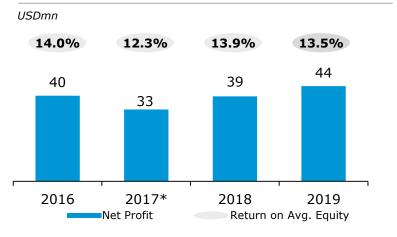
Combined Ratio



Net Investment Income

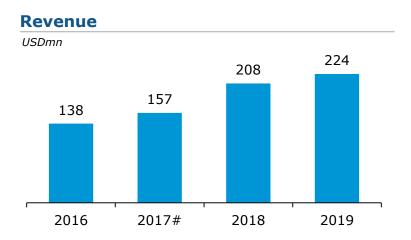


Net Profit & ROE

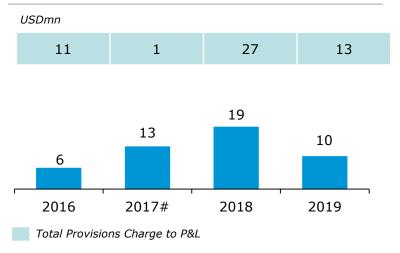


*Restated

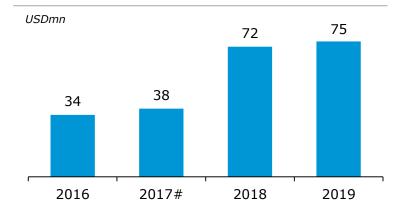
United Gulf Holding Company (UGH)



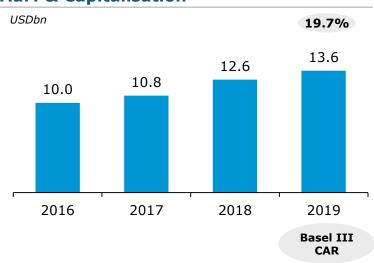
Net Profit & Provisions



Fee & Commission Income

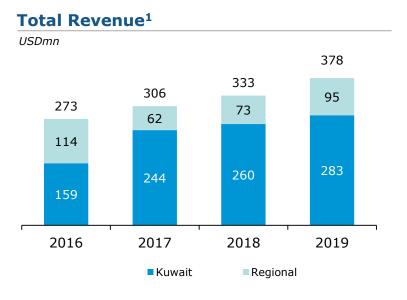


AuM & Capitalisation



[#] As UGH was incorporated in September 2017, financials of UGH for 2017 comprise of first nine months results for UGB and Q4'17 results for UGH

United Real Estate Company (URC)

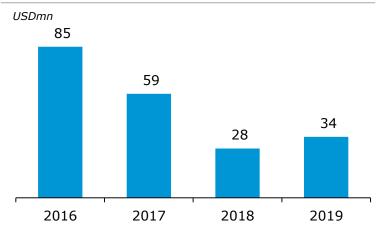


Net Profit

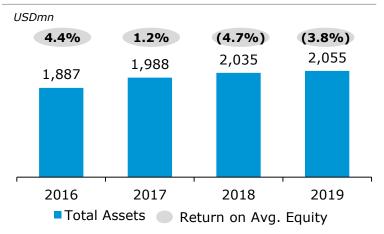
USDmn



Operating Profit²



Total Assets & ROE



¹Revenue includes income from operational properties, gain on sale of properties, fixed assets & associates, valuation gain on properties, investment income, share in associates' income, interest income & forex; ²Operating Profit includes gain on sale of associates, share in associates' income, interest income & forex gains

OSN Background

Leading Pay TV operator in MENA region (HQ in Dubai), created by the merger of Showtime and Orbit in 2009

Licensed to operate in 25 countries in MENA with focus on 7 core markets

Subscriber base of around 1.0mn, ~150K subs for OSN Streaming App and 138k subs for OSN Demand

First in the region to introduce digital platform with OSN Play in 2012

OSN has successfully rebranded its Wavo application to OSN Streaming in April 2020 with superior user interface and functional capabilities, benchmarked with leading OTT players globally

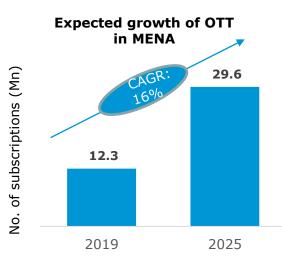
Exclusive access to the most comprehensive portfolio of rights from 7 major Hollywood studios plus wide range of Arabic content

Premium content offerings with over 85 channels incl. 51 HD channels and 24 owned and 16 Pinoy channels

~920 employees in 13 offices, 26 retail locations across MENA and a network of 148 partners

MENA Pay Tv Potential

	Population (Mn)	TV Households (Mn)	Pay TV/ TV Households (%)
MENA Region ¹	367	72	~10%
Latin America	621	56	44%
UK	67	27	56%
India	1,352	197	66%
US	329	120	79%



Source: Digital TV Research (Jan'20)

Source: IMF WEO Database October 2019, Euromonitor, Statista, Nielsen, Broadband TV News, Economic times

¹MENA region represents data of: Bahrain, Egypt, Jordan, Kuwait, KSA, Qatar, UAE, Algeria, Lebanon, Libya, Morocco, Oman,, Sudan, Syria, Tunisia and Yemen (OSN's core and target markets)

OSN Update

Ability to deliver product to all 25 countries in the region Larger reach via its OTT platform No one does Exclusive DTH & OTT content rights in the 1st pay window content like **OSN** does Original Arabic Production in progress Rebranded OTT now with Disney+ starting April 2020; **OTT platform** better UI and UX progress Focus on both direct and indirect distribution Successful Content cost rationalized* **business** 28% reduction in G&A and staff cost in 2019 vs. last streamlining year **Strengthen** New CTO & SVP, Marketing joined **Management** BoD strengthened with expertise on streaming (OTT) Team and original content

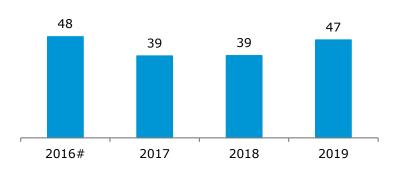
> Operational turnaround complete; financial turnaround expected in 2020 **Increased stake to 87.6%**

Other key entities:

United Industries Company (UIC)

Total Revenue

USDmn



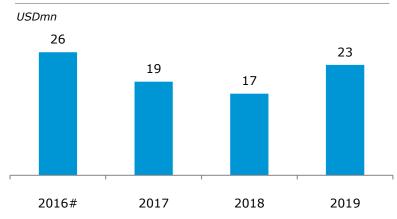
Jordan Kuwait Bank (JKB)

Loans & Deposits

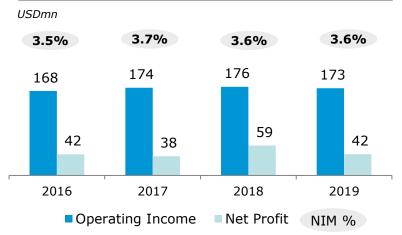
USDbn



Net Profit



Operating Income & Net Profit



Includes USD13mn one-off income on reclassification of investment from AFS to associate Notes: Exchange rate of USD/JOD of 0.709 as of 31 December 2019 has been used for conversion

KIPCO consolidated: Balance Sheet

Consolidated Balance Sheet (USDmn)	2016	2017	2018	2019
Cash in hand and at banks	4,811	5,179	6,991	5,220
Treasury bills, bonds & other debt securities	2,228	2,134	2,397	1,803
Investment in associates	1,460	1,238	1,087	1,162
Investment in a media joint venture	494	587	-	-
Non-current assets held for sale	-	-	618	696
Investment properties	1,415	1,726	2,064	2,080
Other investments	1,876	2,069	1,712	2,016
Other assets (inc. goodwill & intangibles)	20,654	21,204	19,350	21,063
Total assets	32,939	34,137	34,220	34,040
Due to Banks & Other FI's	7,620	6,646	6,794	4,703
Deposits from Customers	15,904	16,925	16,128	17,608
Debt	4,229	4,899	6,049	6,378
Other liabilities	1,172	1,667	1,914	1,729
Equity attributable to equity holders of the Parent Company	1,556	1,450	914	1,117
Perpetual capital securities	483	483	483	506
Non-controlling interest	1,975	2,067	1,937	1,999
Total liabilities and shareholders equity	32,939	34,137	34,220	34,040

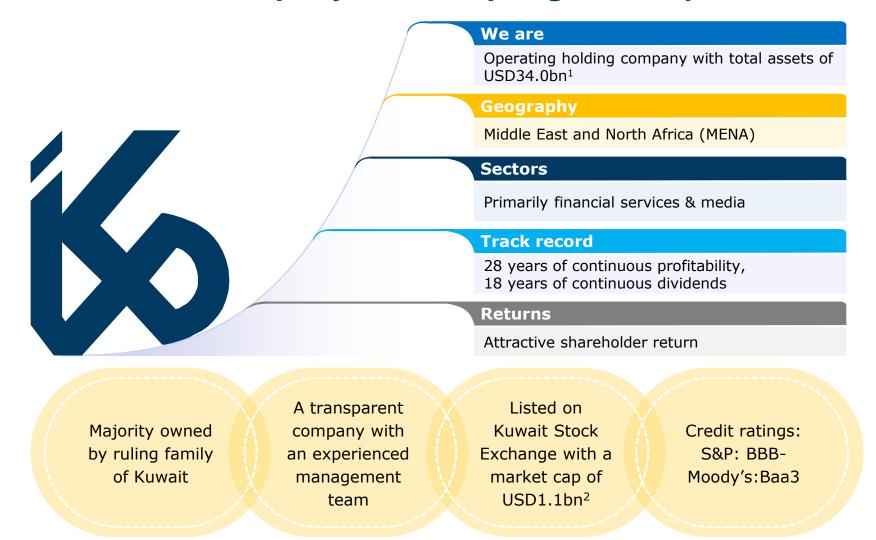
KIPCO consolidated: Income Statement

Consolidated Income Statement (USDmn)	2016	2017	2018	2019
Interest income	1,229	1,275	1,469	1,348
Investment income	92	234	121	113
Fees and commission income	185	175	201	215
Share of results of associates	119	42	61	76
Share of results of a media joint venture	(21)	-	-	-
Hospitality and real estate income	255	309	361	398
Other revenues	322	227	343	378
Total revenues	2,180	2,263	2,555	2,528
Interest Expenses	794	819	983	948
General and administrative expenses	566	610	635	617
Other expenses and provisions	469	477	551	637
Taxation	60	51	34	54
Loss from discontinued operations	-	100	76	-
Non-controlling interest	140	128	183	173
Net profit attributable to Equity Holders of the Parent Company	150	78	93	99
Basic Earnings Per Share, Cents (Reported)	9.4	3.8	4.9	3.3
Basic Earnings Per Share for continuing operations, Cents (Reported)	-	10.9	10.2	3.3



Thank you

A diversified company with deep regional expertise & roots



Gateway to MENA with superior access to opportunities

¹As on 31 December 2019

² As of 31 May 2020

Our presence by geographies & sectors

	Major sectors							
	Commercial banking	Media	Insurance	Real Estate	AMIB ⁴	Industrial	Others	Revenue (2019) ¹
Kuwait 🛑	• 3		•	•	•			47%
KSA			•			•		3%
UAE _	•		•	•				4%
Bahrain 🌘			•		•			5%
Qatar		•						1%
Turkey 🕝	•		•					13%
Jordan 💽	•	•	•					11%
Egypt		•	• ,,,				•	6%
Algeria (• 1	•	• 1					5%
Iraq	•		•		•			1%
Malta	•				•			2%
Tunisia 0	•	•			•			1%
Others	•	•	•	•			•	1%
Revenue (2019) ²	47%	11%	18%	11%	5%	4%	4%	
Assets (2019) ³	70%	4%	6%	8%	7%	3%	2%	

Attractive presence in high growth economies and promising sectors

Note: The business of OSN represented the entirety of the Group's media operating segment. In accordance with IFRS 5, the investment in OSN is classified as a discontinued operation and accordingly, the media segment is no longer presented in the segment note since Q3'2018

1 Assuming consolidation of GIG & OSN

2, 3 Total revenue of USD3.8bn and total assets of USD40.7bn respectively, based on reported

¹ Assuming consolidation of GIG & OSN ^{2,3} Total revenue of USD3.8bn and total assets of USD40.7bn respectively, based on reported segmental revenue (before inter group eliminations) post consolidation of 100% revenue of GIG & OSN; ⁴AMIB = Asset Management & Investment Banking

Core holdings

All core holdings are market leaders in their space



Investing in companies which have potential to be market leaders

¹ In terms of assets (based on latest financials) ² In terms of revenue and countries of operations ³ By Gross premium written (GPW) and Direct premiums ⁴ By GPW ⁵ By technical profit among private sector players (all rankings as of 31 December 2018)