



CHALLENGING Times

..KIPCO Still Continues to Grow..

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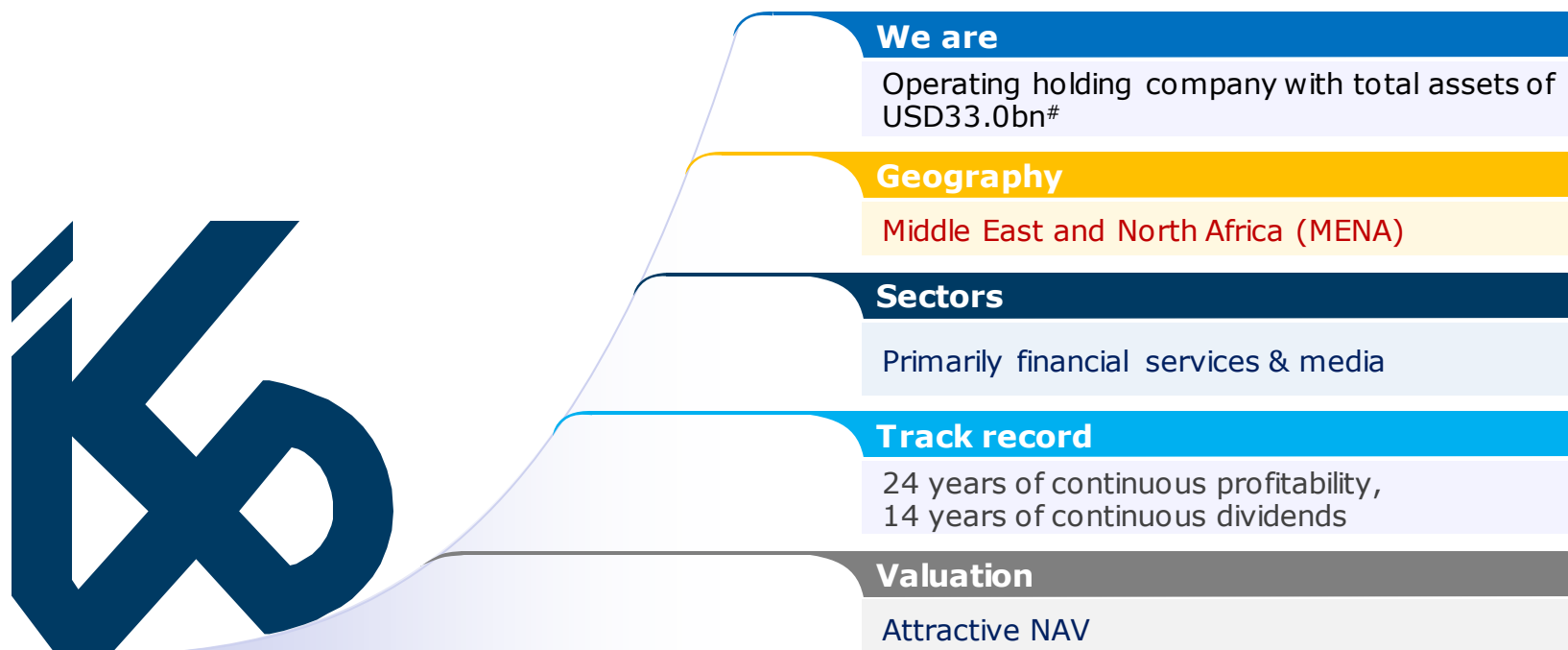
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Executive Summary

A diversified company with deep regional expertise and roots



Majority owned
by ruling family
of Kuwait

A transparent
company with
an experienced
management
team

Listed on
Kuwait Stock
Exchange with a
market cap of
USD2.5bn*

Credit ratings:
S&P: BBB-
Moody's: Baa3













Gateway to MENA with superior access to opportunities

* As on 26 May 2016

As on 31 March 2016

Note: : Exchange rate of KD/ USD of 0.3035 has been used in the presentation for yearly financial numbers & 0.30185 for quarterly numbers

Our presence by geographies & sectors

Geography	Major Sectors							Revenue (2015) ¹
	Commercial banking	Media	Insurance	Real Estate	AMIB	Industrial	Others	
Kuwait 	●	●	●	●	●	●	●	46%
KSA 		●	●			●		8%
UAE 		●	●	●	●			7%
Bahrain 		●	●	●	●			4%
Turkey 	●							11%
Jordan 	●	●	●	●				8%
Egypt 		●	●	●			●	7%
Algeria 	●	●	●					3%
Iraq 	●	●	●					2%
Malta 	●				●			2%
Lebanon 		●	●	●			●	0.5%
Tunisia 	●	●			●			0.5%
Others	●	●	●	●	●		●	1%
Revenue (Q1'16) ²	46%	20%	13%	7%	6%	5%	3%	
Assets (Q1'16) ³	74%	5%	3%	7%	8%	2%	1%	

Attractive presence in high growth economies and promising sectors

1. Based on total revenue from continuing operations and assuming consolidation of GIG & OSN

2. Total revenue of USD0.8bn, based on reported segmental revenue (before inter group eliminations) post consolidation of 100% revenue of GIG & OSN

3. Total asset of USD37.9bn, based on reported segmental assets (before inter group eliminations) post consolidation of 100% assets of GIG & OSN

Core Holdings

All core holdings are market leaders in their space



#2

conventional bank
in Kuwait¹



#1

Digital satellite premium
Pay TV operator² in MENA
region



#1

Insurer in Kuwait³, Bahrain⁴,
Jordan⁴ & Egypt⁵



#1

Asset Manager in Kuwait with
highest AuM



#3

listed real estate
player on Kuwait Stock
Exchange¹



Leading industrial company
In Kuwait with investments
across petrochemicals, food
and healthcare sectors

KIPCO aims at investing in companies which have potential to be market leaders

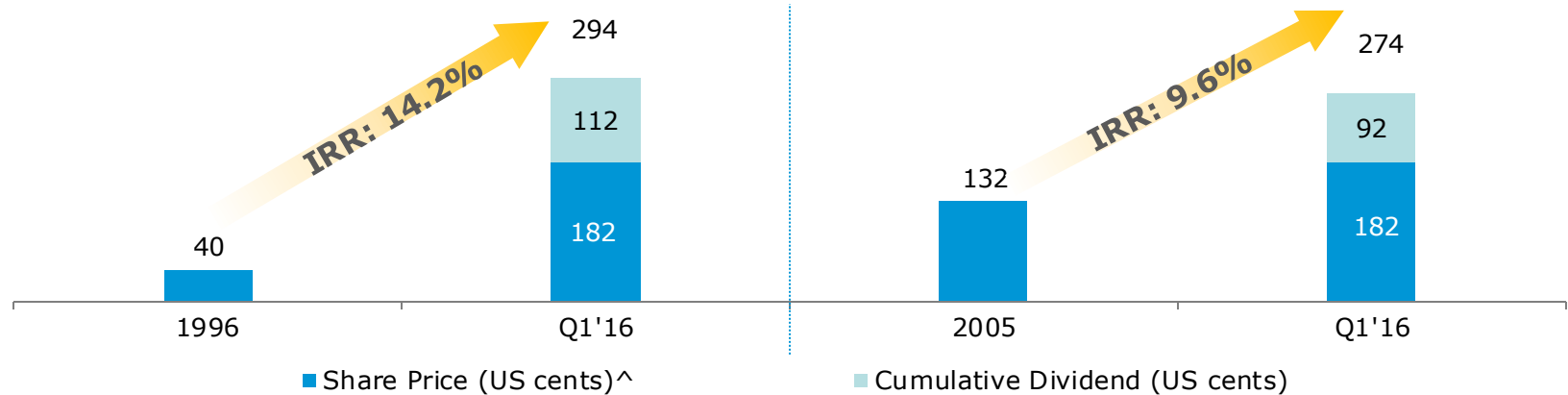
1. In terms of asset 2. In terms of revenue and countries of operations 3. By Gross premium written (GPW) and Direct premiums 4. By GPW 5. By technical profit among private sector players (all ranking is as of 31 March 2016)

Best in Class: Performance vs. Key Indices

<i>Total return*</i>	1 year	3 year	5 year	7 year	10 year
Kuwait Stock Exchange	(13%)	(12)%	(1%)	(3%)	NA
MSCI Emerging Markets	(12%)	(12%)	(18%)	77%	39%
S&P 500	2%	40%	73%	199%	199%
MSCI Frontier EM Index	(12%)	(8%)	3%	76%	NA
KIPCO	(10%)	57%	121%	171%	275%
KIPCO Rank vs. Key Indices	2	1	1	2	1

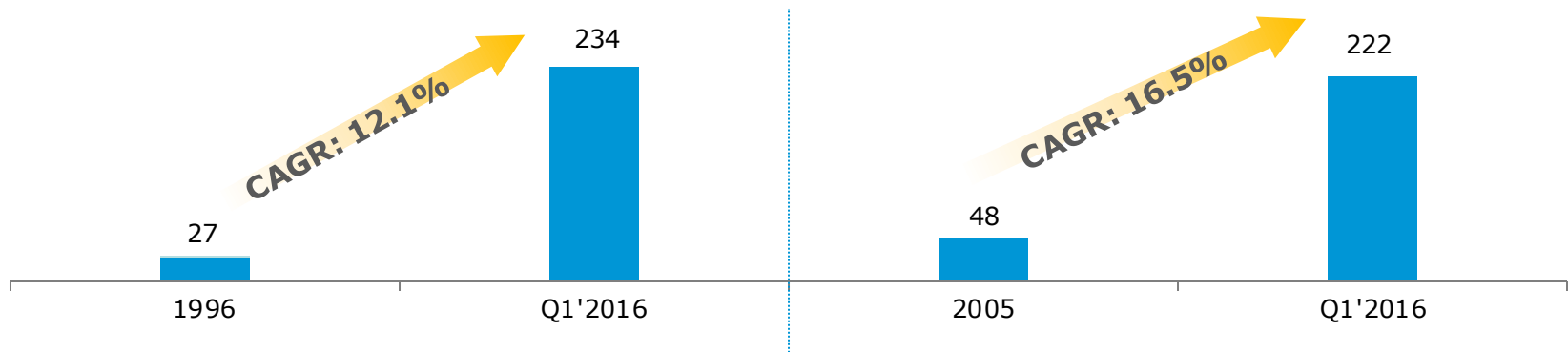
Attractive returns

Total Shareholders' Return Growth



Note: Data adjusted for stock dividend

Book Value Per Share Growth (in US cents)



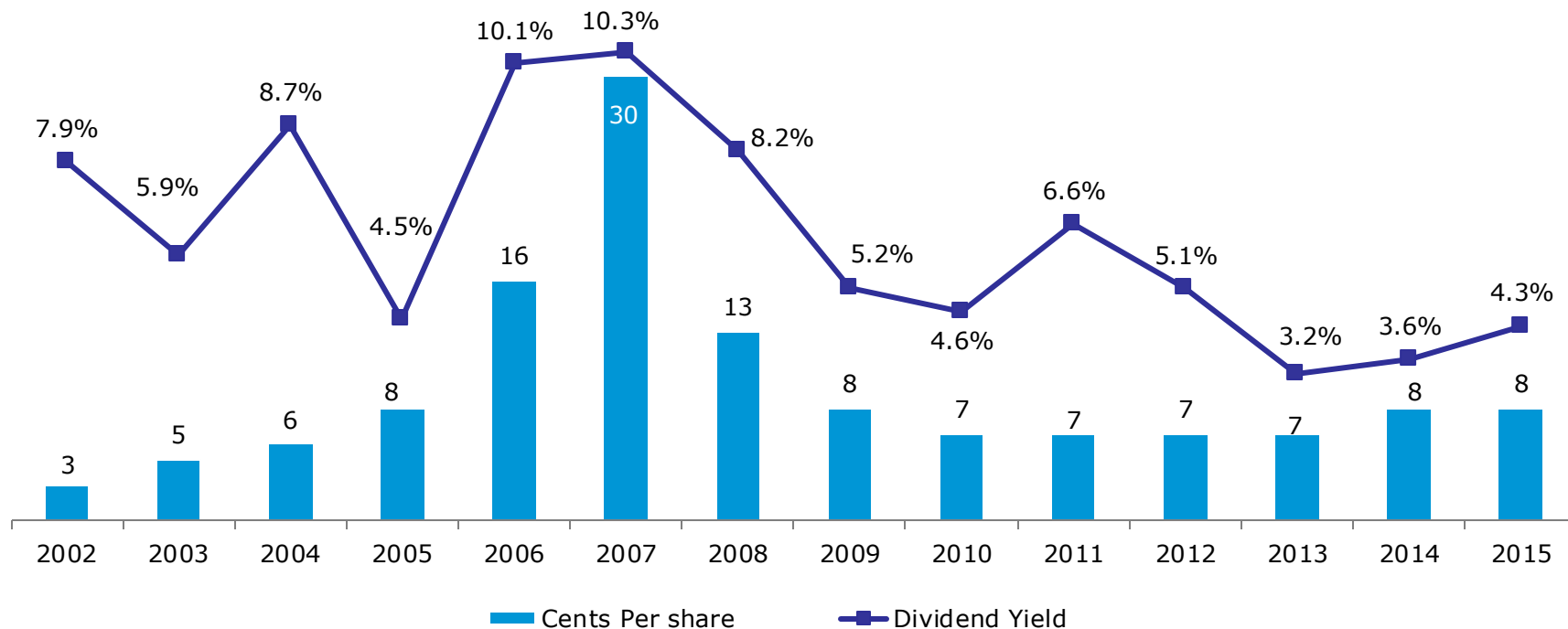
Note: Assuming no dividend was paid



^Represents adjusted share price

Continuous dividends

KIPCO: USD1.5bn in cash dividend paid by KIPCO since 2002



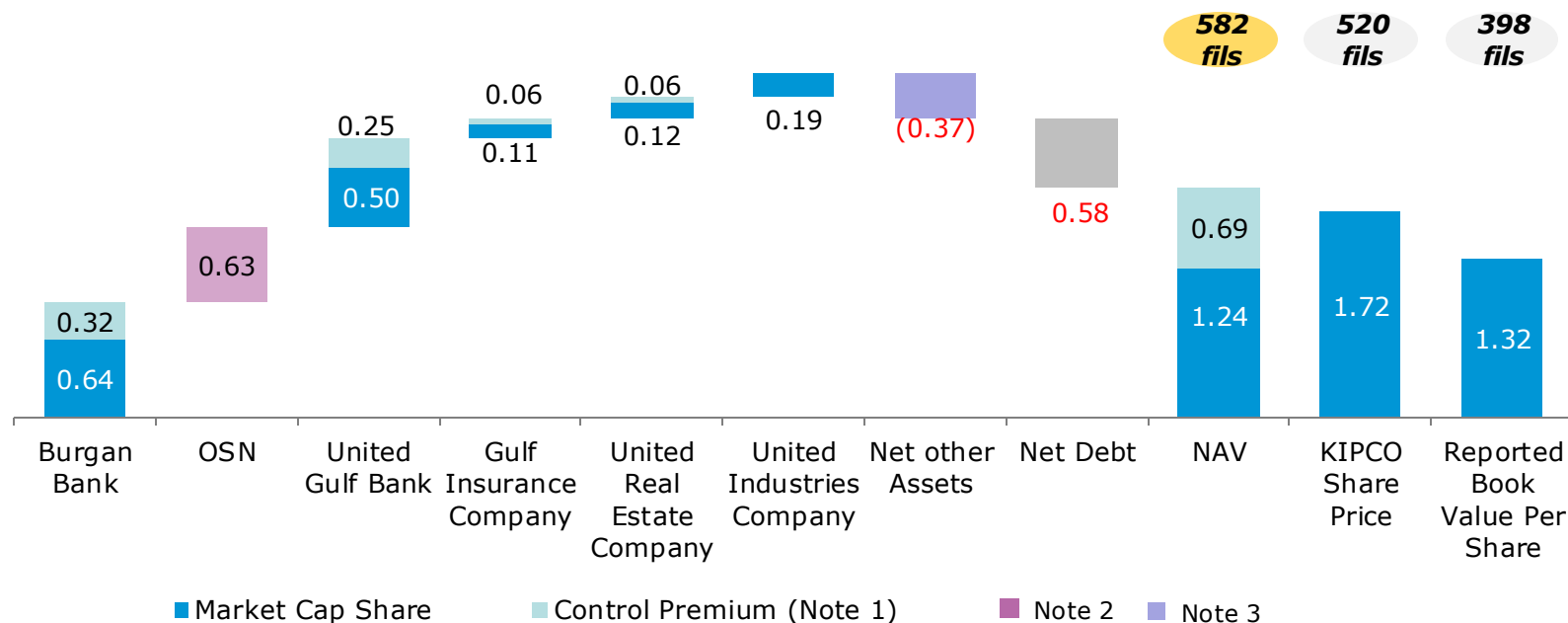
13 years of continuous dividend payments and ~7% average dividend yield

Note: In addition to the above cash dividend, KIPCO also paid stock dividend in 2007 (10%), 2009 (5%), 2010 (5%), 2011 (5%), 2012 (5%) and 2013 (5%).

Dividend yield is computed as (Dividend paid for the year/ Closing share price of the year)

Net asset value

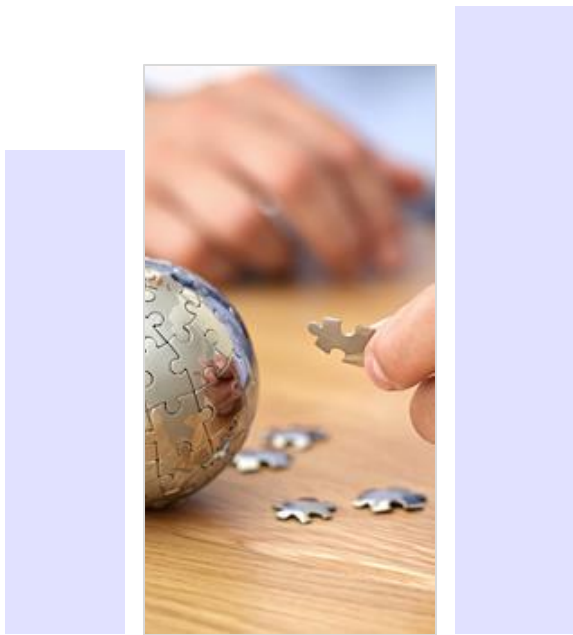
NAV Computation (USD per Share)



Sensitivity to OSN Value

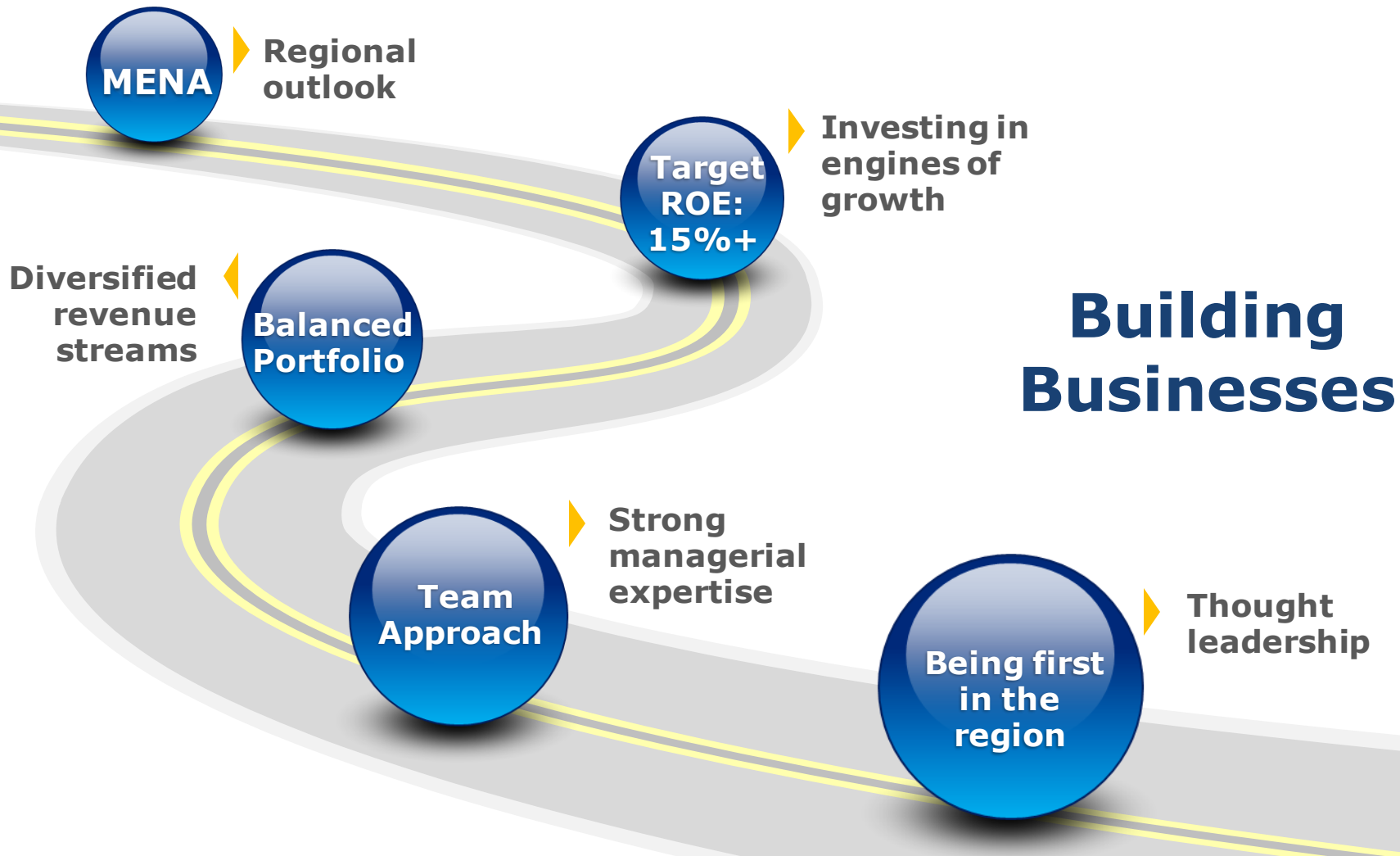
OSN Value - USDbn	1.5	3.0	4.5
NAV - Fils per Share	582	771	960
Current Stock Price (Fils)	520	520	520
Upside Potential (%)	-	32%	65%

1. Control Premium has been assumed at 50% to the respective market prices to reflect the value of significant stakes in these entities.
2. OSN has been taken at fair value (~USD1.5bn) used for joint venture accounting in audited financials of KIPCO (notes 9 & 22 of annual financial statements for year ending 2009), further to merger of Orbit and Showtime in August 2009. Other components of the NAV are at book value as of 31 March 2016
3. Operating expenses of USD0.02 per share adjusted with net other assets; Prices are as of 26 May 2016









Strategy

Strategic roadmap



Invest in companies with sustainable and predictable cashflows

Controlling or majority stakes

Main Entities	 بنك بروتيان BURGAN BANK		 بنك الخليج المتحد United Gulf Bank S.S.C.	 KAMCO كامكو	 Gulf Insurance gig GULF INSURANCE GROUP	 شركة العقارات المتحدة United Real Estate Co
KIPCO Effective Stakes ¹	64.7%	60.5%	96.3%	83.0% ³	45.6%	71.9%
Board Representation	6 of 9	2 of 7 ⁵	4 of 7	5 of 5	4 of 10 ⁴	4 of 7
Market Cap (USDmn) ²	2,209	Unlisted	844	63	397	317
Credit Ratings	S&P: BBB+/A2 Moody's: A3/ P2 Fitch: A+	Unrated	CI: BBB	Unrated	S&P: A- (GIRI); BBB+ (GIG) AM Best: A-	CI: BBB
	Commercial Banking	Media	Asset Management & Investment Banking (AMIB)		Insurance	Real Estate

Solid & well managed portfolio of fast growing and attractive industries

Notes:

1. Effective Stakes given are as of 31 March 2016

2. Market Capitalisation as of 26 May 2016 (Source: Bloomberg for market price)

3. Stake in KAMCO is held through UGB






4. GIG has 10 board members – 4 from KIPCO, 3 from Fairfax and 3 independent directors

5. OSN has 7 board members – 2 each from KIPCO and Mawarid and 3 independent directors

CI = Capital Intelligence GIRI = Gulf Insurance & Reinsurance Company - the core Kuwaiti subsidiary of Gulf Insurance Group (GIG)

Active management

Key businesses – progress indicators

Businesses	Parameters	Then*	Now	Active Management – KIPCO Support & Action
	Net Interest Margin	1995 1.3%	Q1'16 2.4%	<ul style="list-style-type: none"> Transformed from a local player to regional player Hired new management in 2010/11 to execute regional strategy Focused on growth with prudent loan underwriting
	Sub. Base	1996 —	Q1'16 >1.0 Mn^	<ul style="list-style-type: none"> Merged with Orbit in 2009 to create leading Pay TV operator in MENA Acquired Pehla in Aug'13 and consolidation of Pay TV continues Gained access to premium content and rolled out anti-piracy initiatives Focused on subscriber acquisition
	Book Value	1998 193Mn \$	Q1'16 393Mn \$	<ul style="list-style-type: none"> Incubated pan-MENA commercial banking network Equipped to assess / develop opportunities identified by KIPCO Refining strategy to add more value to financial services sector
	Rank# (by GPW)	1997 #3 of 5	Q1'16 #1 of 32	<ul style="list-style-type: none"> Transformed from a local player to regional player Gained market leadership in 3 key geographies Partnered with Fairfax to strengthen operations and enhance growth
	AuM	2000 USD 0.7Bn	Q1'16 USD 11.2Bn	<ul style="list-style-type: none"> Spun-off AM/IB division to separate client funds from KIPCO funds Full range of asset management & investment advisory services in Kuwait Streamlined operation in 2012 to focus on core business

Number of success stories demonstrating consistent track record of value creation

* Year of Incorporation/acquiring substantial stake # Represents rank in Kuwait

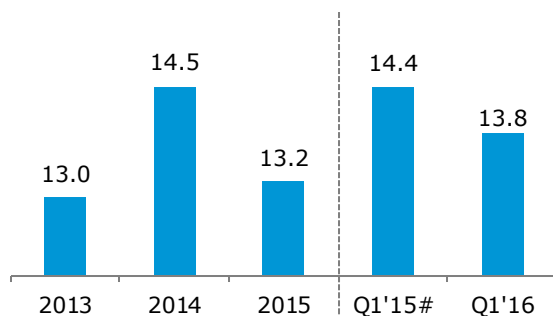
^ Represents subscriber base post merger of Showtime & Orbit in 2009 and acquisition of Pehla in 2013 and including integrated TFC subscribers



Performance Update

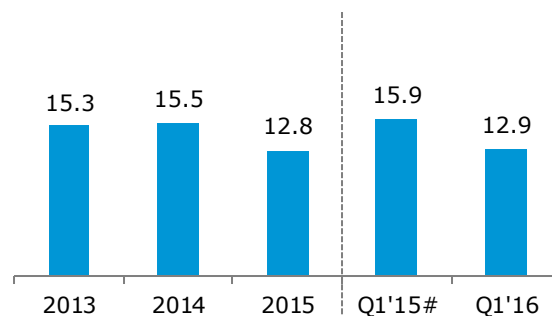
Loan Growth

USDbn



Deposit Growth

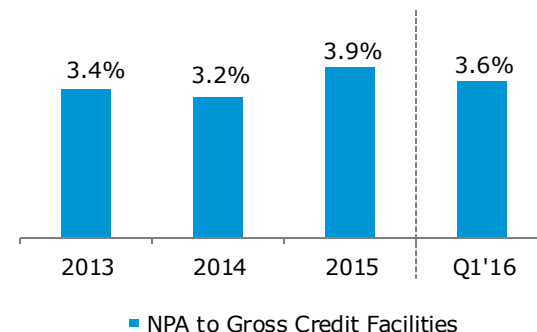
USDbn



Asset Quality

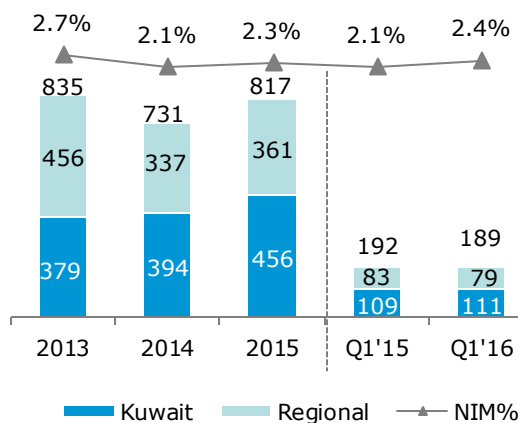
■ NPA Coverage with collateral^
■ NPA Coverage without collateral

175%	184%	184%	190%
123%	131%	120%	130%



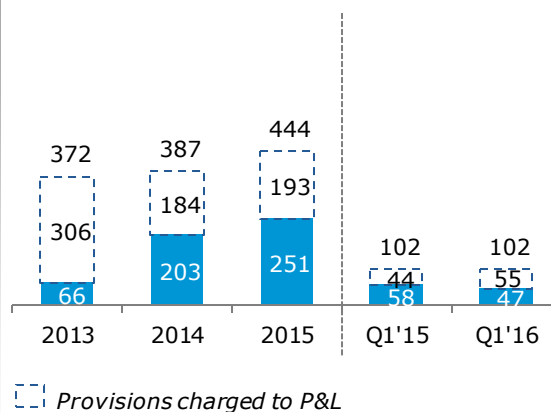
Operating Income

USDmn



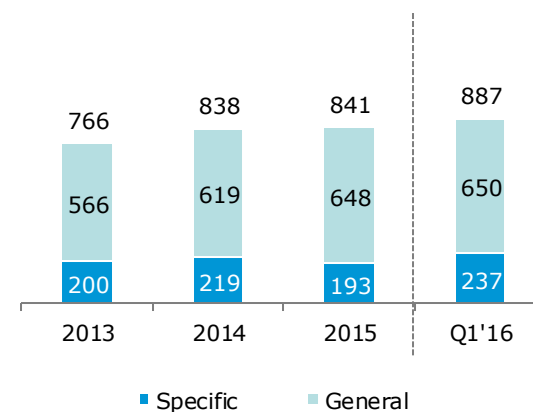
Net Profit & Provision

USDmn



Total Provision

USDmn

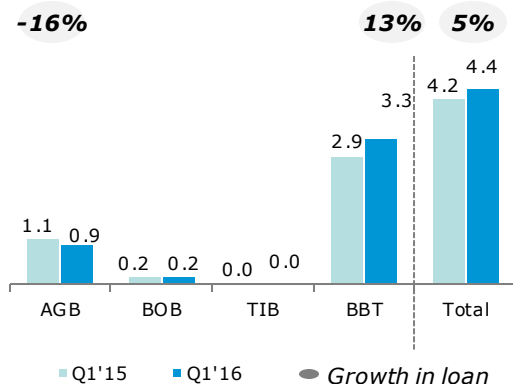


Solid performance with strict focus on asset quality; Basel III CAR at 16.4%*

Burgan Bank: Regional operations*

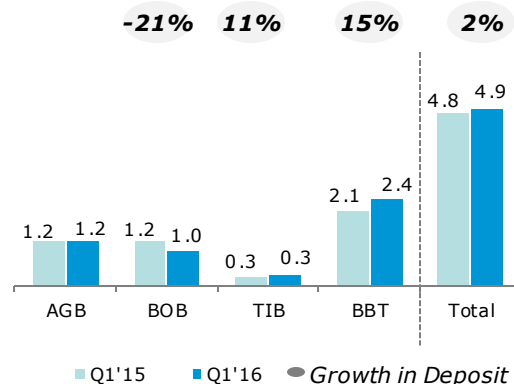
Loan Growth

USDbn



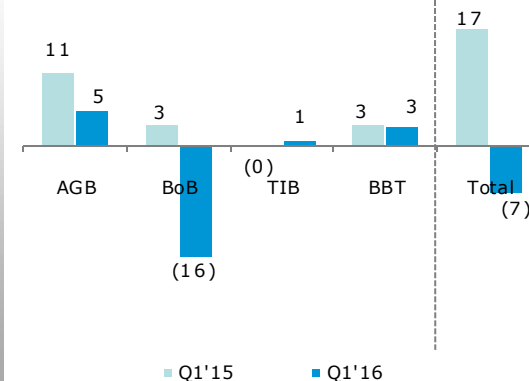
Deposit Growth

USDbn



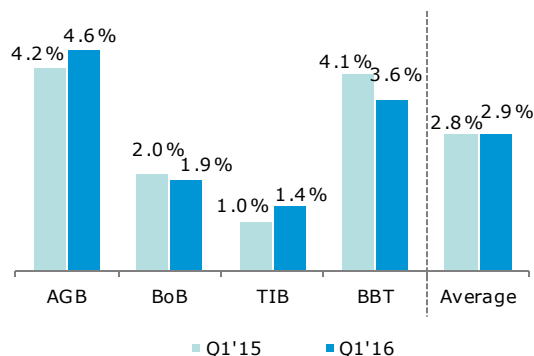
Net Profit^

USDmn



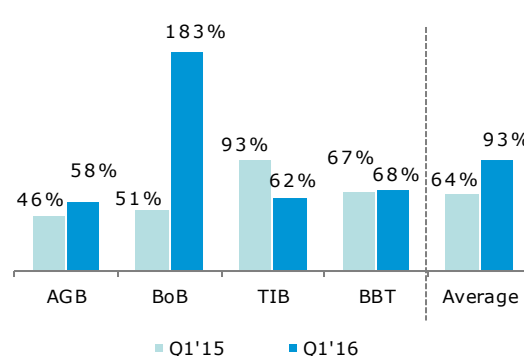
Net Interest Margin

Percentage



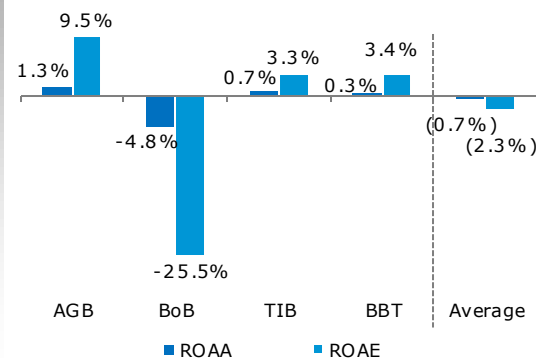
Cost to Income

Percentage



Return on Avg. Assets & Equity

Percentage



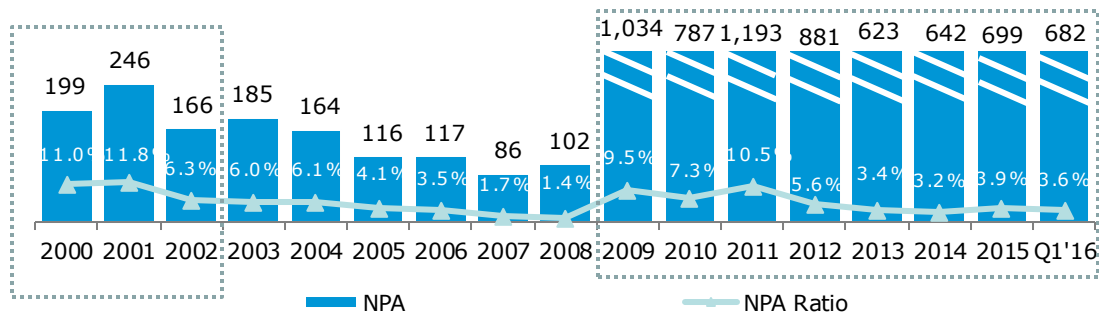
Regional operations contributing towards improved growth profile

^ Represents 100% profits attributable to parent for each of the subsidiary; * Excludes earnings and assets of Jordan Kuwait Bank (JKB)
AGB = Algeria Gulf Bank, BOB = Bank of Baghdad, TIB = Tunis International Bank, BBT = Burgan Bank Turkey

Burgan Bank: NPA & provisioning trend

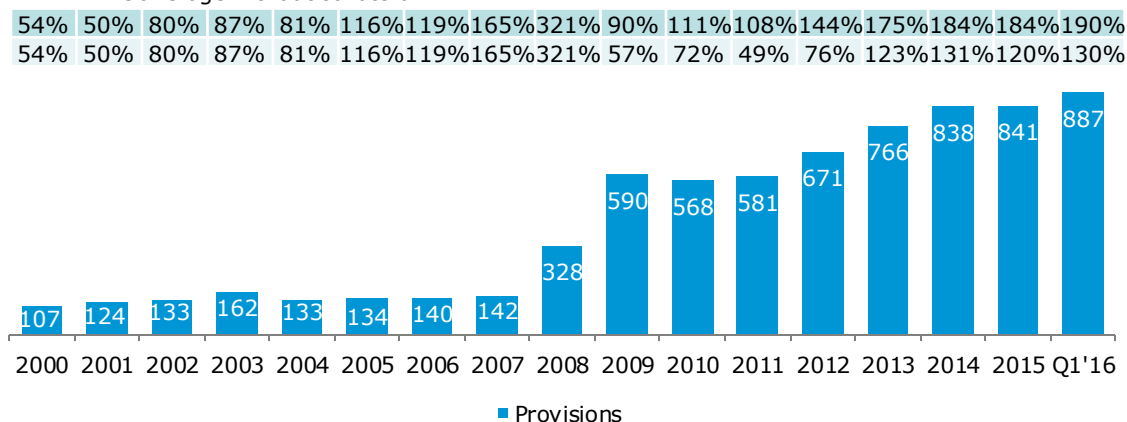
NPA Trend

NPA (USDmn)
NPA Ratio (Percentage)



Provisions Trend











■ NPA Coverage with collateral
■ NPA Coverage without collateral



- ▶ At end of Mar 2016, combined coverage of non performing assets (NPA) was **190%**
- ▶ NPA Ratio was 3.6% as on 31 Mar 2016
- ▶ ~73% provisions in general category as on 31 Mar 2016
- ▶ Prudent approach to credit cycle
 - Loan Loss Reserves (against Loans and Advances to Customers) created during 2008-09 **higher than those created during 2000-01 cycle**

OSN : Overview

MENA Pay TV Potential

		 MENA Region ¹	 Latin America	 UK	 India	 US
	Population (Mn)	335	596	65	1,260	319
	Pay TV (Mn; Est.)	5	30	14	139	101
	TV Households (Mn)	69	55	27	168	120
	TV Households / Households (%)	96%	NA	96%	61%	85%
	Pay TV / TV Households (%)	~8%	55%	54%	82%	86%

Low Pay TV penetration in MENA region indicates huge market potential

Notes:

1. MENA Region represents data of: Bahrain, KSA, Kuwait, Oman, Qatar, UAE, Algeria, Egypt, Iraq, Jordan, Lebanon, Libya, Morocco, Sudan, Syria, Tunisia and Yemen (OSN's core and target markets)

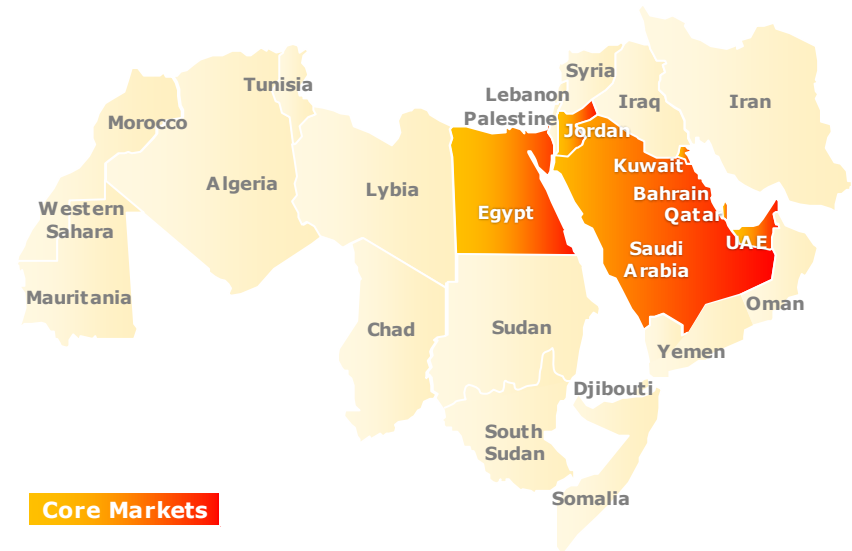
Source: IMF WEO Database, Euromonitor, IHS Technology and company research 2014

OSN: Overview...cont'd

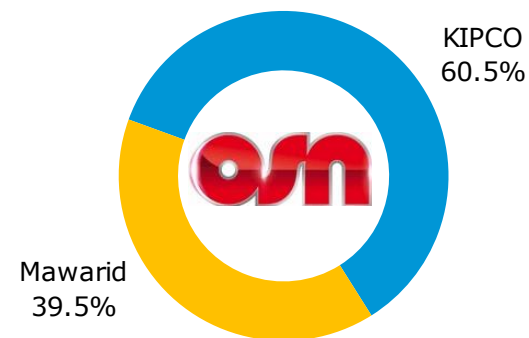
Overview

- Largest premium Pay TV operator in MENA region (HQ in Dubai), created by the merger of Showtime and Orbit in 2009
- Licensed to operate in 24 countries in MENA with focus on 7 core markets
- Market leadership position in MENA (approximately 50% share in terms of MENA Pay TV subscription revenues in 2015)
- Subscriber base of over 1mn+ and 270K+ digital platform users
- Exclusive long term contracts with all 8 major Hollywood studios
- Premium content offerings with 154 channels incl. 64 HD channels (highest in the region)
- ~2,000 employees in 13 offices, 15 warehouses and 144 retail locations
- Top management average service of 7+ years

Pan Arab reach



Strong shareholders

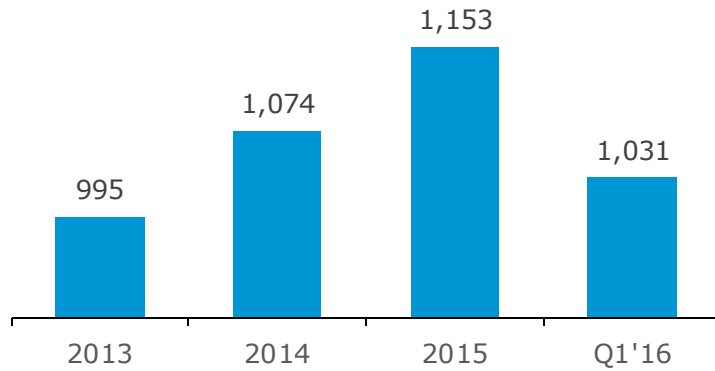


As of 31 March 2016

Operating and financial performance

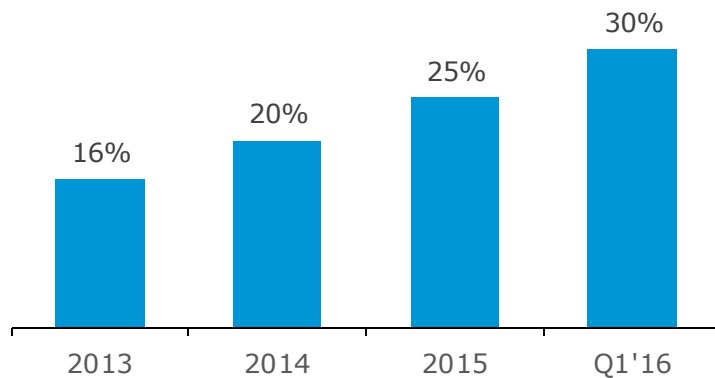
Subscribers

Thousand



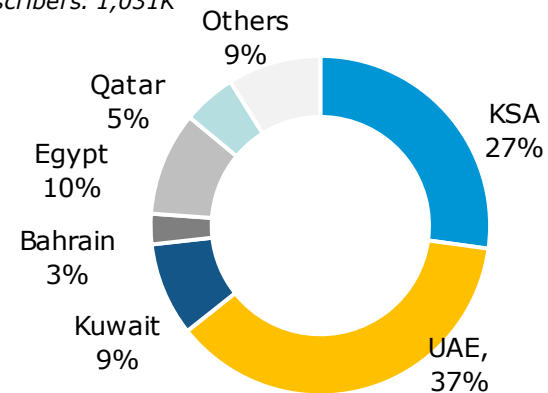
Churn

Percentage



Diversified subscriber base (Mar 2016)

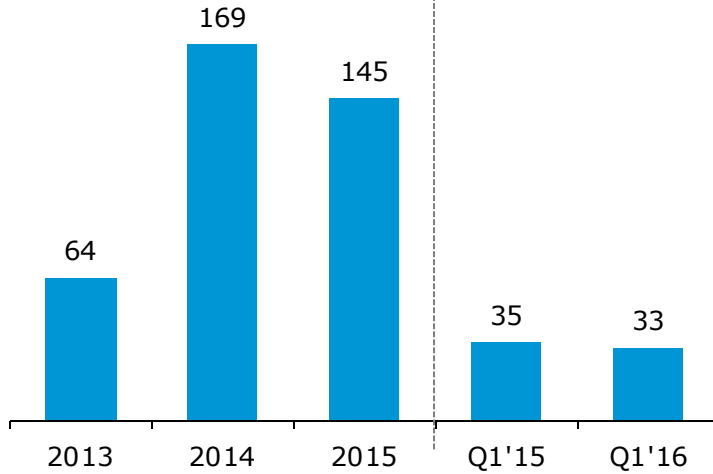
Subscribers: 1,031K



Quarterly Revenue run rate is c.USD169mn

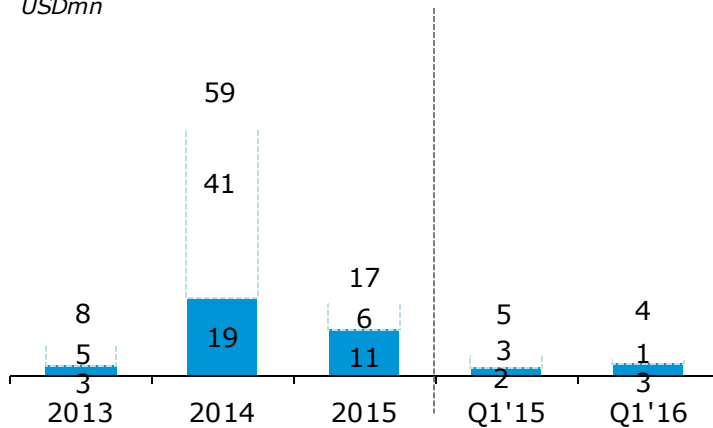
Revenue

USDmn



Net Profit & Provisions

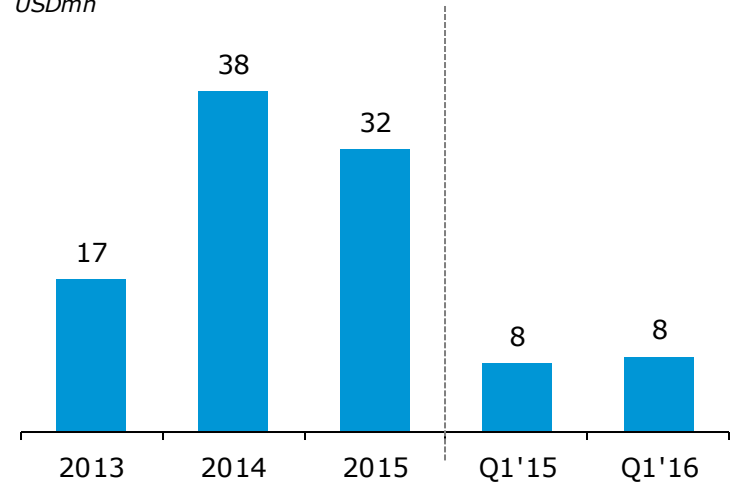
USDmn



Provisions Charge to P&L

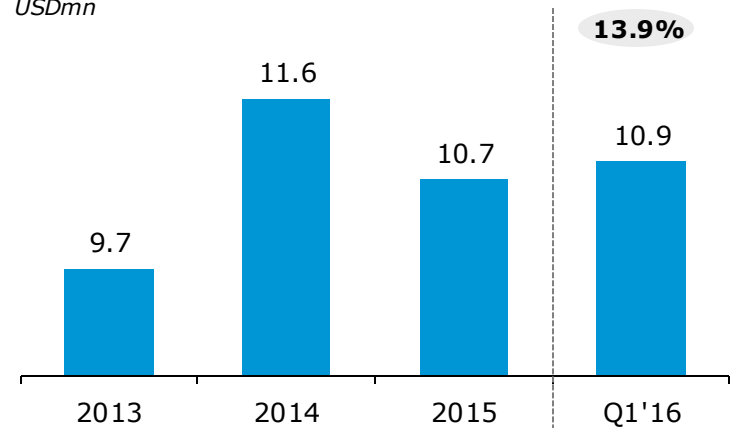
Fee & Commission Income

USDmn



AuM & Capitalisation

USDmn



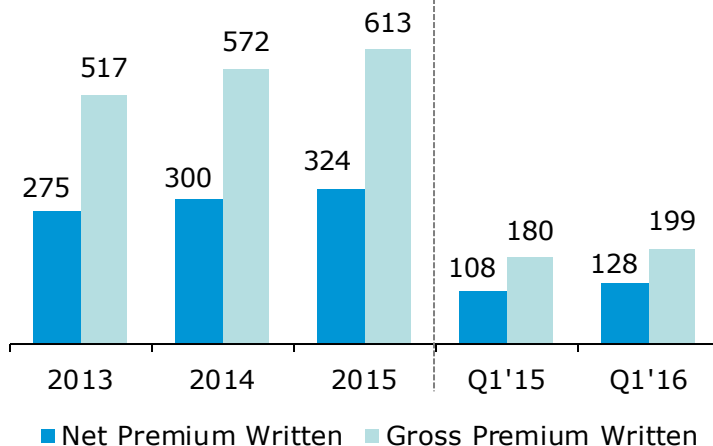
Basel III CAR

13.9%

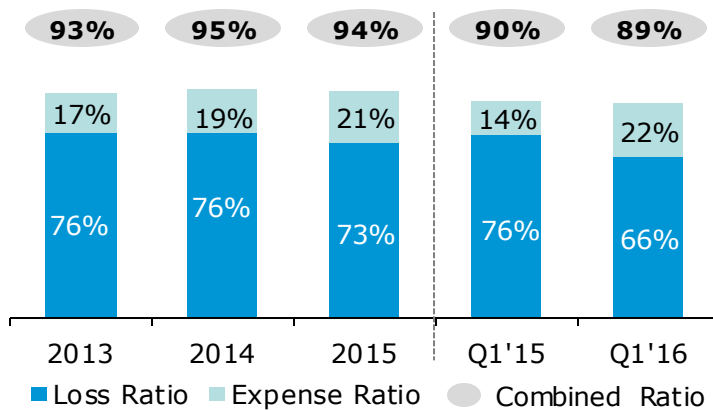
Gulf Insurance Group

Gross & Net Premium Written

USDmn

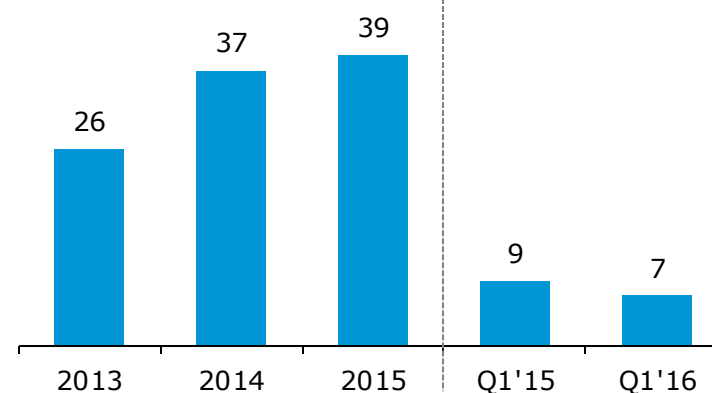


Combined Ratio



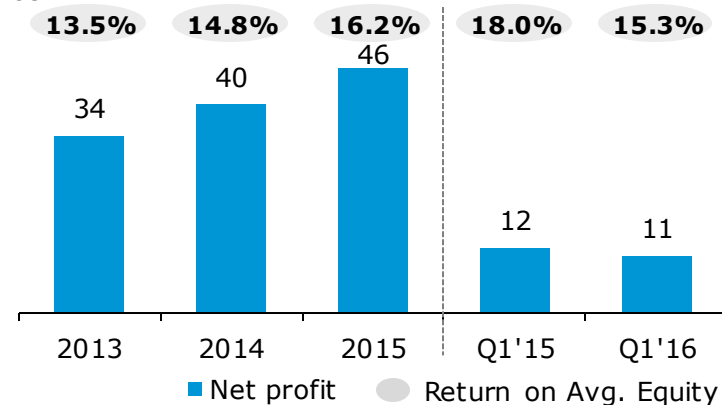
Net Investment Income

USDmn



Net Profit & ROE

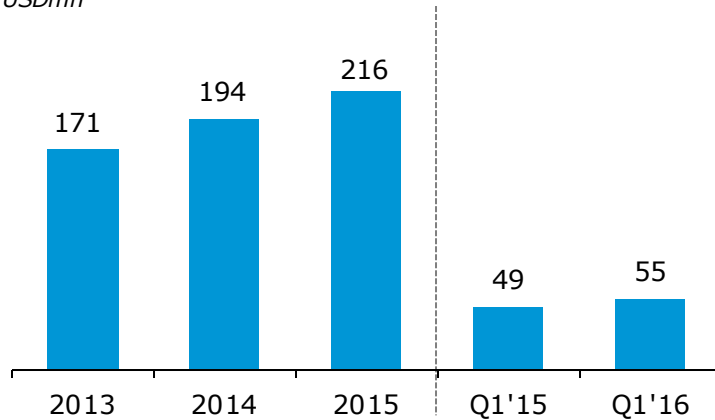
USDmn



United Real Estate Company (URC)

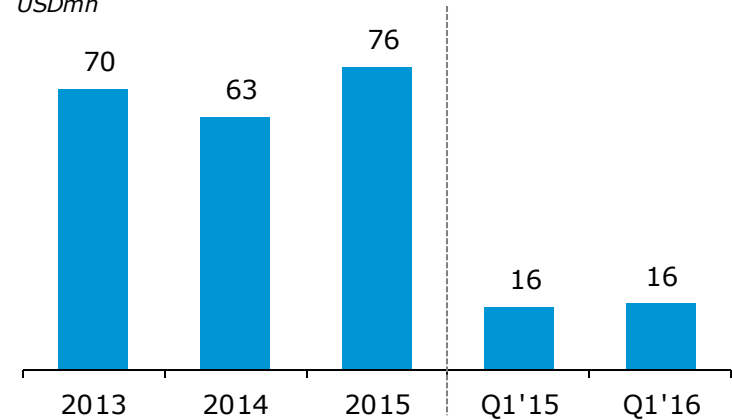
Total Revenue¹

USDmn



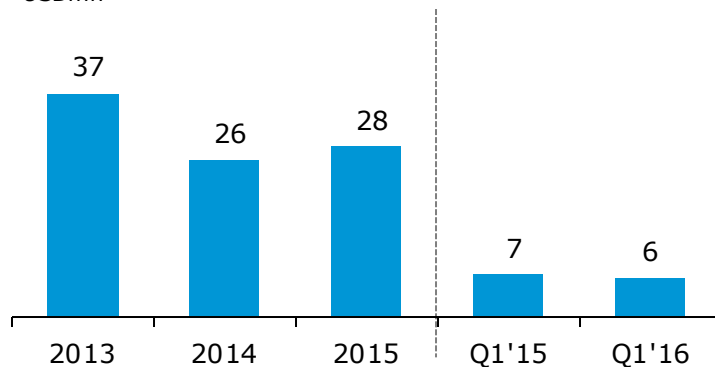
Operating Profit²

USDmn



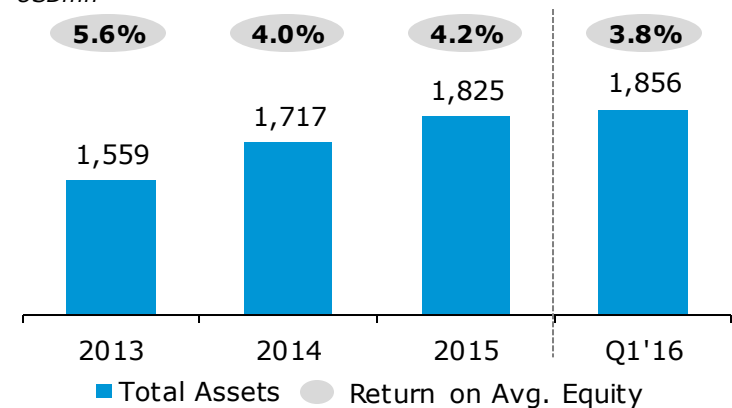
Net Profit

USDmn



Total Assets & ROE

USDmn

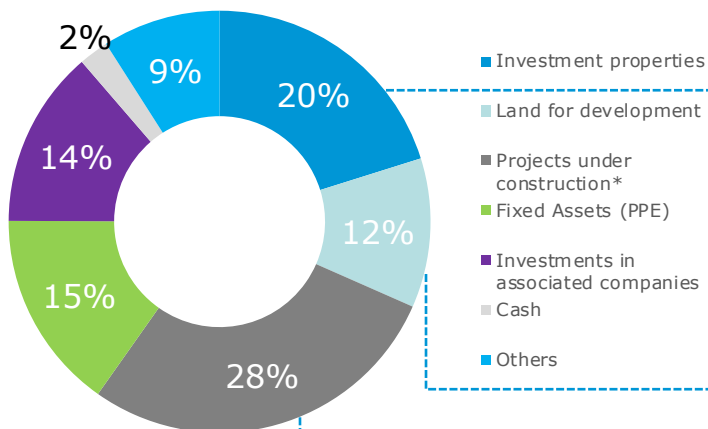


1. Revenue includes income from operational properties, gain on sale of properties, fixed assets & associates, valuation gain on properties, investment income, share in associates' income, interest income & forex 2. Operating Profit includes gain on sale of associates, share in associates' income, interest income & forex gains

URC: Balance Sheet (Break-up) as of 31 March 2016

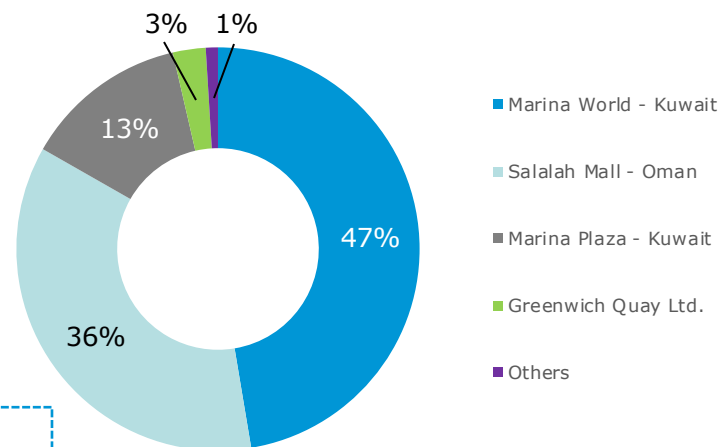
Total Asset

Total Assets USD1,856mn



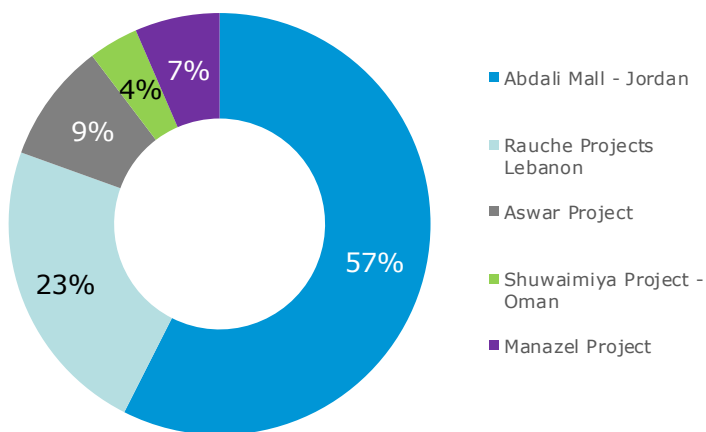
Investment Properties

Total: USD374mn



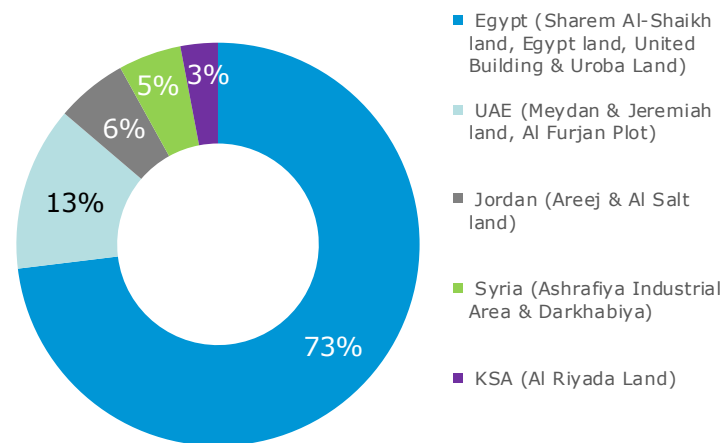
Project Under Construction*

Total: USD523mn



Land for Development

Total: USD212mn

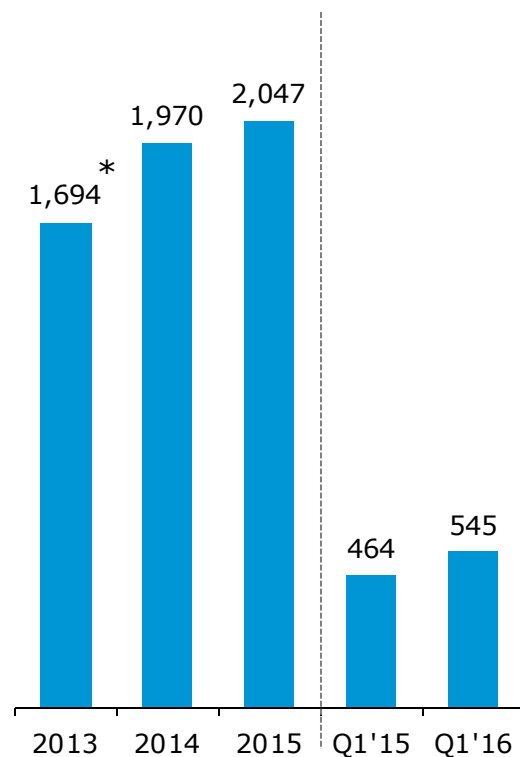


* Includes Raouche, Aswar & Manazel which are reported under inventory in the financials

KIPCO Consolidated: Financial performance

Revenue

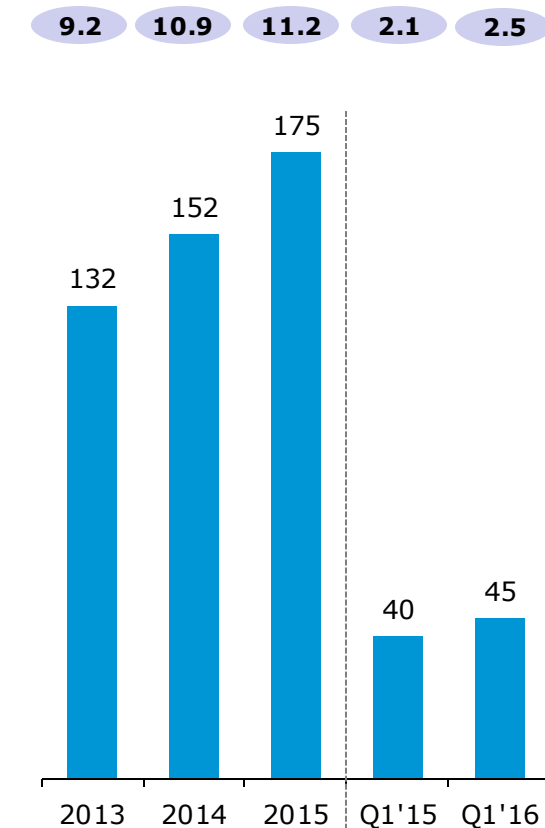
USDmn



Net Income

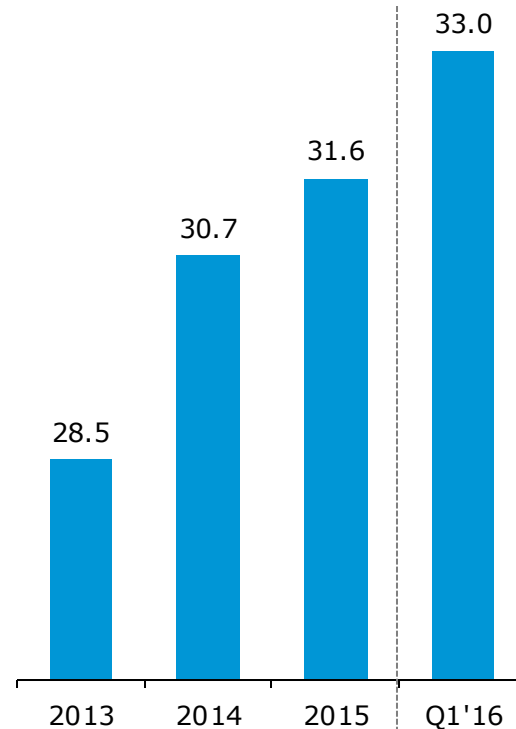
USDmn

EPS (Cents)



Consolidated Assets

USDbn

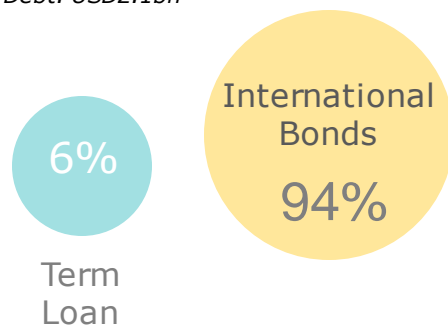


*Revenue excluding income from discontinued operations

KIPCO Parent debt profile: As at 31 March 2016

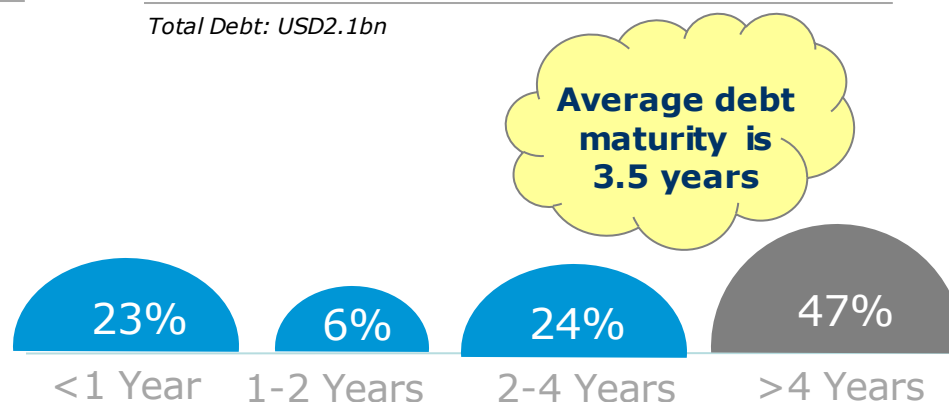
Debt Type*

Total Debt: USD2.1bn



Debt Maturity*

Total Debt: USD2.1bn



* As 31 of March 2016

Liquidity

- ▶ KIPCO has cash & bank balance of USD1,290mn
 - The current cash balance covers all debt obligations due till December 2019 (2.6x coverage for 2016)
- ▶ Placements are with investment grade rated domestic institutions
- ▶ Placements are of short duration and are typically rolled over on a monthly basis




KIPCO has repaid USD265mn (KD80mn) loan due in first quarter of 2016



Why KIPCO

KIPCO Best in Class: Last 10 Years

Operating Parameters




		Rank		
		Global Peers	Kuwait	CAGR
	Revenue Growth	4	1	21%
	Operating Income Growth	1	2	20%
	Asset Growth	4	2	25%

Data Source: Bloomberg

Notes: Kuwait includes all KSE listed companies with a market cap of >USD500mn. Global Peers includes Investor AB, Lundbergs AB, Industrivarden, Bouygues, Exor, Franz Haniel, CIR SPA, Wendel, Berkshire, Kingdom Holding Co, Fairfax. Data is for last 10 years ending Dec2015.

KIPCO Best in Class: Last 10 Years

Return Parameters

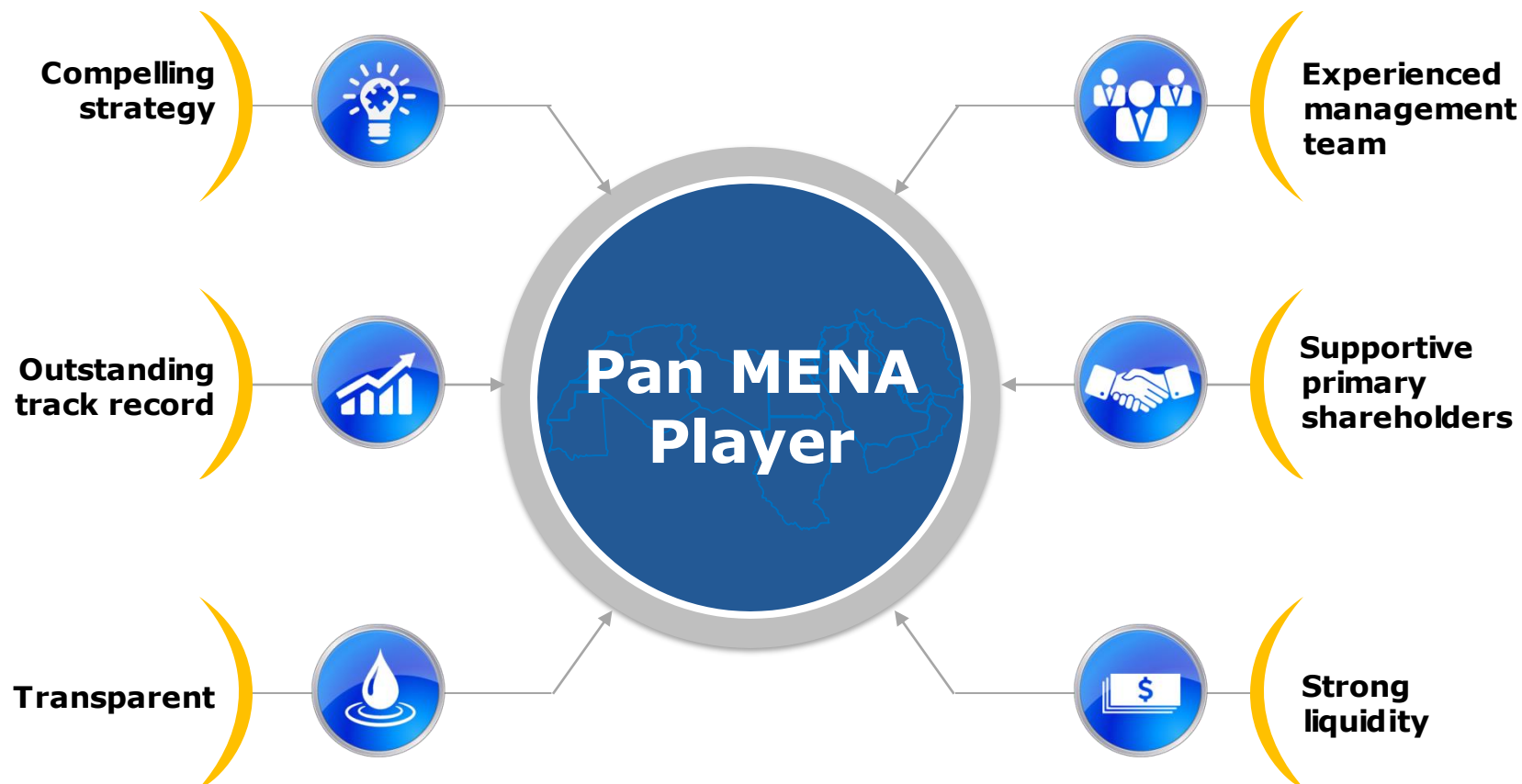
	Rank		CAGR*
	Global Peers	Kuwait	
 Dividend Yield	1	3	10%
 Return on Equity (ROE)	2	3	19%
 Total Shareholders Return (TSR)	2	3	281%

* Except TSR

Data Source: Bloomberg

Notes: Kuwait includes all KSE listed companies with a market cap of >USD500mn. Global Peers includes Investor AB, Lundbergs AB, Industrivarden, Bouygues, Exor, Franz Haniel, CIR SPA, Wendel, Berkshire, Kingdom Holding Co, Fairfax's. TSR is for last 10 years ending Mar'16 and others for last 10 years ending Dec'2015.

Why KIPCO?



Well positioned to deliver 15%+ return in medium term



Thank you



Annexure 1: Portfolio Companies

Burgan Bank (BB): Overview



Overview

- Kuwait based commercial bank with regional presence in eight countries
- 2nd largest conventional bank in Kuwait in terms of assets (Total Assets of USD24bn as of 31 March 2016)
- Offers a wide range of corporate, retail & treasury products through a network of 184 branches & 330 ATMs*
- Listed on the Kuwait Stock Exchange with a market cap of USD2,209mn as of 26 May 2016
- BBB+ rating from S&P, A3 from Moody's and A+ from Fitch Ratings
- KIPCO Group holds 64.7% stake, while KIPCO directly holds 41.8% stake (as on 31 March 2016)
- First and only ISO certified Bank in GCC to achieve certification for all its banking operations



Key highlights of Q1'16 results, over Q1'15 results:

- ▶ Net Interest Income grew by 7% to USD134mn in Q1'16
- ▶ Net profit declined by 19% to USD47mn in Q1'16
- ▶ Loans & Advances grew 9% to USD13.8bn in Q1'16
- ▶ Basel III CAR of 16.4%** as on 31 March 2016

A regional player with presence in growth markets



* Represents draft figures as on 30 April 2016 **Excludes Q1'16 Net Profit accrual

United Gulf Bank (UGB): Overview

Overview



- Asset management and investment banking (AMIB) business
- Offers asset management, investment banking, brokerage and advisory services
- Listed on the Bahrain Stock Exchange with a market cap of USD844mn as of 26 May 2016
- Credit rating of BBB from Capital Intelligence
- KIPCO Group Holds 96.3% Stake, while KIPCO directly holds 86.06% stake (as on 31 March 2016)



Recent Highlights

Key highlights of Q1'16 results, over Q1'15 results:

- ▶ Basel III CAR of 13.9% as on 31 March 2016
- ▶ Assets Under Management of USD10.9bn as on 31 March 2016
- ▶ 46% increase in net profit to USD3mn in Q1'16 vs. Q1'15

Focused on growing the financial services network across the MENA region

Gulf Insurance Group (GIG): Overview



Overview

- Multi-line insurance provider with presence across 10 MENA countries through subsidiaries
- Provides marine, aviation, property, engineering, casualty, life & health insurance, & micro finance insurance
- Operates through a network of 50 branches across the region
- Market leader in Kuwait (by GPW and Direct premiums) for 14 consecutive years
- Market leader in Bahrain and Jordan (by GPW) & Egypt (by Technical profit) among private sector players
- Listed on the Kuwait Stock Exchange with a market cap of USD397mn as of 26 May 2016
- A- rating (GIRI) and BBB+ Rating (GIG)^ from S&P; A- Rating from AM Best
- KIPCO Group Holds 45.6% Stake, while KIPCO directly holds 40.5% stake (as on 31 March 2016)



Recent Highlights

Key highlights of Q1'16 results, over Q1'15 results:

- ▶ Net Underwriting profit grew by 25% to USD15mn in Q1'16 on the back of a 16% increase in revenue
- ▶ Composition of GPW
 - Line of business: 51% Life & Medical; 49% Non-Life (4% Marine & Aviation, 10% Property, 23% Motor, 6% Engineering and 6% General)

Gulf Insurance Group is ranked 8th among the Private sector players in the MENA (by GPW)



^ Gulf Insurance & Reinsurance Company (GIRI), the core Kuwaiti subsidiary of Gulf Insurance Group (GIG).

United Real Estate Company (URC): Overview

Overview



- Leading integrated real estate company with presence in Kuwait & MENA
- Sizeable portfolio of good quality properties; Large unencumbered asset base
- Stable rental income; growth to be supported by newly completed KIPCO Tower and Salalah Mall
- Listed on the Kuwait Stock Exchange with a market cap of USD317mn as of 26 May 2016
- Major real estate player in Kuwait, ranked third in real estate sector on KSE (total asset basis)
- KIPCO Group holds 71.9% stake, while KIPCO directly holds 53.8% stake (as on 31 March 2016)



Recent Highlights

Key highlights of Q1'16 results, over Q1'15 results:

- ▶ 13% growth in revenue in Q1'16 to reach USD55mn
- ▶ Operating profit grew 5% to reach USD16mn in Q1'16
- ▶ Over the next few years, targets to develop projects spread over Oman, Jordan, Lebanon and Egypt in various segments including residential, office hospitality and commercial

URC is devoted to excellence in securing and managing the best prospect developments, providing the best quality services and allegiance to entrusted clients

Major Real Estate Properties Developed & Operated by URC



Acquired
Fairmont Hotel,
Egypt

1979



Developed
Al Khour Resort,
Kuwait as BOT

1994



Developed Saleh Shehab,
Kuwait as BOT

1997



Developed
Al Shaheed Tower,
Kuwait

1999

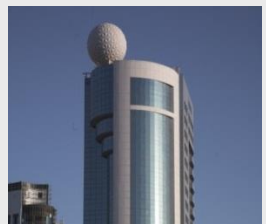


Developed Marina Hotel,
Kuwait as BOT

1999

2001

Acquired
City Tower,
Kuwait



2003

Acquired
Bhamdoun Hotel,
Lebanon



2003

Acquired
Marina Plaza,
Kuwait



2005

Developed
Marina World,
Kuwait as BOT



2012

Developed
KIPCO Tower,
Kuwait



2013

Developed
Salalah Mall,
Oman



United Industries Company (UIC): Overview



Overview

- Established in 1979, UIC invests in the industrial sector in Kuwait and the region
- Major investments are QPIC (31%) & ATC (29%)
- KIPCO Group holds 80.5% consolidated stake, while KIPCO directly holds 60.2% (as on 31 March 2016)



Key highlights of Q1'16 results, over Q1'15 results:

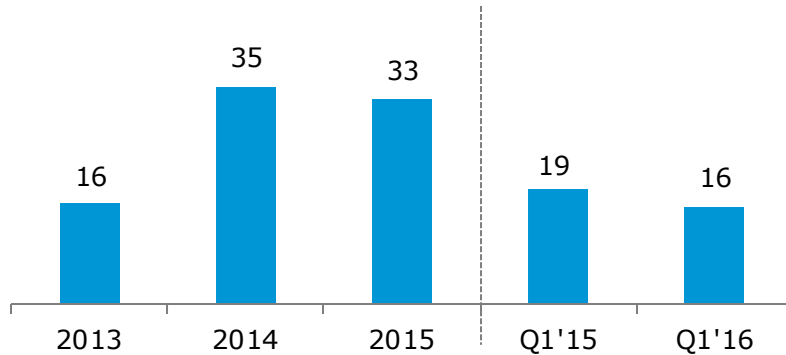
- ▶ Total Revenue increased by 52% to USD28mn in Q1'16
- ▶ Net Profit increased by 52% to USD23mn in Q1'16
- ▶ Total Assets increased by 2% to USD760mn in Q1'16 from USD748mn in 2015

UIC aims to be a leading regional investment house with specialized activities in the Industrial sector

United Industries Company: Financial performance

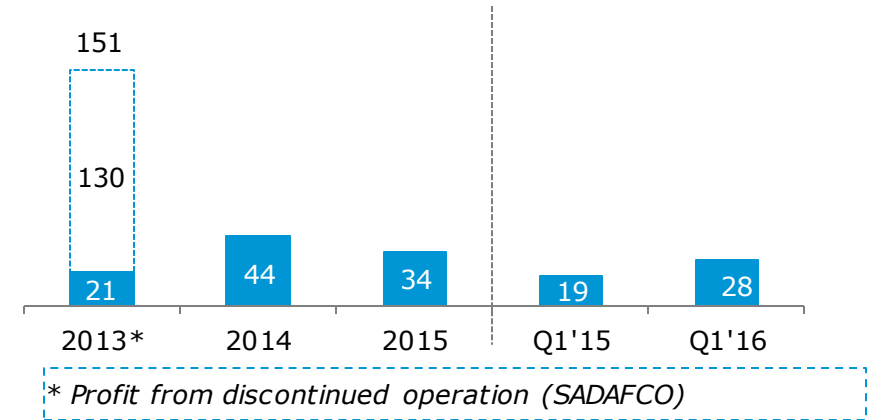
Income from Associates

USDmn



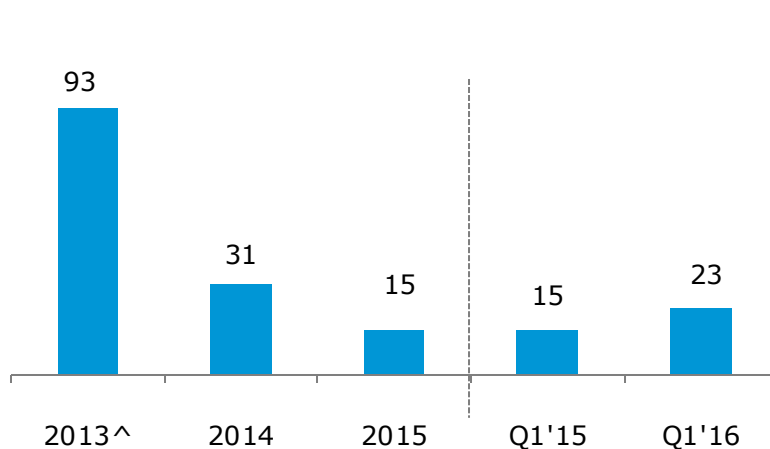
Total Revenue*

USDmn



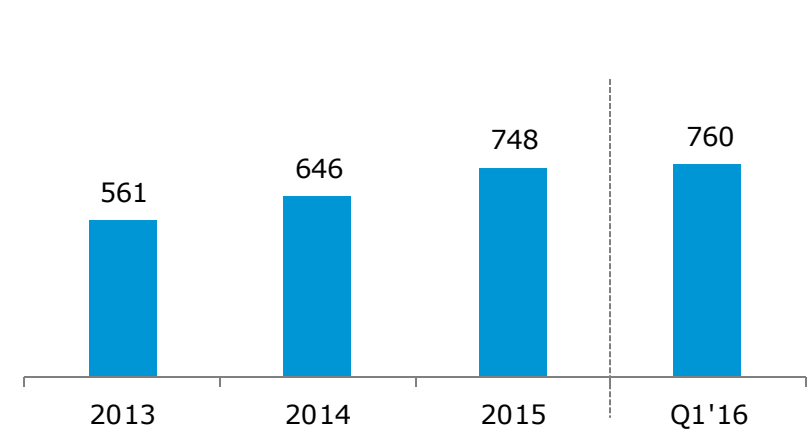
Net Profit^

USDmn



Total Asset

USDmn



^ Includes profit of USD108mn in 2013 from discontinued operation; SADAFCO = Saudi Dairy & Foodstuff Company

Qurain Petrochemicals Industries Co. (QPIC): Overview

Overview



- Holding company focusing on investment opportunities in food, petrochemicals, oil, gas & energy related sectors
- Four petrochemical investments in Kuwait i.e. EQUATE, TKOC, KARO & TKSC
- Listed on the Kuwait Stock Exchange, with a market cap of USD765mn as of 26 May 2016
- KIPCO Group through UIC holds 31% stake as on 31 March 2016



Key highlights of 2015/16 results, over 2014/15 results:

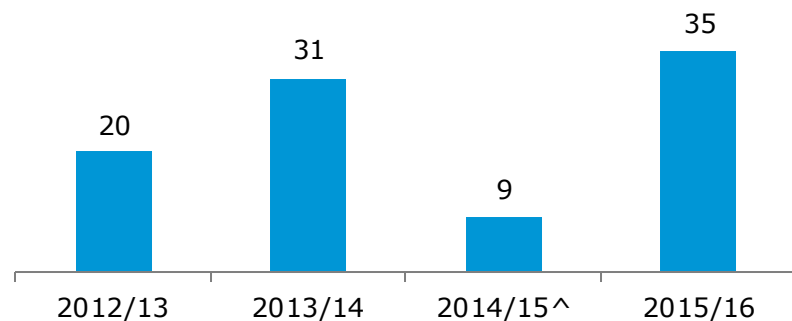
- ▶ 48% increase in total income for the year ended 2015/16 to reach USD537mn
- ▶ ~3x growth in share of income from associates for the year ended 2015/16 to reach USD35mn

QPIC aims to become a leading company in the energy and petrochemical sectors through direct investments/ JVs/ alliances as well as through the creation of new, innovative investment opportunities in the petrochemical and related sectors

Qurain Petrochemicals Industries Co: Financial performance

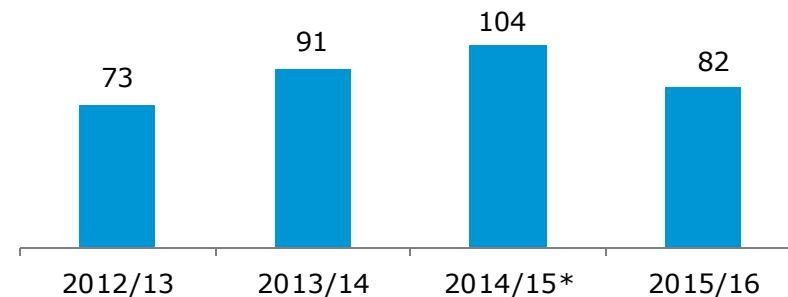
Share of Income from Associates

USDmn



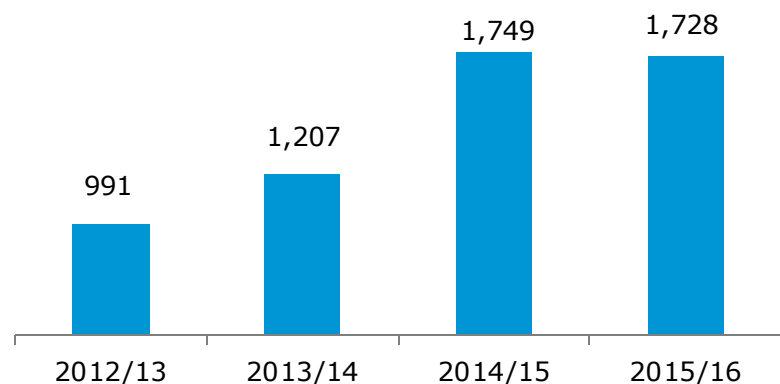
Net Profit

USDmn



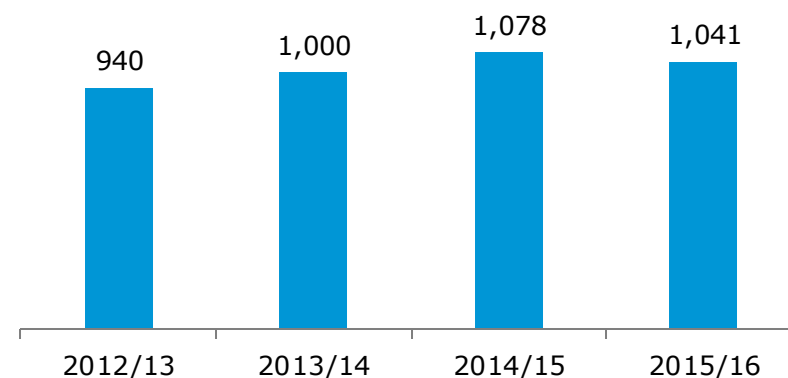
Total Asset

USDmn



Total Shareholder's Equity

USDmn



^ On 21st July 2014, QPIC acquired additional stake (11%) in SADAFCO and change its classification from associates to subsidiaries

* Includes gain on purchase of additional stake in SADAFCO

Note: Exchange rate of KD/ USD of 0.30188 as of March 31, 2016 has been used for conversion of all financial numbers

Jordan Kuwait Bank (JKB): Overview

Overview



- Jordan based commercial bank with Operations in Jordan, Palestine and Cyprus
- 4th largest conventional bank in Jordan in terms of asset (Total Asset of USD3.9bn as of 31 Mar 2016)
- Offers a wide range of corporate, retail & treasury products through a network of 61 branches & 83 ATMs*
- Listed on the Amman Stock Exchange with a market cap of USD514mn as of 26 May 2016
- KIPCO Group holds 51.2% stake (as on 31 Mar 2016)



Key highlights of Q1'16 results, over Q1'15 results:

- ▶ Operating income was almost same at USD42mn in Q1'16
- ▶ Deposits from customers grew by 4% to USD2,704mn at end of Q1'16
- ▶ Total asset grew by 2% to USD3.9bn at end of Q1'16

A regional player with stable growth in loans

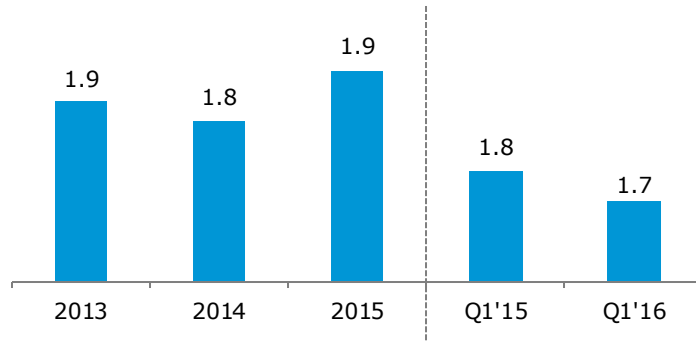


*Represents draft figures as on 31 Mar 2016

Jordan Kuwait Bank

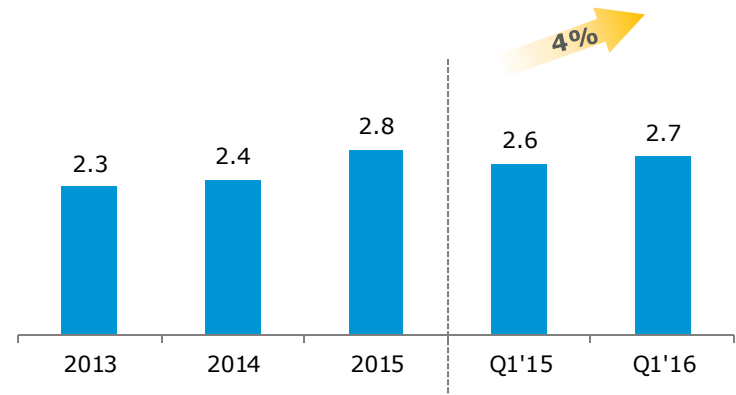
Loan Growth

USDbn



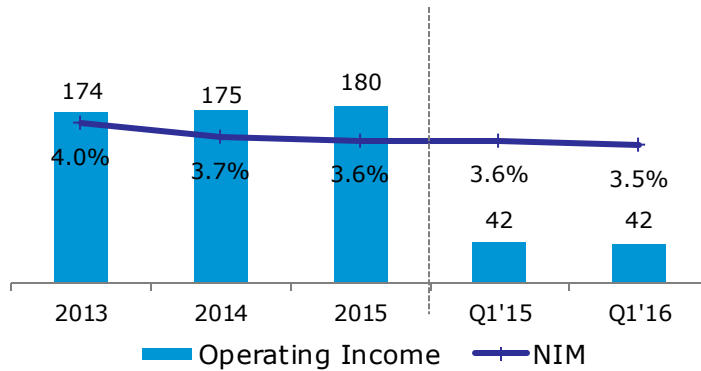
Deposit Growth

USDbn



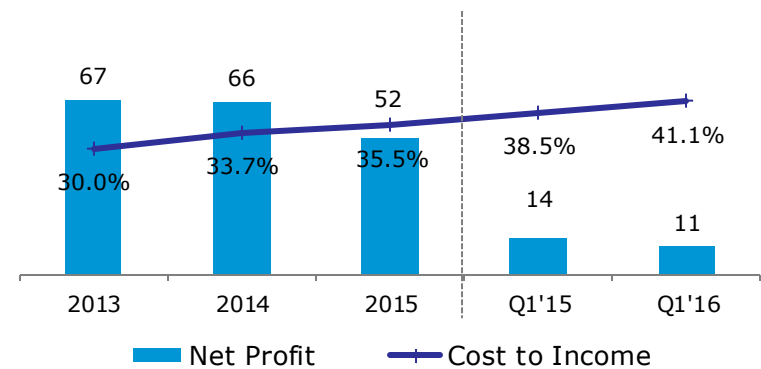
Operating Income & NIM

USDmn



Net Profit & Cost to Income

USDmn



Note: 1) Q1'16 numbers are as per draft financial statements

2) Exchange rate of JOD/ USD of 0.7091 has been used for 2015 financial numbers & 0.7096 for quarterly numbers

3) 2013 and 2014 financial numbers are directly reported in USD



Annexure 2: Executive Management

KIPCO: Executive management



Faisal Hamad Al Ayyar
Vice Chairman

- ▶ Joined KIPCO Board in 1990
- ▶ Recipient of Arab Bankers Association of North America Achievement Award (2005)



Pinak Maitra
Group CFO

- ▶ Joined KIPCO in 1988
- ▶ Recipient of the MENA Private Sector CFO of the Year Award (2008)



Tariq Abdulsalam
CEO – Investment

- ▶ Joined KIPCO in 1992 and became in charge of KIPCO's Investment Division from 1996 to 1999
- ▶ BSc in Accounting from Kuwait University



Mohsen Ali Husain
Group Chief Audit Executive

- ▶ Joined KIPCO in 2006, previously worked at KPMG
- ▶ Holds a CPA, CISA, CIA and B.Sc. in Accounting



Declan Sawey
Group Treasurer

- ▶ Joined KIPCO in 2007, previously Head Asset & Liability Management for HBoS Corporate in Edinburgh, Scotland
- ▶ Fellow of ICA, CFA and member of ACT



Osama Al Ghousein
SVP - Banking

- ▶ Joined KIPCO Group in 2013, previously Senior Vice President in Pictet & Cie.
- ▶ Over 30 years of experience in global and regional banking



Eman Al Awadhi
Group Communications Director

- ▶ Joined KIPCO in 2010
- ▶ Over 10 years of experience in communications, media relations and journalism



Samer Subhi Khanachet
Group COO

- ▶ Joined KIPCO in 1990; Board and committee member of American University of Kuwait, MIT
- ▶ BSc from MIT and MBA from Harvard University



Masaud Hayat
CEO - Banking

- ▶ Joined KIPCO Group in 1997; appointed as KIPCO's Banking CEO in 2010
- ▶ Graduate in Accounting from Kuwait University and Diploma in Banking Studies, Kuwait



Khaled Al Sharrad
Group Chief HR & Admin. Officer

- ▶ Joined KIPCO in 2012, previously Head of Human Resources at the Kuwait Foreign Trading Contracting Investment Company (KFTCIC). He is on the Board of the American Management Association International in New York.



Mazen Hawwa
Group SVP
Finance & Operations

- ▶ Joined KIPCO in 2001, previously worked at Anderson & Co.
- ▶ Graduate of Lebanese American University, Holds CPA and CMA



Robert Drolet
Senior Vice President
Technology & Media

- ▶ Joined KIPCO in 2006, previously held leadership positions for Cable & Wireless and Bell Canada
- ▶ B.LL from Laval, LL.M Osgoode, M.Litt. Oxford



Adel Al Waqayan
Treasurer

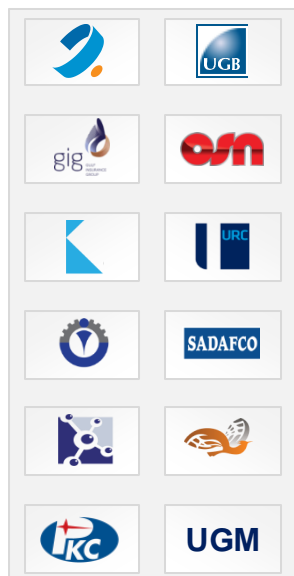
- ▶ Joined KIPCO in 1995, previously with Burgan Bank Treasury
- ▶ MBA in 1986 from USI University



Iqbal Mohamed
President
UGM Boston, USA

- ▶ Joined KIPCO Group in 1993
- ▶ Associate Member of the ICA in England and graduate of Hull University

KIPCO Board of Directors is actively involved in overseeing the management and strategy of the Company under the Chairmanship of Sheikh Hamad Sabah Al Ahmad Al Sabah



Annexure 3: Key Companies

KIPCO Group companies



Eduardo Eguren
CEO
Burgan Bank



Burgan Bank is one of Kuwait's leading commercial banks. Burgan has 23 branches in Kuwait and one of the biggest ATM networks in the country. Burgan is one of the MENA region's fastest growing banks and has controlling stakes in Gulf Bank Algeria, Jordan Kuwait Bank and the Bank of Baghdad. Burgan is listed on the Kuwait Stock Exchange.

www.burgan.com



Hussain A. Lalani
Acting CEO
UGB



United Gulf Bank (UGB) is KIPCO's investment banking operation based in Bahrain. Offering a range of commercial and investment banking and asset management services, the bank also manages a diversified portfolio of investments in private equity funds, private equities, structured products, trading portfolios and provides a range of treasury activities. UGB is listed on the Bahrain Stock Exchange.

www.ugbbah.com



Khaled Al Hassan
Vice-Chairman
GIG



The Gulf Insurance Company (GIG) is the leading insurance company in Kuwait and has become one of the MENA region's biggest insurance networks with operating companies in Saudi Arabia, Jordan, Lebanon, Syria, Egypt and Bahrain. GIG offers a full range of products including life, motor, accident and medical insurance. The company is listed on the Kuwait Stock Exchange.

www.gulfins.com.kw



Martin Stewart*
CEO
OSN



OSN is the leading pay-TV operator in the MENA region. The company is a result of the merger between Showtime and Orbit which was completed in 2009. The company offers 154 channels providing the latest premium entertainment including the latest Hollywood movies and series, international sports and Arabic content.

www.osn.com



Faisal Sarkhou
CEO
KAMCO



KAMCO is KIPCO's asset management and fund management company. Its business includes brokerage services, tailored portfolio management, forward trading and local and international fund management. KAMCO also provides corporate finance advisory services, mergers and acquisition services, IPOs, private placements, debt issuance and investment research and evaluation. KAMCO is listed on the Kuwait Stock Exchange.

www.kamconline.com



Tariq Abdulsalam
Chairman
URC



The United Real Estate Company (URC) is KIPCO's real estate development company. URC is currently developing properties in Kuwait, Oman, Egypt, Qatar, Jordan, Syria, the UAE and Lebanon. These properties include residential, commercial, leisure and retail projects. The company is listed on the Kuwait Stock Exchange.

www.urconline.com

KIPCO Group companies (cont'd)



**Sheikh Khalifa
Abdulla Al Jaber Al
Sabah**
Chairman
UIC



The United Industries Company (UIC) is KIPCO's industrial holding company. UIC has holdings in a variety of industrial sectors including stakes in SADAFCO – one of the leading food manufacturers in Saudi Arabia – and the Qurain Petrochemical Industries Company.

www.uickw.com



Wout Matthijs
CEO
SADAFCO



The Saudi Dairy and Foodstuff Company (SADAFCO) is one of the most profitable companies in the United Industries Company's investment portfolio. SADAFCO was established in 1976 and is a leader in the region's dairy and foodstuff industry producing almost 700 million items every year. The company is listed on the Saudi Stock Exchange

www.sadafco.com



Sadoun Al Ali
CEO
QPIC



The Qurain Petrochemicals Industries Company (QPIC) is one of the leading private investors in petrochemical projects both inside and outside Kuwait. QPIC has invested in the projects such as the expansion of Kuwait's ethylene and benzene production plants. The company is listed on the Kuwait Stock Exchange.

www.qpic-kw.com



Fawzi Al Musallam
CEO
KHC



The Kuwait Hotels Company (KHC) is KIPCO's hotel and hospitality services company. KHC is the holding company for Safir International Hotels – one of the region's premier hotel companies with a total of 15 hotels throughout the Middle East and North Africa.. KHC is listed on the Kuwait Stock Exchange.

www.khc.com.kw



Iqbal Mohamed
President
UGM

United Gulf Management, Boston, USA

United Gulf Management is KIPCO's subsidiary in the United States. The company – based in Boston – is responsible for identifying strategic resources to support KIPCO's financial services, real estate and media operations.

www.kipco.com



Narendra Baliga
CEO
PKC



Pulsar Knowledge Centre

Pulsar Knowledge Centre is KIPCO's consulting company based in India. PKC offers services and solutions in business advisory, financial research and analysis. It also provides KIPCO Group Companies and external clients with website design and management services

www.pulsarkc.com

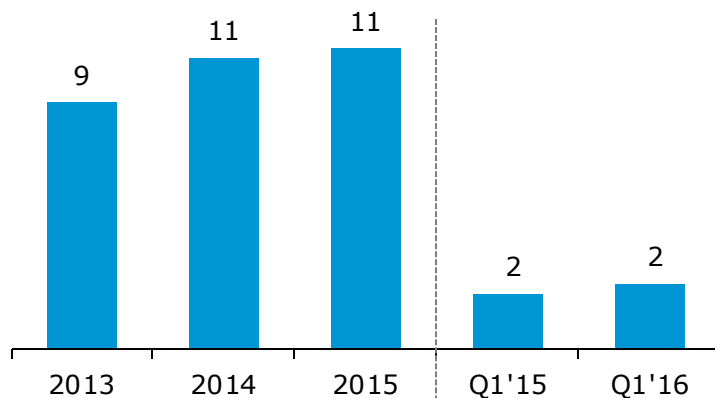


Annexure 4: Per Share Return

KIPCO: Per share return

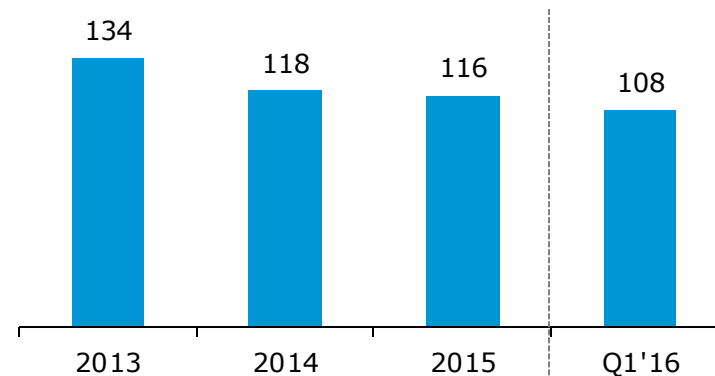
EPS

Cents per share



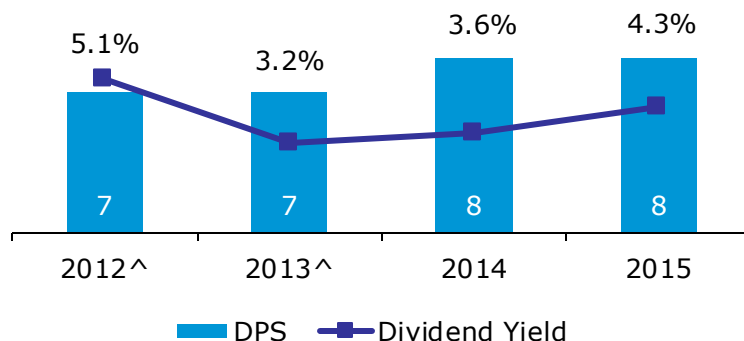
Book Value

Cents per share

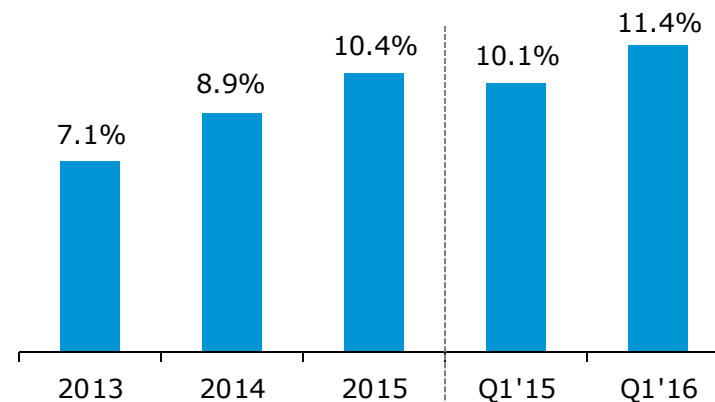


DPS

Cents per share



ROE



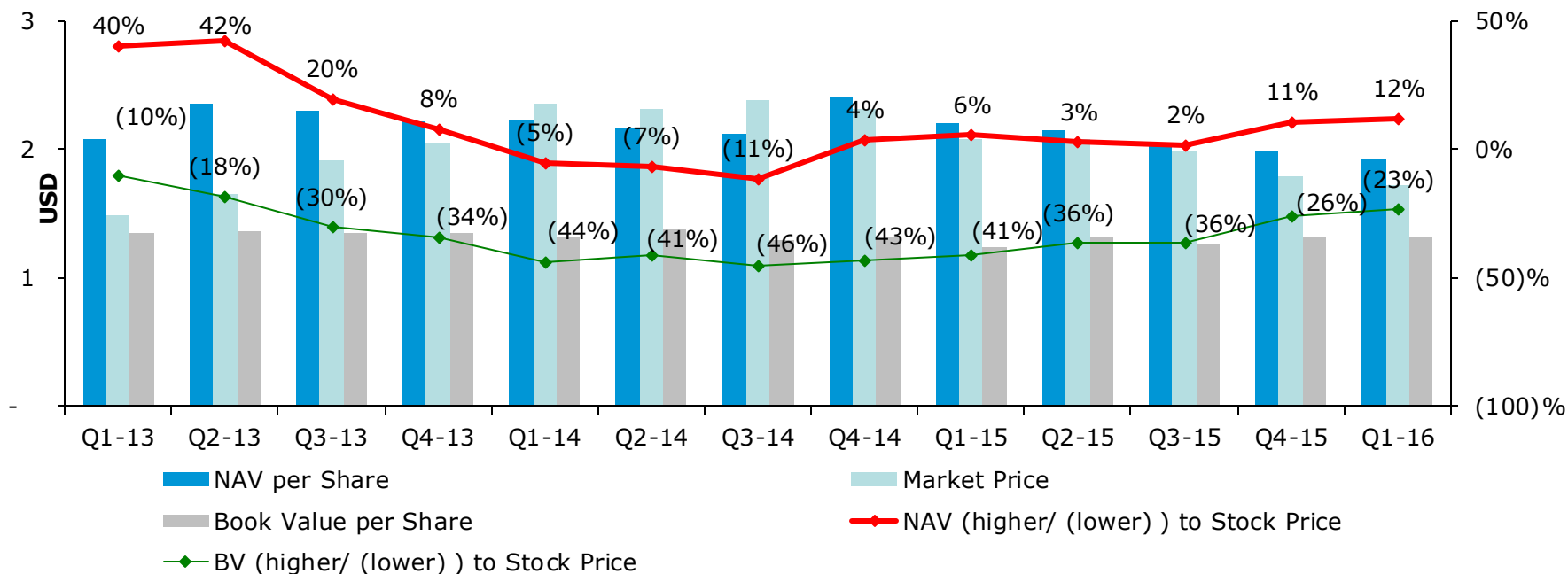
[^] An additional 5% stock dividend was paid in 2012 and 2013



Annexure 5: Trends

KIPCO: Net asset value (NAV)

NAV/Share Position*

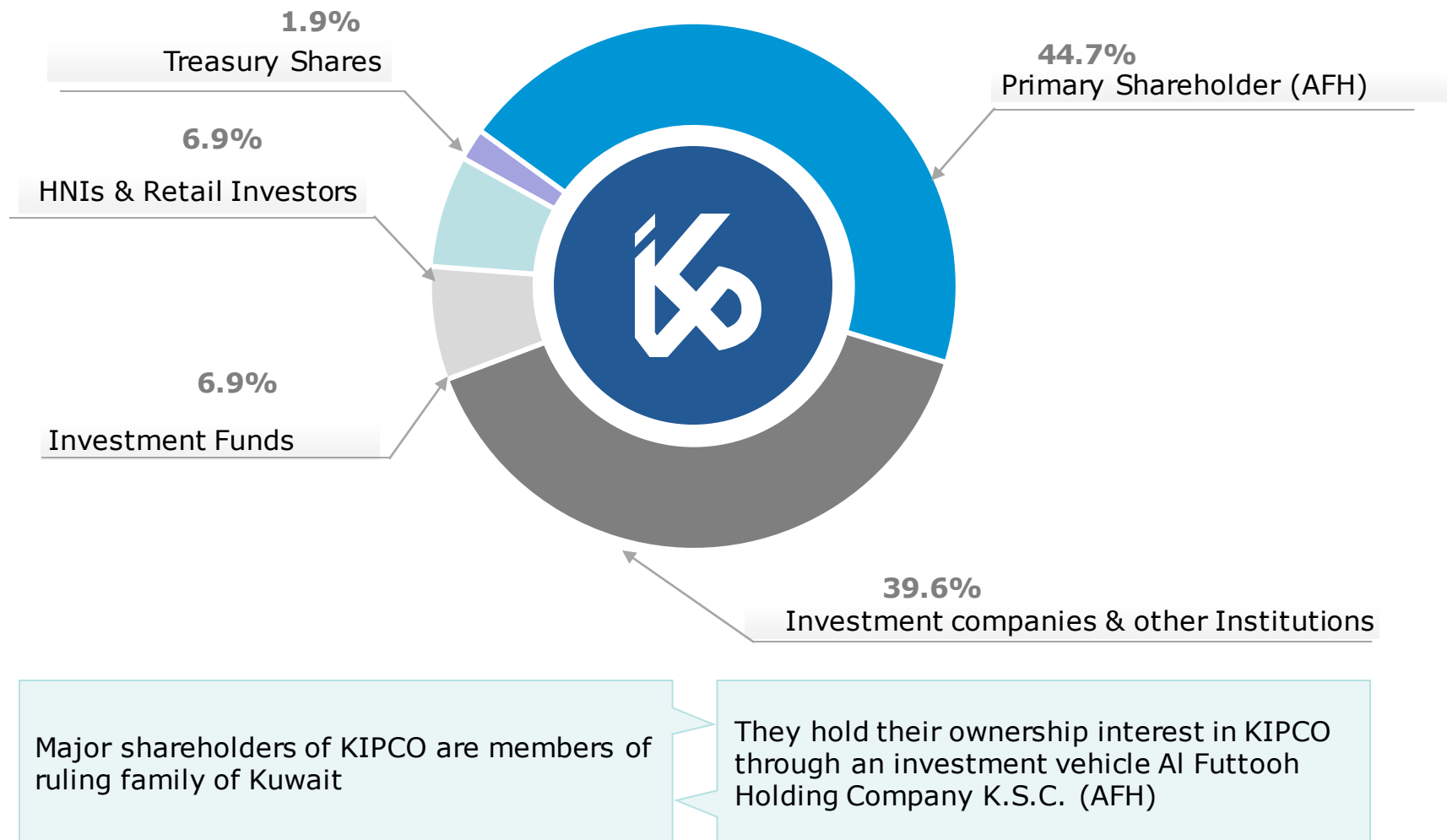


As at March 2016, KIPCO's NAV was USD1.96 per share vis-à-vis the market price of USD1.82 per share and the book value of USD1.32 per share






* Control Premium has been assumed at 50% to the respective market prices to reflect the value of significant stakes in these entities. OSN (Panther) has been taken at fair value used for Joint venture accounting in audited financials of KIPCO (note 9 of Annual financial statements for year ending 2009), further to merger of Orbit and Showtime in August 2009. Other components of the NAV are at book value. as of 31 March 2016

Note: At the CMP (as on 26 May 2016), KIPCO's NAV is USD1.93 per share vis a vis the market price of USD1.72 per share (refer slide 10 for details).

Shareholding Profile



KIPCO Group: Market data

Entity	P/B		P/E		Market Cap (USDmn) ¹	
	2015	Current ²	2015	Current ²	2015	Current ²
 كيبكو KIPCO <small>شركة مشاريع الكويت (القياسية)</small> <small>Kuwait Projects Company (Holding)</small>	1.8	1.6	16.6	14.1	2,831	2,489
 بنك بروقتان BURGAN BANK	1.2	1.1	10.9	9.3	2,613	2,209
 بنك الخليج المتحد United Gulf Bank B.S.C.	2.1	2.1	49.1	49.1	867	844
 gig <small>GULF INSURANCE GROUP</small>	1.6	1.5	9.9	9.2	465	397
 شركة العقارات المتحدة United Real Estate Co	0.6	0.5	13.6	12.6	374	317

Notes:

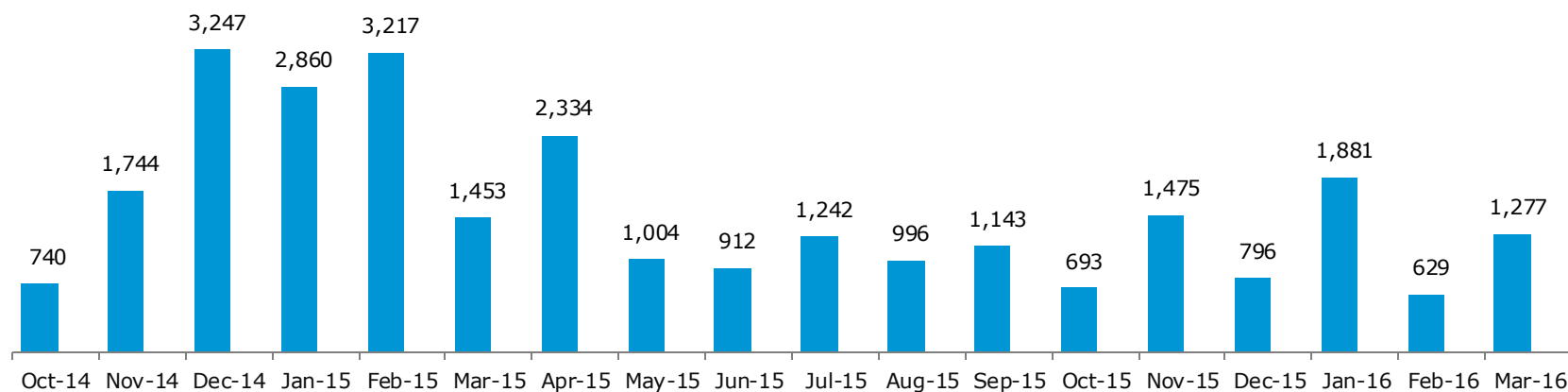
1. Market Cap for 2015 and the current number converted at 0.30190

2. P/B, P/E and Market Cap as of 26 May 2016

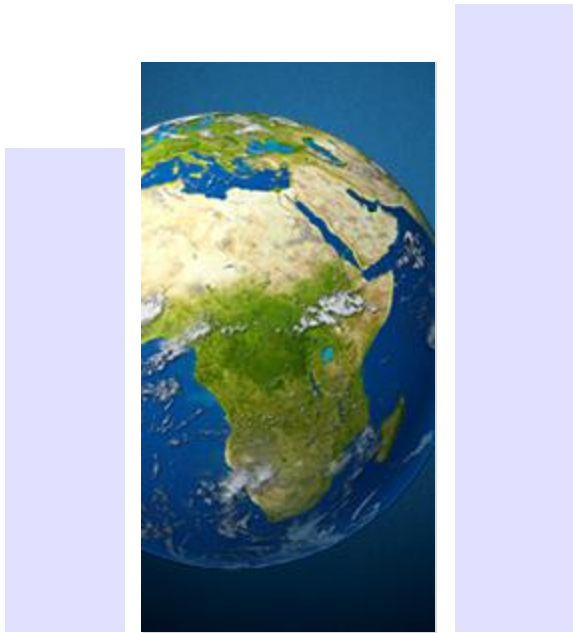
Source: KAMCO Research

KIPCO: Average Daily Traded Value

Avg. Daily Traded Value (USD'000)

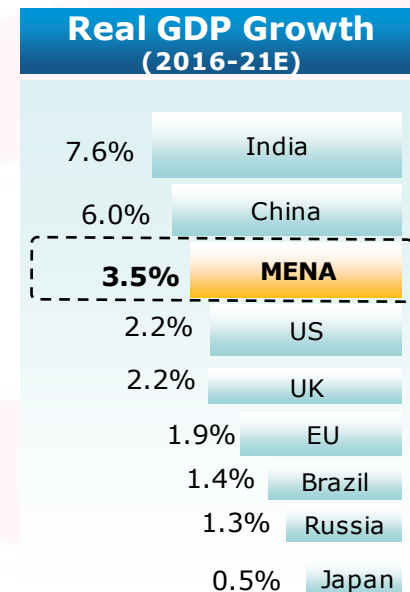


KIPCO stock has maintained an average daily traded value of USD1.2mn in the last 12 months



Annexure 6: About the region

MENA Region: Poised for strong economic growth

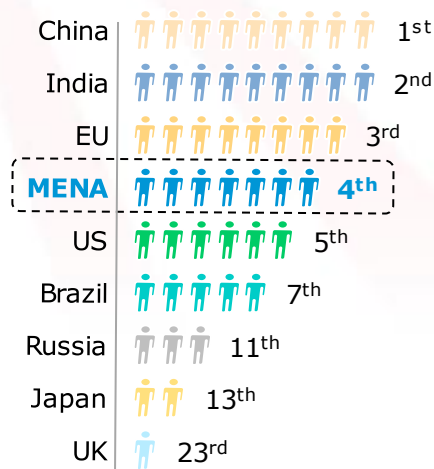


MENA region is characterized by favourable demography and business climate

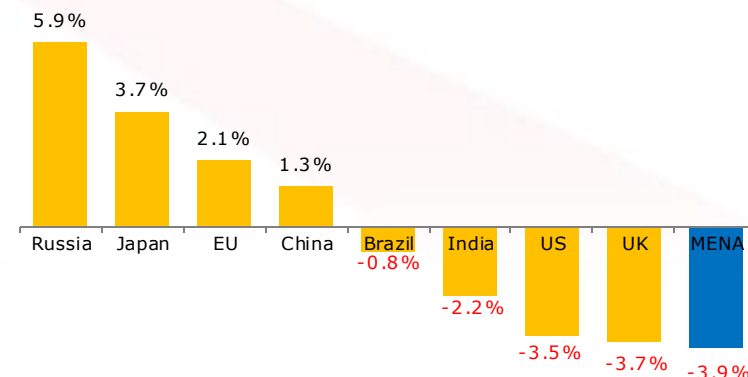
Currently low level of competition and under penetration

Small but consistently growing non-oil economy

Population 2016E



Current Account Balance as a % of GDP (2016-20E)



GCC Region: Well positioned to deliver growth

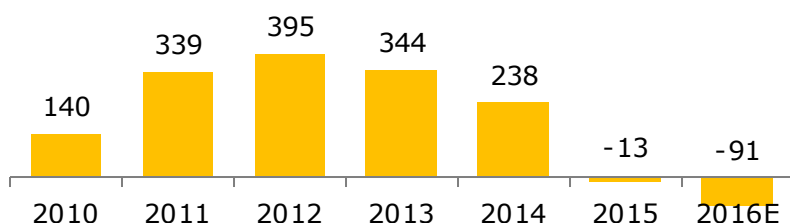
One of the highest per capita income, large sovereign wealth funds,

30% of world's proven **oil reserves**,
along with robust and growing non-oil sector activity ...

...All contribute to
STRONG GROWTH
fundamentals in the **GCC....**

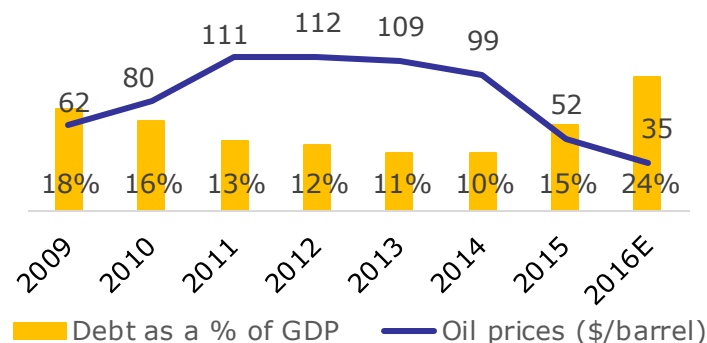
Current Account Surplus

(In USDbn)



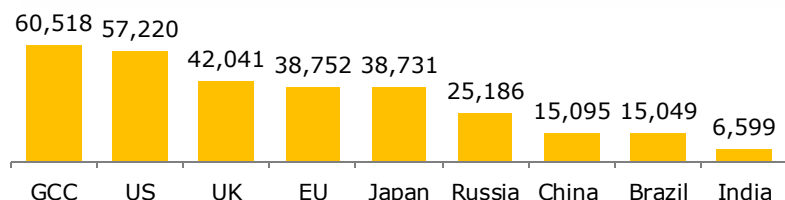
"Accumulated current account surplus of over USD1.35tn from 2010 to 2016"

Government debt as a % of GDP

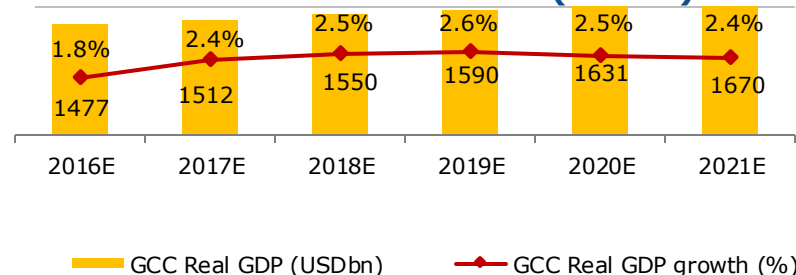


GDP / Capita, PPP (2016E)

(In USD)



Real GDP & GDP Growth (2016E)



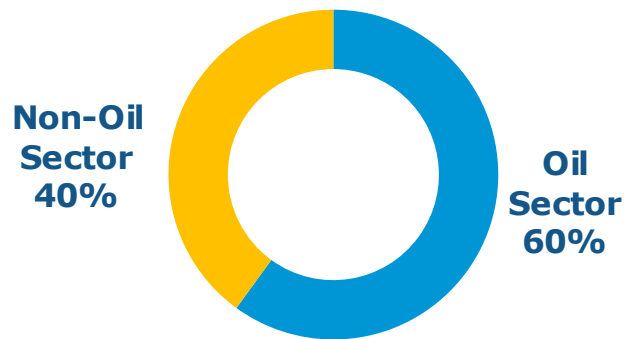
Kuwait: Protected against oil price decline

Prudent Oil Wealth Management

- ▶ Kuwaiti government's Reserve Fund for Future Generations (RFFG) expected to stand at USD535bn at the end of 2015
- ▶ 25% of total revenue contributed to RFFG during periods of high oil prices and 10% during low oil prices
- ▶ Oil output to remain above 2.8mn barrels/day until 2019
- ▶ Net external asset position estimated to be more than 500% of current account receipts
- ▶ With high financial buffers—estimated at c.320% of GDP at end-2014—and substantial borrowing space, the government intends to smooth the fiscal adjustment in response to the decline in oil prices, and continue to support growth through large investment spending

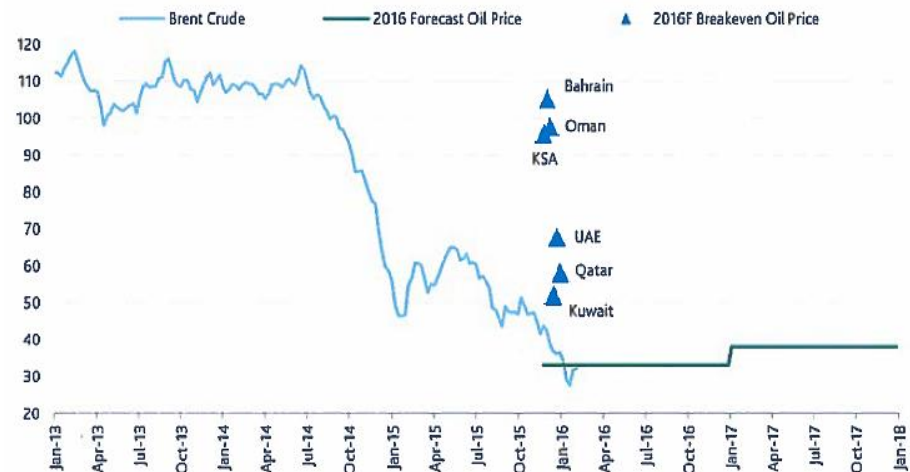
Source: S&P Rating on Kuwait, February 2016

Composition of Kuwait's Nominal GDP – FY 2014



Source: OPEC

GCC Fiscal Breakeven Prices (USD)



Source: Moody's, February 2016

Kuwait has the lowest breakeven oil price in the GCC region for 2016F

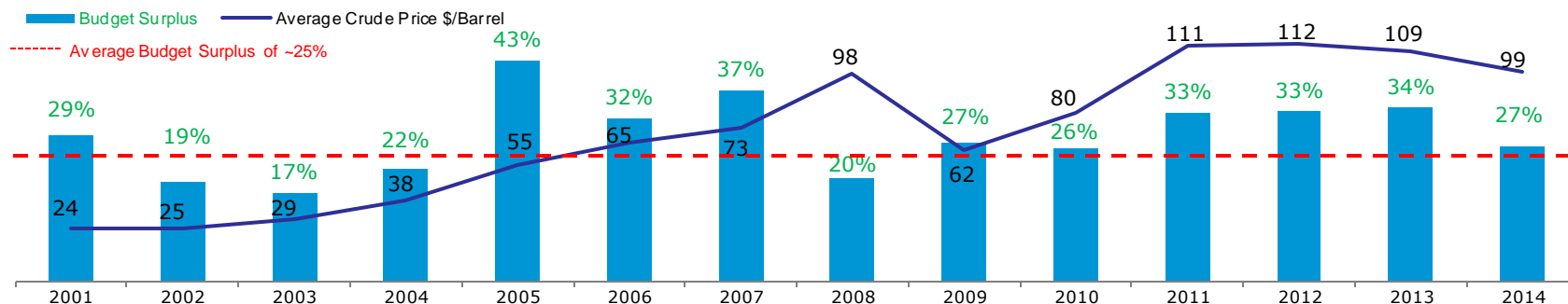
Kuwait: Stable macro-economic environment

Healthy Annual Budget Surplus

- ▶ Average budget surplus of 25%¹ of GDP from 2001 to 2014
- ▶ Average budget surplus expected to be 8%¹ from 2016 to 2019
- ▶ After excluding investment income from RFFG, on average Kuwait, will run single-digit fiscal deficits between fiscal years 2015/16 and 2018/19 (April-March)
- ▶ Current account balance is expected to grow to USD8bn from 2016 to 2019
- ▶ Real GDP is expected to increase at a CAGR of 2.7% to USD147bn by 2019

Source: S&P Rating on Kuwait, February 2016; WEO Database, IMF, April 2016

Kuwait's budget surplus² as a % of GDP (2001-2014)



Source: WEO Database, IMF, April 2016, Bloomberg

“Kuwait Development plan in progress with USD254bn worth of projects underway”

“Kuwait sovereign ratings: ‘AA’ affirmed by S&P in February 2016 Aa2 (Moody’s)”

“CMA is in place for transparent supervision of capital markets”

6%³ of world's oil reserves (6th largest in the world); sufficient to last for 100+ years

Large fiscal and external net asset position to weather low oil price environment

¹ After including investment income from RFFG

² Government Revenue less Expenditure ³CIA

RFFG = Reserve fund for future generations

Kuwait development plan overview

Purpose

In February 2010, the Kuwaiti authorities announced a series of five-year plans stretching to 2035 aimed at diversifying the economy and expanding the role of the private sector while tackling much needed investments in health, education and infrastructure and improving the efficiency of the country's oil industry.

Progress

During the first quarter of 2016, contracts for an estimated USD4.8bn worth of projects were awarded. The total amount of projects in the planning stage or awarded and under way in Kuwait rose to USD254bn at end of March 2016, an increase of 2.8% year-to-date. Projects worth USD35bn are expected to be signed during 2016.

Government Policy Initiatives

**Government
pledged bank
guarantee for
funding**

**Formation of
Mini-Cabinet to
monitor the
plan**

**PPPs¹ model to
finance large
scale project**

**Kuwait
Municipality
collaborations
with
stakeholders**

1. Public-Private Partnership

Kuwait Development Plan: Projects in action

Key Projects under the plan

Jurassic Non Associated Oil & Gas Reserves Expansion: Phase 2

- ▶ Production of 120,000 b/d of wet crude and more than 300mn cubic feet a day (cf/d) of sour gas
- ▶ Bidding: Only one of three contracts has been awarded; the remaining two are under review. Cost: **USD4.0bn**

Al Zour North IWPP - Phase 2 (PPP)

- ▶ 1800 MW power generation, 464,100m3 desalination capacity
- ▶ Bidding: Bid submission date has been extended to Q2'16. Phase 1 is to reach commercial capacity by July 2016. Cost: **USD2.7bn**

Al-Khairan Power & Desalination Plant (IWPP)

- ▶ Net capacity of a min 1,500MW of power & a min 125 MIGD of desalinated water
- ▶ Bidding: To initiate RFP process Cost: **USD1.7bn**

Other projects

- ▶ Umm Al Hayman Waste Water (PPP). Cost: **USD1.5bn**
- ▶ South Al Mutlaa City. Cost: **USD1.0bn**
- ▶ Al-Abdaliya (ISCC) Power Plant (CSP). Cost: **USD0.7bn**

Khairan City

- ▶ 140mn m2 residential city, incl 10,000 houses, 22,000 apts, other facilities
- ▶ Planning: Project is in study phase; no developments expected before 2017. Cost: **USD13.9bn**

Kuwait National Railroad (PPP)

- ▶ Railroad system linking Kuwait to GCC
- ▶ Planning: Prequalification process expected in Q3'2016. Cost: **USD8.0bn**

Olefins III project

- ▶ Petrochemical plant to be integrated with New Refinery Project (Al Zour Refinery)
- ▶ Planning: PIC to consider 3 options: (1) the integration of an olefins plant (2) the integration of an aromatics facility and (3) the construction of both the olefins and aromatics plants. Start-up estimated to be in 2017 or 2018. Cost: **USD7.0bn**

Kuwait Metro (PPP)

- ▶ 200km long running across Kuwait
- ▶ Planning: Prequalification process expected in Q3'2016. Cost: **USD7.0bn**

South Regional Highway(section 1)

- ▶ 135 km highway south of Kuwait as part of the International Middle East Arab Highways Network
- ▶ Planning: Construction tenders are expected to be issued in 2016. Cost: **USD1.7bn**

Oil & Gas Projects*

- ▶ Awarded: Kuwait oil Company awarded 45 different work requests in Q4'15 in addition to 63 contracts awarded in Q3'15. Cost: **~USD6.3bn**

Airport Terminal Projects

- ▶ To increase the annual handling capacity of the airport to 25mn passengers
- ▶ Awarded: Turkey's Limak Group and its local agent, Kharafi National awarded to build a new airport terminal; the project will be completed over six years. Cost: **USD4.3bn**

New Refinery Project (NRP)

- ▶ New 615,000 bpd refinery by KNPC
- ▶ Underway: KNPC says site preparation should be completed within 2 months; FEED pipeline tender not yet issued. Cost: **USD12.9bn**

Clean Fuels Project (CFP)

- ▶ Specification upgrade and expansion of two existing refineries
- ▶ Underway: Makes progress on KD3bn syndicated loan. Cost: **USD12.3bn**

LNG Import & Regasification Terminal

- ▶ 4 full containment LNG tanks each with a working capacity of 225,500 m³ and a regasification plant with capacity of 1500 BBTU/day
- ▶ Underway: Project is expected to be operational by Q1'19. Cost: **USD2.9bn**

Value of Key Projects shown above in USDbn

Bidding	Planning	Awarded	Underway	Total
11.6	37.6	10.6	28.1	87.9

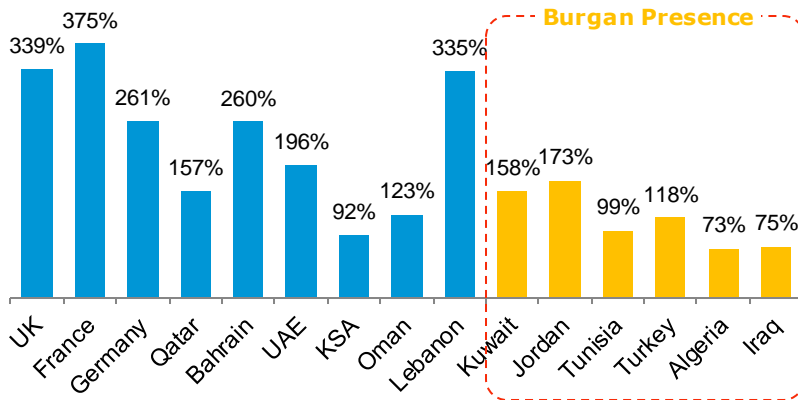
Source: NBK report dated Apr 2016; *RSM Quarterly newsletter Jan'16; and press releases.



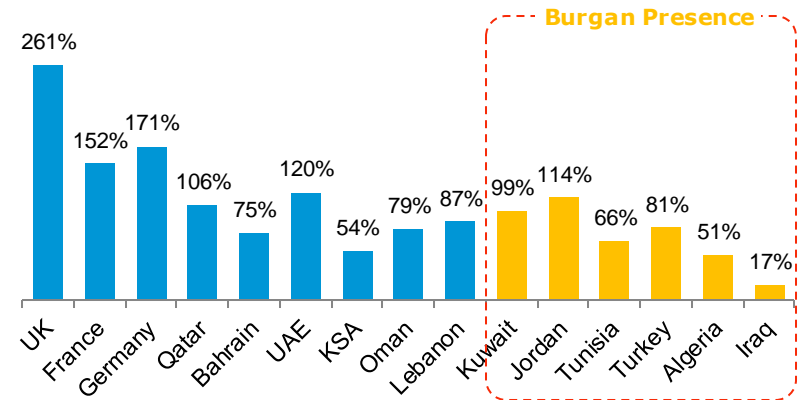
Annexure 7: Market opportunity

Burgan Bank: Banking Sector Opportunity

Banking Penetration: Assets/GDP









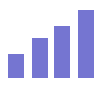


Banking Penetration: Loan/GDP



Source: Central Banks & IMF, World Economic Outlook Database

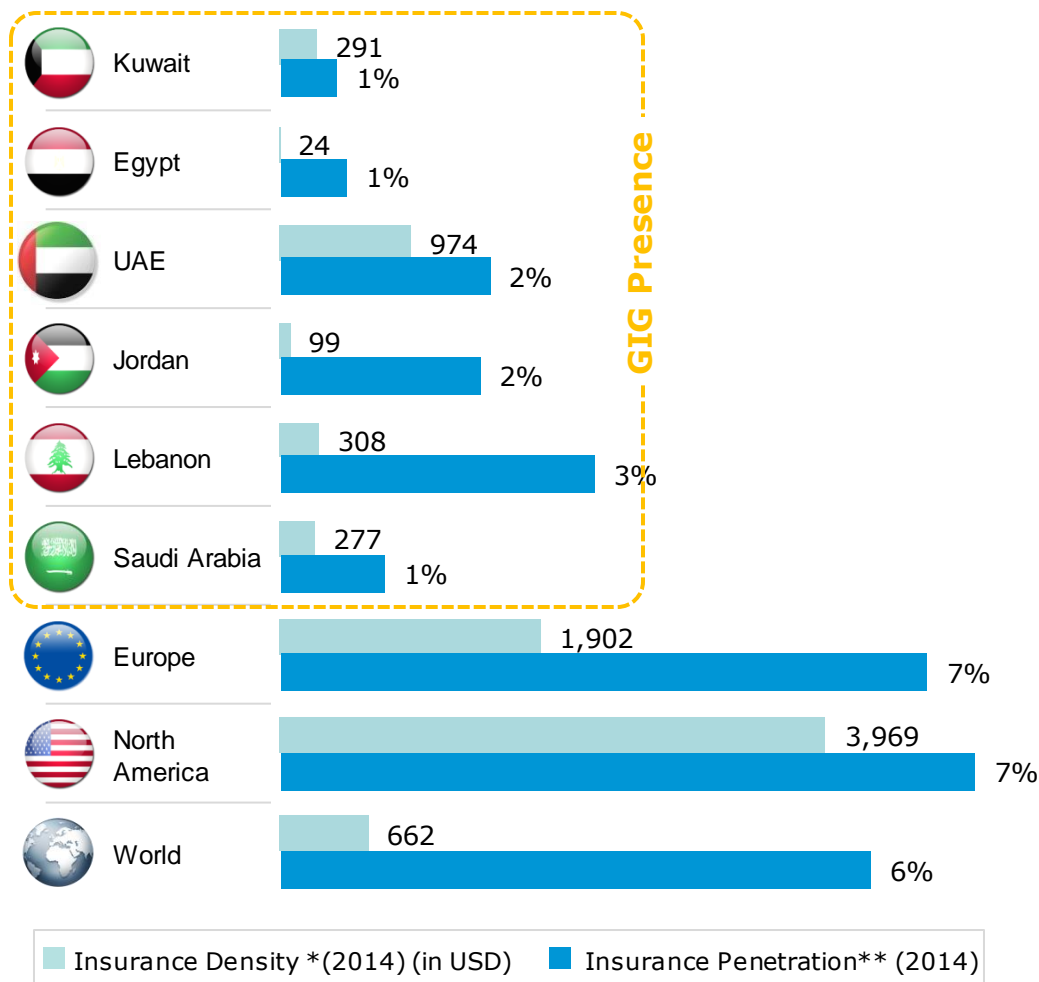
Countries

Countries								
		Kuwait	Jordan	Tunisia	Turkey	Algeria	Iraq	
	Population	<i>Size (mn) (2016E)</i>	4	7	11	79	41	36
		<i>CAGR (16E-21E)</i>	2.2%	2.2%	1.0%	1.0%	1.7%	2.6%
	Per Capita income	<i>USD (2016E)</i>	25,142	5,705	3,919	9,562	4,083	4,115
	Real GDP Growth Rate	<i>CAGR (16E-21E)</i>	2.7%	3.9%	4.0%	3.5%	3.0%	4.2%

Low penetration & healthy expected growth rate creates significant opportunity for banking sector in GCC region

Source: WEO Database, IMF, Apr 2016

Gulf Insurance Group: Market Opportunity



- ▶ Low insurance density in MENA region
- ▶ Double digit growth in insurance market in all MENA countries
- ▶ Increased acceptance of Sharia-compliant takaful insurance to further boost the insurance sector
- ▶ Fundamentals remain strong for life business driven by improving economic outlook and growing population
- ▶ Non-life lines of business to be driven by compulsory health and motor insurance and growth in infrastructure projects

Under-penetration and low insurance density coupled with growing population and favorable economic outlook signify strong growth prospects for the sector