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# A diversified company with deep regional expertise & roots



#### Gateway to MENA with superior access to opportunities

<sup>1</sup>As on 30 June 2018 <sup>2</sup>As on 03 September 2018 Note: : Exchange rate of USD/KD of 0.3028 has been used in the presentation for financial numbers

# Our presence by geographies & sectors

	Major sectors									
Geography	Commercial banking	Media	Insurance	Real Estate	AMIB	Industrial	Others	Revenue (2017) <sup>1</sup>		
Kuwait 🛑		25.0	•	•	•	•	•	47%		
KSA 📳			•			•		4%		
UAE _			•	•	•			5%		
Bahrain 🌘		•	•		•			3%		
Qatar 🌘		•						1%		
Turkey 🕝	• 7		•					15%		
Jordan 😥	•		•					9%		
Egypt		•	• "		TO		•	5%		
Algeria (		•	• 1					4%		
Iraq	•	•	•		•		377	2%		
Malta (1)	•				•			2%		
Tunisia 0	•	•			• 1			1%		
Others	•	•	•	•			•	2%		
Revenue (H1'18) <sup>2</sup>	50%	15%	15%	9%	3%	4%	4%			
Assets (H1'18) 3	73%	5%	4%	8%	6%	2%	2%			

#### Attractive presence in high growth economies and promising sectors

<sup>&</sup>lt;sup>1</sup> Assuming consolidation of GIG & OSN

<sup>&</sup>lt;sup>2</sup> Total revenue of USD1.8bn, based on reported segmental revenue (before inter group eliminations) post consolidation of 100% revenue of GIG & OSN

<sup>&</sup>lt;sup>3</sup> Total assets of USD37.8bn, based on reported segmental assets (before inter group eliminations) post consolidation of 100% as sets of GIG & OSN

# **Core holdings**

## All core holdings are market leaders in their space



#### Investing in companies which have potential to be market leaders

<sup>1</sup> In terms of assets (based on latest financials) and Direct premiums <sup>4</sup> By GPW

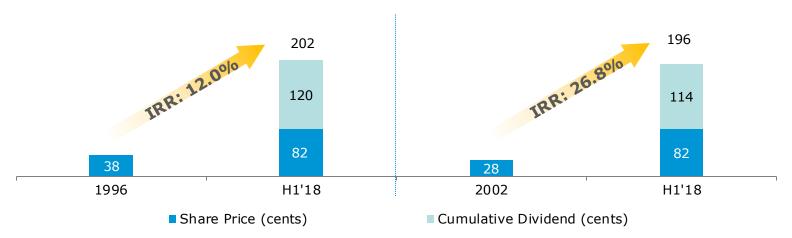
<sup>2</sup> In terms of revenue and countries of operations

<sup>3</sup> By Gross premium written (GPW)

<sup>5</sup> By technical profit among private sector players (all ranking is as of 30 June 2018)

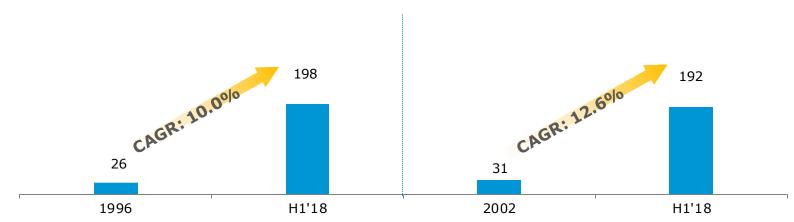
## **Attractive returns**

#### Total Shareholders' Return Growth<sup>1</sup>



<sup>&</sup>lt;sup>1</sup>Represents shareholders returns including dividends, bonus issue adjustment for rights issues and other corporate actions during the holding period.

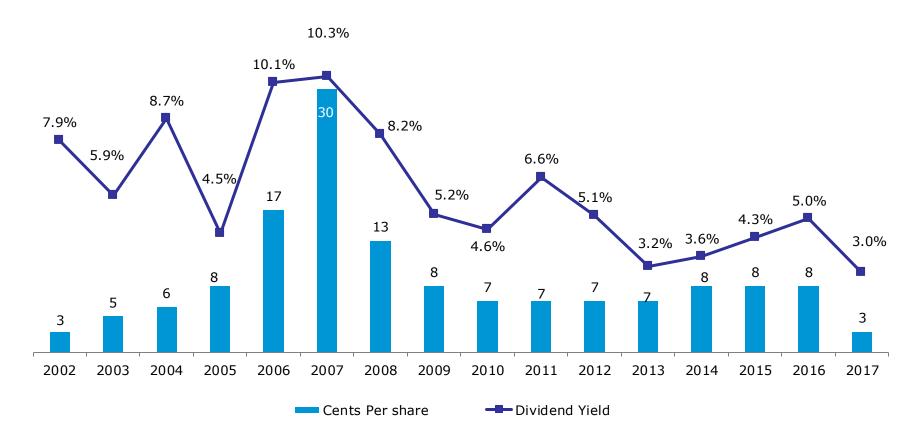
#### Book Value Per Share Growth (in US cents)<sup>2</sup>



<sup>2</sup>Book value growth does not considers dividends paid and is before adjustment for other corporate actions.

## Continuous dividends

#### USD1.6bn in cash dividend paid by KIPCO since 2002



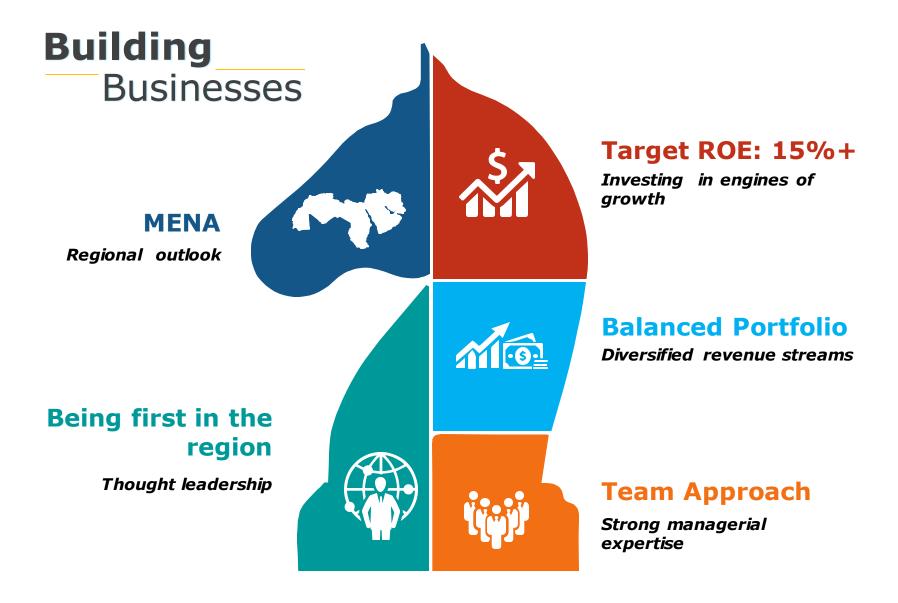
#### 16 years of continuous dividend payments and ~6% average dividend yield

Note: In addition to the above cash dividend, KIPCO also paid stock dividend in 2007 (10%), 2009 (5%), 2010 (5%), 2011 (5%), 2012 (5%), 2013 (5%) and 2017 (5%)

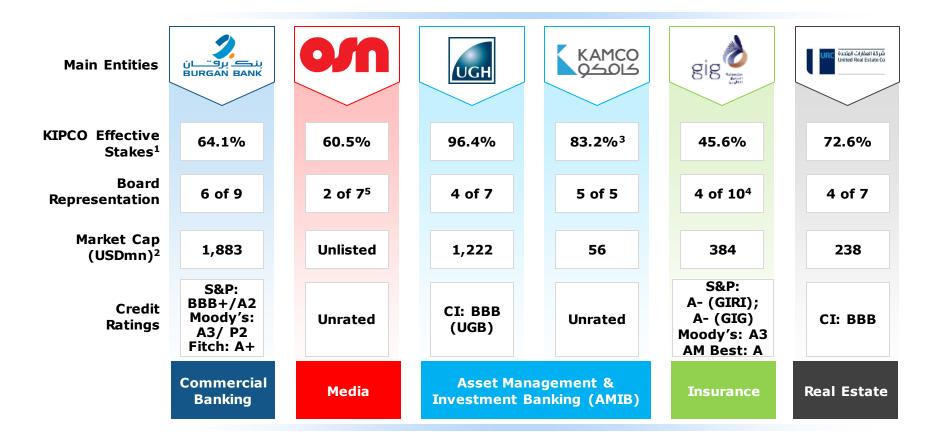
Dividend yield is computed as (Dividend paid for the year/ Closing share price of the year)



# **Our strategy**



# **Controlling or majority stakes**



#### Solid & well managed portfolio of fast growing and attractive industries

#### Notes:

- <sup>1</sup> Effective stakes given are as of 30 June 2018
- <sup>2</sup> Market capitalisation as of 03 September 2018 (Source: Bloomberg for market price)
- <sup>3</sup> Stake in KAMCO is held through UGHC
- <sup>4</sup> GIG has 10 board members 4 from KIPCO, 3 from Fairfax and 3 independent directors
- <sup>5</sup> OSN has 7 board members 2 each from KIPCO and Mawarid and 3 independent directors

CI = Capital Intelligence GIRI = Gulf Insurance & Reinsurance Company - the core Kuwaiti subsidiary of Gulf Insurance Group (GIG)

# **Active management**

## **Key businesses – progress indicators**

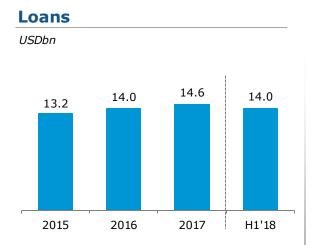
Businesses	Parameters	Then <sup>1</sup>	Now	Active Management – KIPCO Support & Action
بنڪ بروٽ BURGAN BANK	Net Interest Margin	1995 <b>1.3%</b>	H1′18 <b>2.7%</b>	<ul> <li>Transformed from a local player to regional player</li> <li>Hired new management in 2010/11 to execute regional strategy</li> <li>Focused on growth with prudent loan underwriting</li> </ul>
	Sub. Base	1996	H1′18 ~1.1 Mn²	<ul> <li>Merged with Orbit in 2009 to create leading Pay TV operator in MENA</li> <li>Acquired Pehla in Aug'13 and consolidation of Pay TV continues</li> <li>Gained access to premium content</li> <li>Focused on subscriber acquisition</li> </ul>
UGH	Book Value	1998 <b>\$193</b> Mn	H1′18 <b>\$395Mn</b>	<ul> <li>Incubated pan-MENA commercial banking network</li> <li>Equipped to assess / develop opportunities identified by KIPCO</li> <li>Refining strategy to add more value to financial services sector</li> </ul>
gig wander	Rank# (by GPW)	1997 <b>#3</b> of 5	H1′8 <b>#1</b> of 32	<ul> <li>Transformed from a local player to regional player</li> <li>Market leadership in 4 key geographies</li> <li>Partnered with Fairfax to strengthen operations and enhance growth</li> </ul>
KAMCO 95015	AuM	2000 <b>\$0.7</b> Bn	H1′18 <b>\$10.2</b> Bn	<ul> <li>Spun-off AM/IB division to separate client funds from KIPCO funds</li> <li>Full range of asset management &amp; investment advisory services in Kuwait</li> <li>Streamlined operation in 2012 to focus on core business</li> </ul>

#### Number of success stories demonstrating consistent track record of value creation

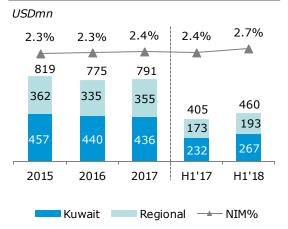
<sup>&</sup>lt;sup>1</sup> Year of incorporation/acquiring substantial stake <sup>2</sup> Represents subscriber base post merger of Showtime & Orbit in 2009 and acquisition of Pehla in 2013 and including integrated TFC subscribers # Represents rank in Kuwait



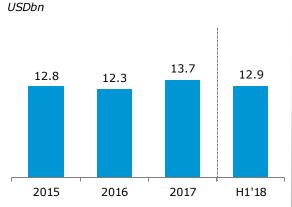
# **Burgan Bank Group (BBG)**



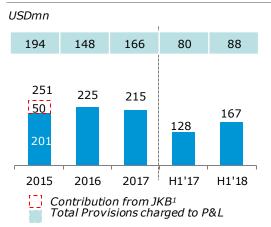
#### **Operating Income**



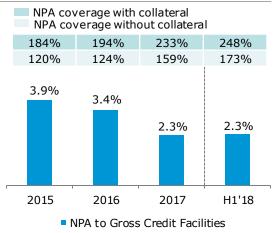
#### **Deposits**



#### **Net Profit & Provision**



#### **Asset Quality**



#### **Total Provision**



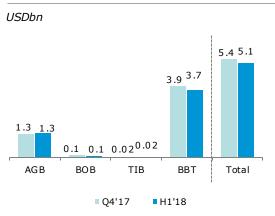
Strong performance reflecting operational capabilities with strict focus on asset quality;

Basel III CAR at 16.6%

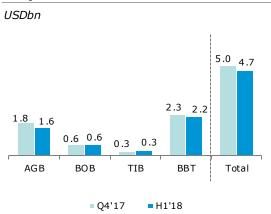
<sup>1</sup>Stake in Jordan Kuwait Bank was sold by BB to a subsidiary of KIPCO in December 2015

## **BBG:** Regional operations

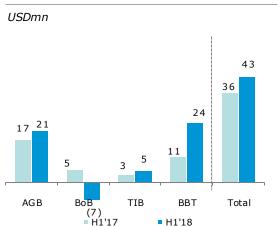
#### Loans



#### **Deposits**

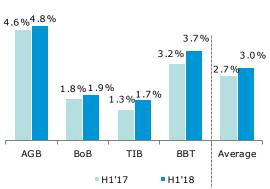


#### Net Profit<sup>1</sup>



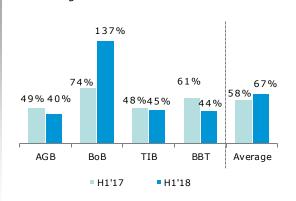
#### **Net Interest Margin**





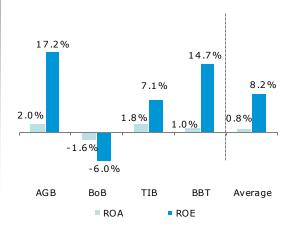
#### **Cost to Income**

Percentage



## **Return on Assets & Equity<sup>2</sup>**

Percentage



<sup>1</sup>Represents 100% profits attributable to parent for each of the subsidiary;

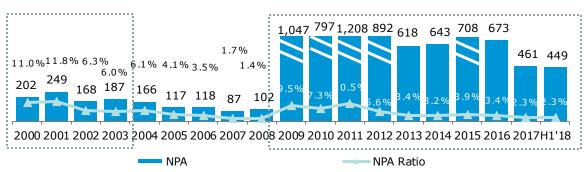
<sup>2</sup> RoE is calculated on average equity and RoA is calculated on average total assets AGB = Gulf Bank Algeria BOB = Bank of Baghdad TIB = Tunis International Bank

BBT = Burgan Bank Turkey

# BBG: NPA<sup>1</sup> & provisioning trend

#### **NPA Trend**

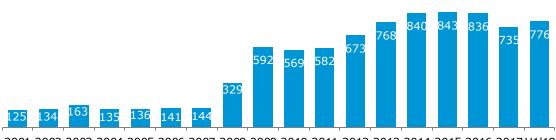
NPA (USDmn) NPA Ratio (Percentage)



#### **Provisions Trend**

- NPA Coverage with collateral
- NPA Coverage without collateral

50% 80% 87% 81% 116%119%165%321% 90% 111%108%144%175%184%184%194%233%248% 50% 80% 87% 81% 116%119%165%321% 57% 72% 49% 76% 123%131%120%124%159%173%



2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 H1'18

Provisions

- At end of June 2018, combined coverage of non performing assets (NPA) was 248%
- NPA Ratio was 2.3% as on 30 June 2018
- ~91% provisions in general category as on 30 June 2018
- Prudent approach to credit cycle
  - Loan Loss Reserves

     (against Loans and
     Advances to Customers)
     created during 2008-09
     higher than those
     created during 2000-01
     cycle

<sup>1</sup>NPA includes on balance sheet and off balance sheet exposure

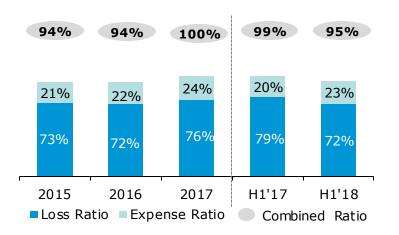
# **Gulf Insurance Group (GIG)**

#### **Gross & Net Premium Written**

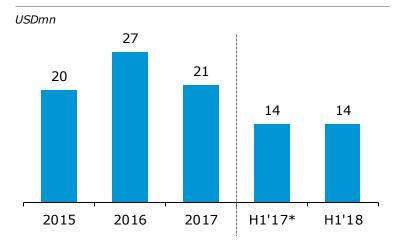
USDmn



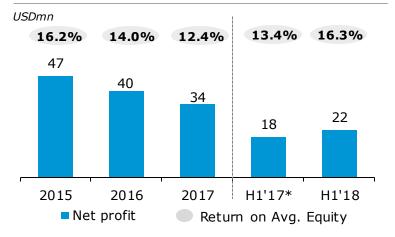
#### **Combined Ratio**



#### **Net Investment Income**



#### **Net Profit & ROE**



\*Restated

## **OSN: Overview**

## **MENA** pay TV potential

	QOPulation (Mg)	Qod (Mn; Est.)	A Riouseholds	Households of tollege of the tollege of tollege of the tollege of tolleg	Pay TV Householog
MENA Region <sup>1</sup>	355	7	69	96%	~10%
Latin America	619	32	56	NA	57%
UK	66	15	27	97%	54%
India	1,334	148	183	62%	82%
US	328	102	118	94%	86%

#### Low Pay TV penetration in MENA region indicates huge market potential

#### Notes:

<sup>1</sup>MENA region represents data of: Bahrain, KSA, Kuwait, Oman, Qatar, UAE, Algeria, Egypt, Jordan, Lebanon, Libya, Morocco, Suda n, Syria, Tunisia and Yemen (OSN's core and target markets);

Source: IMF WEO Database April 2018, Euromonitor, Statista

## OSN: Overview...cont'd

#### Overview

Leading premium Pay TV operator in MENA region (HQ in Dubai), created by the merger of Showtime and Orbit in 2009

Licensed to operate in 25 countries in MENA with focus on 7 core markets

First in the region to introduce digital platform with OSN Play in 2012. Launched its OTT proposition OSN Go in 2014; re-launched as WAVO in 2017

Subscriber base of around 1.1mn, 36k subs for OSN play and 62K subs for OSN on demand

Exclusive access to the most comprehensive portfolio of rights from 7 major Hollywood studios

Premium content offerings with 156 channels incl. 72 HD channels, and 34 owned and operated. 39 South Asian channels, 16 Filipino channels

 $\sim$ 2,000 employees in 13 offices, 163 retail locations across MENA and a network of 156 partners

#### Pan Arab reach



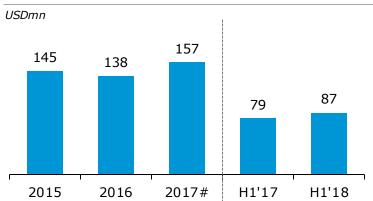
#### **Strong shareholders**



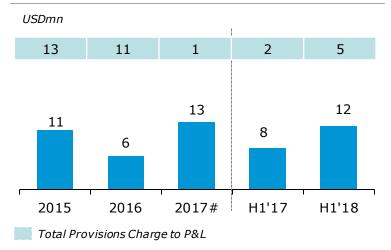
As of 30 June 2018

# **United Gulf Holding Company (UGHC)**\*

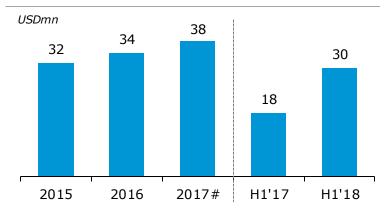




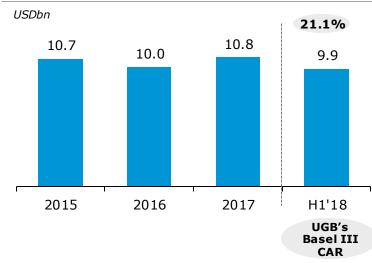
#### **Net Profit & Provisions**



#### Fee & Commission Income



#### **AuM & Capitalisation**

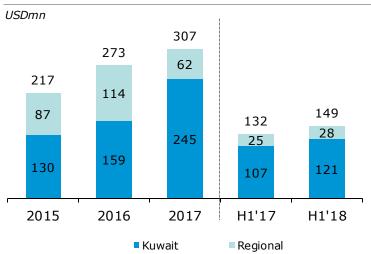


\*United Gulf Bank (UGB) has undergone corporate reorganization (in September 2017) and has split its operations across a holding company - United Gulf Holding Company B.S.C. (UGHC) and the regulated banking entity- UGB. For details, please refer press release: <u>UGB reorganization press release</u>. Financials for the years ending 2015 and 2016 and the six month ending June 2017 correspond to erstwhile UGB

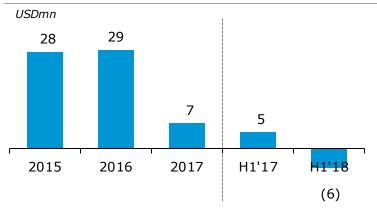
<sup>#</sup> As UGHC was incorporated in September 2017, financials of UGHC for 2017 comprise of first nine months results for UGB and Q4'17 results for UGHC

# **United Real Estate Company (URC)**

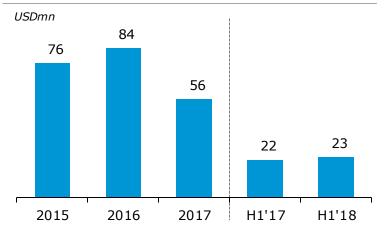
#### Total Revenue<sup>1</sup>



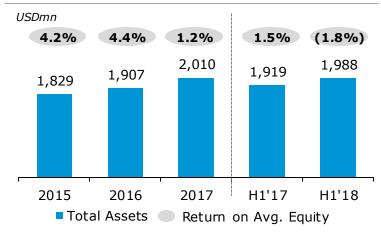
#### **Net Profit**



#### Operating Profit<sup>2</sup>

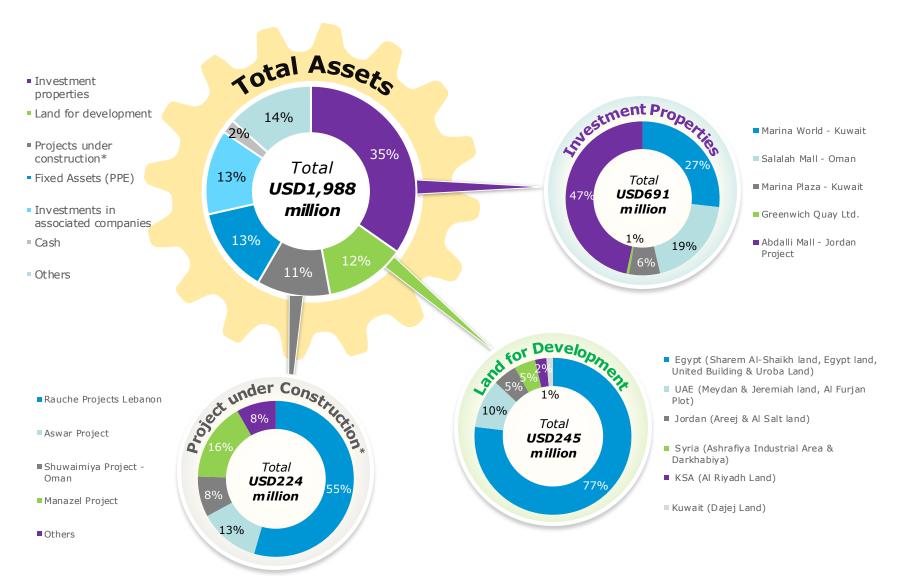


#### **Total Assets & ROE**



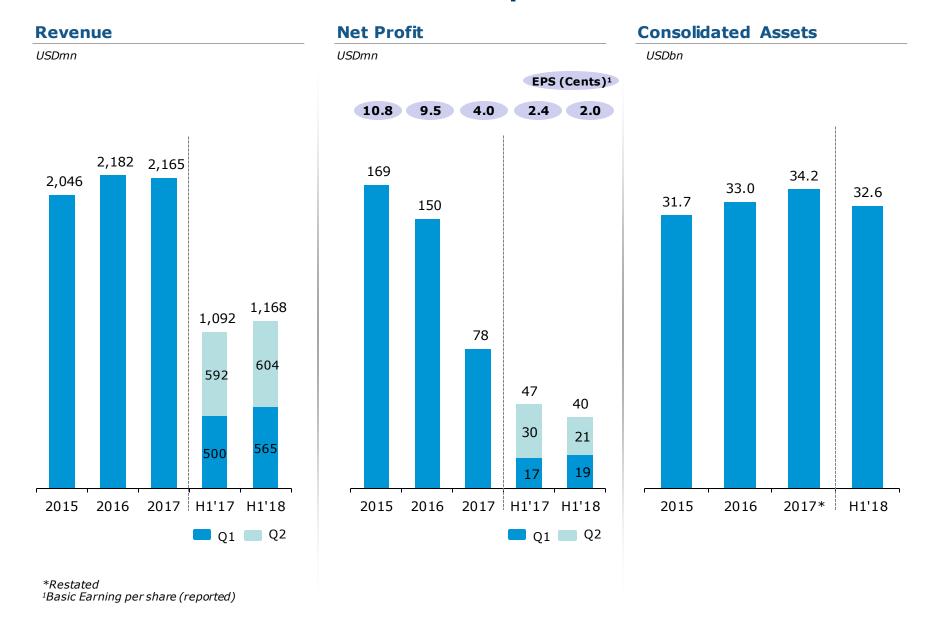
<sup>1</sup>Revenue includes income from operational properties, gain on sale of properties, fixed assets & associates, valuation gain on properties, investment income, share in associates' income, interest income & forex; <sup>2</sup>Operating Profit includes gain on sale of associates, share in associates' income, interest income & forex gains

# **URC:** Balance sheet (Break-up)<sup>1</sup>

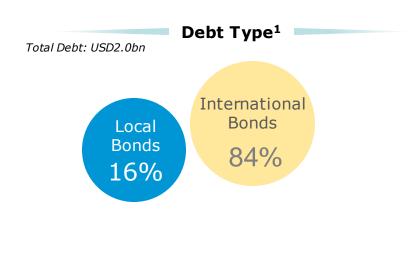


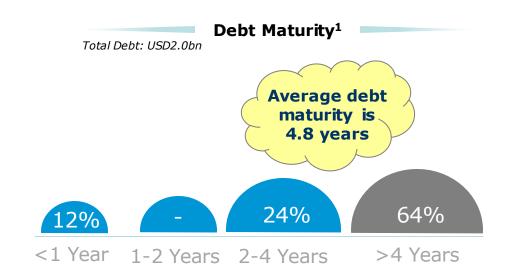
<sup>\*</sup> Includes Raouche, Aswar & Manazel which are reported under inventory in the financials <sup>1</sup> As on 30 June 2018

# KIPCO consolidated: Financial performance



# KIPCO parent debt profile: As at 30 June 2018





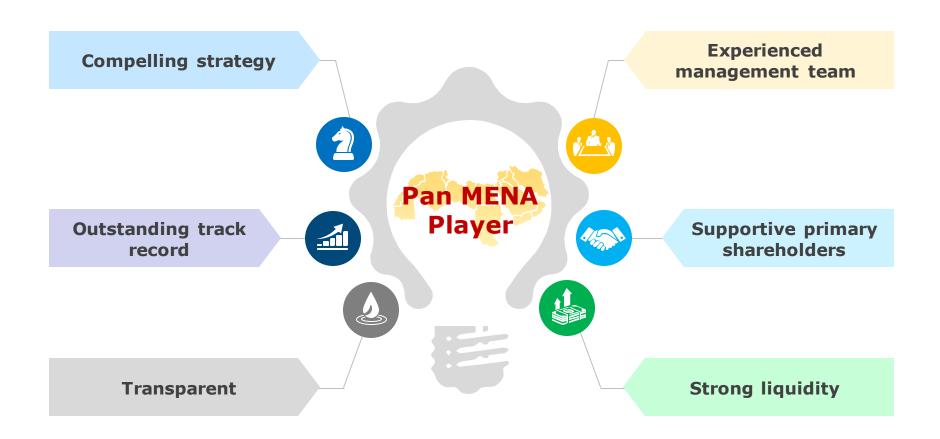
<sup>1</sup>As of 30 June 2018



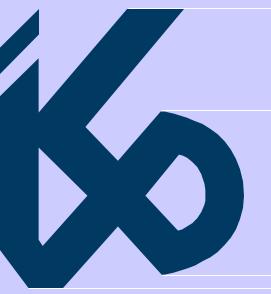
- Cash & bank balance of USD1,075mn
  - The current cash balance covers all debt obligations due till
     December 2022 (4.6x coverage for 2019)
- Placements are with investment grade rated domestic institutions;
   having short duration and are typically rolled over on a monthly basis



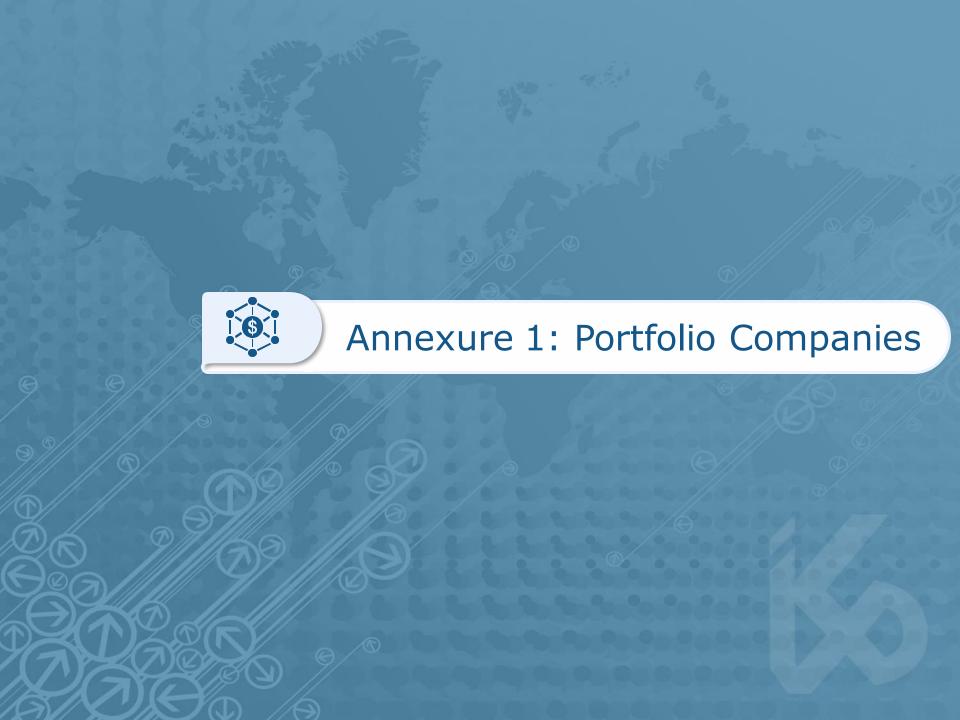
# Why KIPCO?



Well positioned to deliver 15%+ return in medium term



# Thank you



## Burgan Bank (BB): Overview

## **Overview**



- Kuwait based commercial bank with regional presence in seven countries
- 2<sup>nd</sup> largest conventional bank in Kuwait in terms of assets (Total Assets of USD22.8bn as of 30 June 2018)
- Offers a wide range of corporate, retail & treasury products through a network of 169 branches 1
- Listed on the Kuwait stock exchange with a market cap of USD1,883mn as of 03 September 2018
- BBB+ rating from S&P, A3 from Moody's and A+ from Fitch Ratings
- KIPCO group holds 64.1% stake, while KIPCO directly holds 41.4% stake (as on 30 June 2018)
- First and only ISO certified bank in GCC to achieve certification for all its banking operations



#### Key highlights of H1 2018 results:

- ▶ Net profit margin improved from 31.7% in H1 2017 to 36.3%
- ▶ NIM improved from 2.4% in H1′17 to 2.7%
- ▶ NPA ratio remained stable at 2.3%
- Basel III CAR of 16.6% as on 30 June 2018

A regional player with presence in growth markets

# **Gulf Insurance Group (GIG): Overview**

## **Overview**



- Multi-line insurance provider with presence across 11 MENA countries through subsidiaries
- Provides marine, aviation, property, engineering, casualty, life & health insurance, & motor insurance
- Operates through a network of more than 50 branches across the region
- Market leader in Kuwait (by GPW and direct premiums) for 16 consecutive years
- Market leader in 4 countries
- Listed on the Kuwait stock exchange with a market cap of USD384mn as of 03 September 2018
- A- rating (GIRI) and A- rating (GIG) from S&P; A3 rating (GIG) from Moody's; A rating from AM Best
- KIPCO group holds 45.6% stake, while KIPCO directly holds 40.5% stake (as on 30 June 2018)



#### Key highlights of H1 2018 results:

- ▶ NPW grew by 6% to reach USD248mn in H1 2018 vs. USD235mn in H1 2017
- Composition of GPW
  - Line of business: 53% Life & Medical; 47% Non-Life (4% Marine & Aviation, 10% Property, 17% Motor, 9% Engineering and 7% General)

Ranked 8th among the private sector players in the MENA (by GPW)

# United Gulf Holding Company (UGHC): Overview

## **Overview**



- Asset management and investment banking (AMIB) business
- Offers asset management, investment banking, brokerage and advisory services
- Listed on the Bahrain stock exchange with a market cap of USD1,222mn as of 03 September 2018
- Credit rating of BBB (UGB) from Capital Intelligence
- KIPCO group holds 96.4% stake, while KIPCO directly holds 56.3% stake (as on 30 June 2018)



#### Key highlights of H1 2018 results1:

- 10% increase in revenue to reach USD87mn
- Fees and commission income increased by 67% to reach USD30mn
- CAR for UGB is 21.1% at end of 30 June 2018

Focused on growing the financial services network across the MENA region

<sup>1</sup> Comparison shown from UGB H1'17

# United Real Estate Company (URC): Overview

## **Overview**



- Leading integrated real estate company with presence in Kuwait & MENA
- Sizeable portfolio of good quality properties; large unencumbered asset base
- Stable rental income; growth to be supported by newly completed Abdali mall
- Listed on the Kuwait stock exchange with a market cap of USD238mn as of 03 September 2018
- Major real estate player in Kuwait, ranked second in real estate sector on KSE (total assets basis)
- KIPCO group holds 72.6% stake, while KIPCO directly holds 53.8% stake (as on 30 June 2018)



#### Key highlights of H1 2018 results:

- ▶ 13% growth in total revenue in H1 2018 to reach USD149mn
- Over the next few years, targets to develop projects spread over Oman, Morocco and Egypt in various segments

Devoted to excellence in securing and managing the best prospect developments, providing the best quality services and allegiance to entrusted clients

# Major real estate properties developed & operated by URC



Acquired Fairmont Hotel, Egypt

1979



Developed Al Khour Resort, Kuwait as BOT

1994



Developed Saleh Shehab, Kuwait as BOT

1997



Developed Al Shaheed Tower, Kuwait

1999



Developed Marina Hotel, Kuwait as BOT

1999



Acquired City Tower, Kuwait

2001

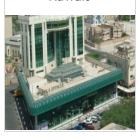
## 2001

Acquired Bhamdoun Hotel, Lebanon



## 2003

Acquired Marina Plaza, Kuwait



## 2003

Developed Marina World, Kuwait as BOT



## 2005

Developed KIPCO Tower, Kuwait



## 2012

Developed Salalah Mall, Oman



## 2016

Developed Abdali Mall, Jordan



## **United Industries Company (UIC): Overview**

## Overview



- Established in 1979, UIC invests in the industrial sector in Kuwait and the region
- Major investments are QPIC (31%) & ATC (19%)
- KIPCO group holds 80.5% consolidated stake, while KIPCO directly holds 60.2% (as on 30 June 2018)



#### Key highlights of H1 2018 results:

- ▶ Revenue increased by 26% to USD31mn from USD25mn in H1 2017 due to increase in income from associates
- Income from associates increased 25% to reach USD29mn over H1 2017
- Net profit increased by 30% to USD19mn over H1 2017

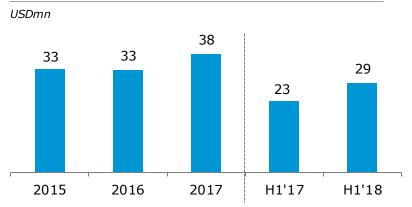
#### Aims to invest in specialized activities in the Industrial sector

QPIC = Qurain Petrochemicals Industries Co.

ATC = Advance Technology Co.

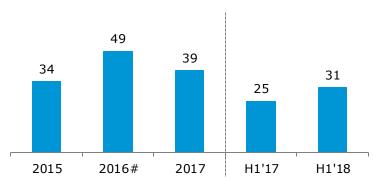
# **United Industries Company: Financial performance**





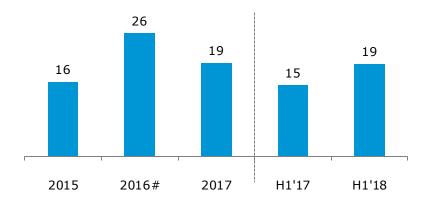
#### **Total Revenue**





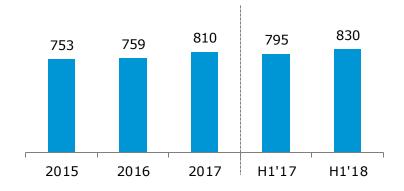
#### **Net Profit**

**USDmn** 



#### **Total Assets**

USDmn



# Includes USD13mn as of one-off income on reclassification of investment from AFS to associate

# **Qurain Petrochemicals Industries Co. (QPIC): Overview**

### **Overview**



- Holding company focusing on investment opportunities in food, petrochemicals, oil, gas & energy related sectors
- Four petrochemical investments in Kuwait i.e. EQUATE, TKOC, KARO & TKSC
- Listed on the Kuwait stock exchange, with a market cap of USD1,137mn as of 03 September 2018
- KIPCO group through UIC holds 25% stake as on 30 June 2018



#### Key highlights of Q1 2018/19 results, over Q1 2017/18 results:

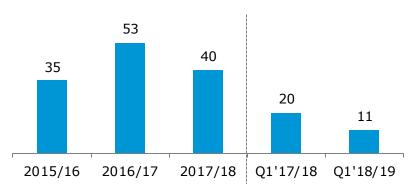
- ▶ Total revenue declined by 5% to reach USD146mn in Q1 2018/19
- Total assets increased by 10% to reach USD2.3bn in Q1 2018/19
- Net profit declined by 16% to reach USD17mn in Q1 2018/19 vs. USD20mn in Q1 2017/18

QPIC aims to become a leading company in the energy and petrochemical sectors through direct investments/ JVs/ alliances as well as through the creation of new, innovative investment opportunities in the petrochemical and related sectors

# **QPIC:** Financial performance

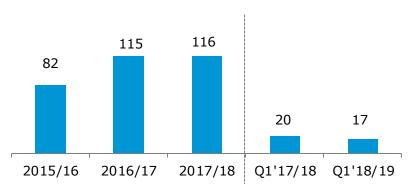
### **Share of Income from Associates**





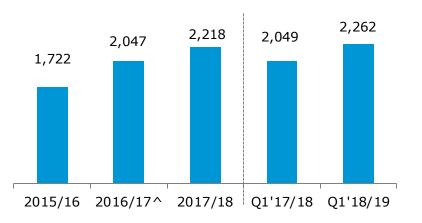
### **Net Profit**

**USDmn** 



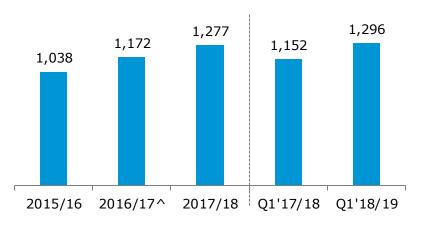
### **Total Assets**

**USDmn** 



### **Total Shareholder's Equity**

USDmn



Note: Exchange rate of USD/KD = 0.3028 as of 30 June 2018 has been used for annual and quarterly numbers

<sup>^</sup> Restated in the 2017-18 financial statements

# Jordan Kuwait Bank (JKB): Overview

# Overview



- Jordan based commercial bank with operations in Jordan, Palestine and Cyprus
- 5th largest conventional bank in Jordan in terms of assets (Total assets of USD4.0bn as of 30 June 2018)
- Offers a wide range of corporate, retail & treasury products through a network of 68 branches\*
- Listed on the Amman stock exchange with a market cap of USD416mn as of 03 September 2018
- KIPCO group holds 51.2% stake (as on 30 June 2018)



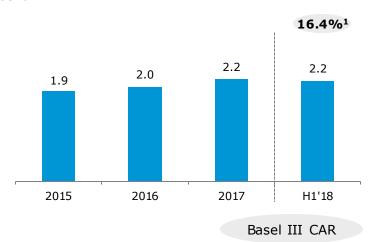
### Key highlights of H1'18 results:

- ▶ Operating profit increased by 17.1% to USD38mn from USD32mn in H1′17
- ▶ Net profit increased by 27.2% to USD26mn from USD21mn in H1′17
- Basel III CAR ratio of 16.4% as of 30 June 2018

# **Jordan Kuwait Bank**

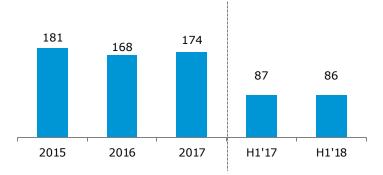
### **Loan Growth**

USDbn



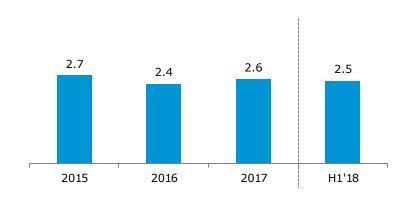
## **Operating Income**

USDmn

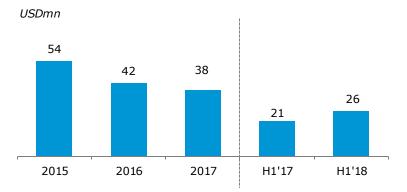


## **Deposit Growth**

USDbn



### **Net Profit**



Notes: Exchange rate of USD/JOD of 0.7090 as of 30 June 2018 has been used for conversion  $^{\rm 1}$  As of 30 June 2018



# **KIPCO:** Executive management



Faisal Hamad Al Ayyar Vice Chairman -Executive

- ▶ Joined KIPCO Board in 1990
- Recipient of Arab Bankers Association of North America Achievement Award (2005)



Samer Subhi Khanachet Group COO

 Joined KIPCO in 1990; Board and committee member of American University of Kuwait, MIT
 BSc from MIT and MBA from Harvard University





Tariq Abdulsalam CEO – Investment

- ▶ Joined KIPCO in 1992 and became in charge of KIPCO's Investment Division from 1996 to 1999
- ▶ BSc in Accounting from Kuwait University



Masaud Hayat CEO - Banking

- ▶ Joined KIPCO Group in 1997; appointed as KIPCO's Banking CEO in 2010
- Graduate in Accounting from Kuwait University and Diploma in Banking Studies, Kuwait



Pinak Maitra Group CFO

- ▶ Joined KIPCO in 1988
- ▶ Recipient of the MENA Private Sector CFO of the Year Award (2008)



Khaled Al Sharrad Group Chief HR & Admin. Officer, Board Secretary

▶ Joined KIPCO in 2012, previously Head of Human Resources at the Kuwait Foreign Trading Contracting Investment Company (KFTCIC). He is on the Board of the American Management Association International in New York.



Declan Sawey Group Treasurer

- ▶ Joined KIPCO in 2007, previously Head Asset & Liability Management for HBoS Corporate in Edinburgh, Scotland
- ▶ Fellow of ICA, CFA and member of ACT



Mohsen Ali Husain Group Chief Audit Executive

- ▶ Joined KIPCO in 2006, previously worked at KPMG
- ▶ Holds a CPA, CISA, CIA and B.Sc. in Accounting



Mazen Hawwa Group SVP Finance & Operations

- ▶ Joined KIPCO in 2001, previously worked at Anderson & Co.
- Graduate of Lebanese American University, Holds CPA and CMA



Adel Al Waqayan Treasurer

- ▶ Joined KIPCO in 1995, previously with Burgan Bank Treasury
- ▶ MBA in 1986 from USI University



Osama Al Ghoussein SVP - Banking

- ▶ Joined KIPCO Group in 2013, previously Senior Vice President in Pictet & Cie.
- Over 30 years of experience in global and regional banking



Tawfiq Al Jarrah ED - Hessah Al Mubarak District

▶ Joined KIPCO in 2016, previously with Kuwait Commercial Markets Complex Company





Eman Al Awadhi Group Communications Director

- ▶ Joined KIPCO in 2010
- Over 10 years of experience in communications, media relations and journalism

Robert Drolet Consultant

▶ Joined KIPCO in 2006, previously held leadership positions for Cable & Wireless and Bell Canada

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▶ B.LL from Laval, LL.M Osgoode, M.Litt. Oxford

Board of Directors is actively involved in overseeing the management and strategy of the company under the chairmanship of Sheikh Hamad Sabah Al Ahmad Al Sabah



# **KIPCO** group companies



**Eduardo Eguren** CEO Burgan Bank

بنگ بروتان BURGAN BANK

Burgan Bank is one of Kuwait's leading commercial banks. Burgan has 28 branches in Kuwait and one of the biggest ATM networks in the country. Burgan is one of the MENA region's fastest growing banks and has controlling stakes in Gulf Bank Algeria and the Bank of Baghdad. Burgan is listed on the Kuwait Stock Exchange.

www.burgan.com



**Hussain A. Lalani** Acting CEO UGHC



United Gulf Holding Company B.S.C. (UGHC) is a public Bahraini shareholding company. It operates as a non-financial holding company of the activities of KIPCO Group. Through its subsidiaries and associates it has interest in commercial and investment banking and asset management services, the holding company also manages a diversified portfolio of investments in private equity funds, private equities, structured products, trading portfolios. It is listed on Bahrain Bourse.

www.ughbh.com



CEO GIG



The Gulf Insurance Company (GIG) is the leading insurance company in Kuwait and has become one of the MENA region's biggest insurance networks with operating companies in Saudi Arabia, Jordan, Lebanon, Syria, Egypt and Bahrain. GIG offers a full range of products including life, motor, accident and medical insurance. The company is listed on the Kuwait Stock Exchange.

www.gulfins.com.kw



Martin Stewart CEO OSN



OSN is the leading pay-TV operator in the MENA region. The company is a result of the merger between Showtime and Orbit which was completed in 2009. The company offers 160 channels providing the latest premium entertainment including the latest Hollywood movies and series, international sports and Arabic content.

www.osn.com



Faisal Sarkhou CEO KAMCO

#### KAMCO Q\(\text{O}\)

KAMCO is KIPCO's asset management and fund management company. Its business includes brokerage services, tailored portfolio management, forward trading and local and international fund management. KAMCO also provides corporate finance advisory services, mergers and acquisition services, IPOs, private placements, debt issuance and investment research and evaluation. KAMCO is listed on the Kuwait Stock Exchange.

www.kamconline.com



Tariq Abdulsalam Chairman URC



The United Real Estate Company (URC) is KIPCO's real estate development company. URC is currently developing properties in Kuwait, Oman, Egypt, Qatar, Jordan, Syria, the UAE and Lebanon. These properties include residential, commercial, leisure and retail projects. The company is listed on the Kuwait Stock Exchange.

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www.urc.com.kw

# KIPCO group companies (cont'd)



Sheikh Khalifa Abdulla Al Jaber Al Sabah Chairman UIC



The United Industries Company (UIC) is KIPCO's industrial holding company. UIC has holdings in a variety of industrial sectors including stakes in SADAFCO – one of the leading food manufacturers in Saudi Arabia – and the Qurain Petrochemical Industries Company.

www.uickw.com



Wout Matthijs CEO SADAFCO



The Saudi Dairy and Foodstuff Company (SADAFCO) is one of the most profitable companies in the United Industries Company's investment portfolio. SADAFCO was established in 1976 and is a leader in the region's dairy and foodstuff industry producing almost 700 million items every year. The company is listed on the Saudi Stock Exchange

www.sadafco.com



Sadoun Al Ali CEO QPIC



The Qurain Petrochemicals Industries Company (QPIC) is one of the leading private investors in petrochemical projects both inside and outside Kuwait. QPIC has invested in the projects such as the expansion of Kuwait's ethylene and benzene production plants. The company is listed on the Kuwait Stock Exchange.

www.qpic-kw.com



**Fawzi Al Musallam** CEO KHC



The Kuwait Hotels Company (KHC) is KIPCO's hotel and hospitality services company. KHC is the holding company for Safir International Hotels – one of the region's premier hotel companies with a total of 15 hotels throughout the Middle East and North Africa.. KHC is listed on the Kuwait Stock Exchange.

www.khc.com.kw



Narendra Baliga CEO PKC Advisory

## **PKC** Advisory

PKC Advisory is KIPCO's consulting company based in India. PKC Advisory offers services and solutions in business advisory, financial research and analysis. It also provides KIPCO Group Companies and external clients with website design and management services

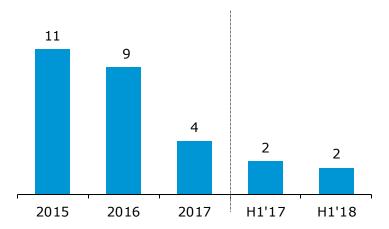
www.pkcadvisory.com



# **KIPCO:** Per share return

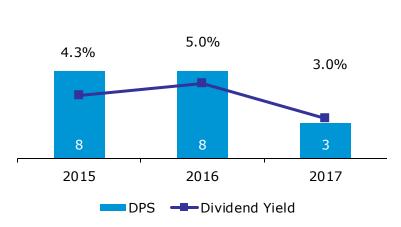
### EPS<sup>1</sup>

Cents per share



### **DPS**

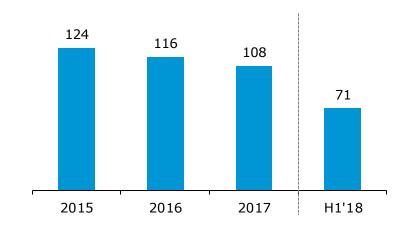
Cents per share



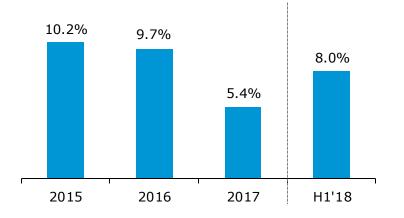
<sup>&</sup>lt;sup>1</sup> Basic earnings per share (reported)

## **Book Value**

Cents per share



## ROE<sup>2</sup>

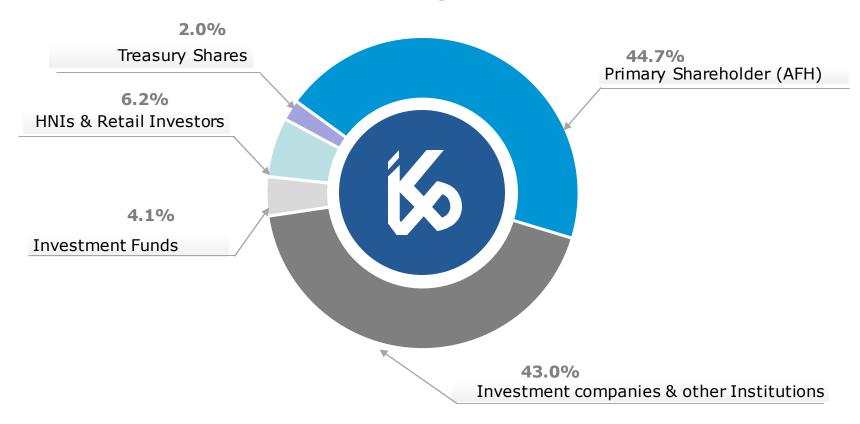


<sup>&</sup>lt;sup>2</sup> ROE for H1'18 has been annualized



# **Ownership**

## **Shareholding Profile**



Major shareholders of KIPCO are members of ruling family of Kuwait

They hold their ownership interest in KIPCO through an investment vehicle Al Futtooh Holding Company K.S.C. (AFH)

Total issued shares as of 30 June 2018: 1,547.3mn

# **KIPCO** group: Market data

	P/B		P	/E	Market Cap (USDmn)		
Entity	2017	Current <sup>1</sup>	2017	Current <sup>1</sup>	<b>2017</b> <sup>3</sup>	Current <sup>4</sup>	
g عبية KIPCO شدرت و مشاريخ الدورية Kuwait Projects Company (Holding)	1.02	1.02	15.6	14.8	1,609	1,125	
پنڪ پرو-ــــان BURGAN BANK	1.0	0.9	8.7	8.8	2,182	1,883	
شرکة الخليـــج المتحد القابضة بيب United Gulf Holding Company ass	2.9 <sup>2</sup>	$3.1^{2}$	NM	NM	1,241	1,222	
gig	2.0	1.4	14.7	11.8	489	384	
شركة العقارات المتحدة United Real Estate Co	0.5	0.4	13.3	35.9	285	238	

#### Notes:

<sup>&</sup>lt;sup>1</sup> P/B and P/E as of 03 September 2018 (Source: KAMCO Research)

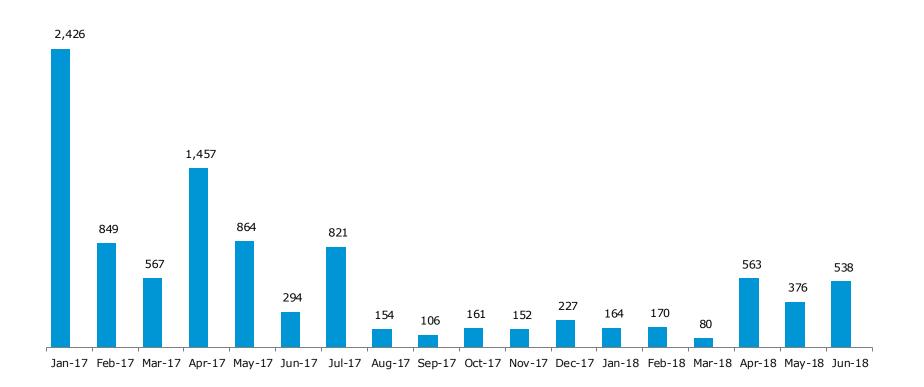
<sup>&</sup>lt;sup>2</sup> P/B has been calculated based on 2017 and H1'18 book value per share respectively and price at end of respective periods

<sup>&</sup>lt;sup>3</sup> Market cap for 2017 converted at 0.30175

<sup>&</sup>lt;sup>4</sup> Market cap as of 03 September 2018 converted at 0.30280 (Source: Bloomberg for market price)

# KIPCO: Average daily traded value

Avg. Daily traded value (USD'000)



KIPCO's stock has maintained an average daily traded value of USD0.3mn in the last 12 months

Source: Bloomberg; exchange rate used across the periods is as of 30 June, 2018 (USD/KD = 0.3028)



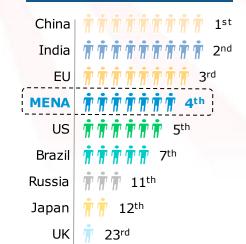
# **MENA** region: Poised for strong economic growth



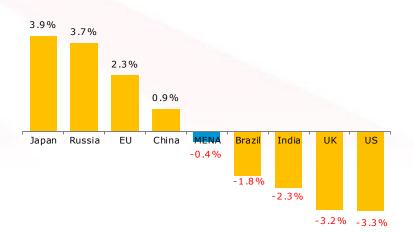
**Currently low level** of competition and under penetration

Small but consistently growing non-oil economy

Source: IMF-WEO Database, April 2018



# as a % of GDP (2018-23E)



52

# GCC region: Well positioned to deliver growth

One of the highest per capita income, large sovereign wealth funds,

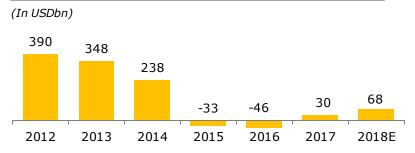
30% of world's proven oil reserves, along with robust and growing non-oil sector activity ...

....All contribute to

STRONG GROWTH

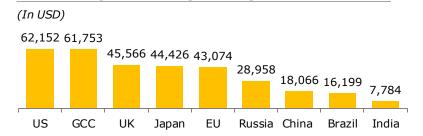
fundamentals in the GCC....

## **Current Account Surplus**



"Accumulated current account surplus of over USD1.0tn from 2012 to 2018"

## GDP / Capita, PPP (2018E)

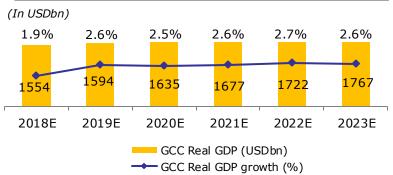


Source: IMF-WEO Database, April 2018, CIA

### Government debt as a % of GDP



### Real GDP & GDP Growth (2018-23E)



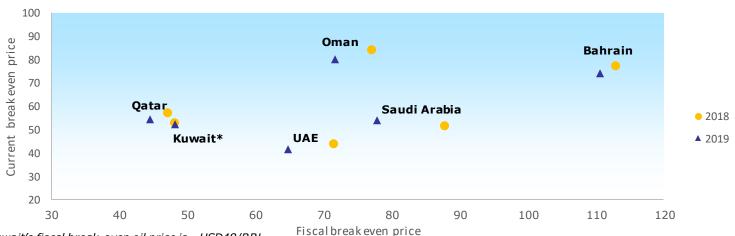
# Kuwait: Protected against oil price decline

Prudent Oil
Wealth
Managementt
and Strong
Net External
Position

- Track record of prudent fiscal policy that has focused on creating large fiscal assets
- Law requires 10% of revenues to be transferred to FGF (Future Generations Fund); this allocation was increased to 25% in some years of high oil prices
- Kuwaiti government's sovereign wealth fund estimated to be close to 3.6x of 2018 estimated GDP
- Oil output to rise from 2.7mn barrels / day currently to over 3.0mn barrels/day until 2020
- ▶ With high financial buffers and substantial borrowing space, the government intends to smooth the fiscal adjustment in response to the decline in oil prices, and continue to support growth through large investment

Source: S&P Rating on Kuwait, July 2018

## Fiscal and current account break even oil price (USD/ BBL)



\*Kuwait's fiscal break-even oil price is ~USD48/BBL Source: REO Database, IMF, April 2018

Kuwait has the second lowest fiscal breakeven oil price in the GCC region

# **Kuwait: Stable macro-economic environment**

Kuwait - commitment to a vision of sustainable future growth beyond oil

Large
Hydrocarbon
Reserves
and Low
Govt. Debt

### **Kuwait's credit rating stable at Aa2:**

- Country has substantial oil and gas reserves
- ▶ Historic fiscal and balance of payments surpluses and comparatively low government debt levels
- ▶ Budget balance will return to a surplus of around 7.0% of GDP in the 2018-19 fiscal year, driven largely by rising oil prices
- Kuwait will maintain an extraordinarily strong government balance sheet and an overall net asset position
- ▶ Public and private investment are expected to sustain non-hydrocarbon growth rates of 3.5% to 4% between 2018 and 2021 supported by public and private investment and 2015-19 five-year National Development Plan

Source: Moody's credit opinion on Kuwait, June 2018

## **Demographic & External balances Snippets (2018)**

2018 Macro-economic KPI's	Kuwait	Qatar	UAE	KSA	Bahrain	Oman	GCC
Population (mn)	4.5	2.8	10.4	33.0	1.5	4.3	56.5
Nominal GDP (USDbn)	135.3	183.8	411.8	748.0	37.8	82.6	1,599.4
Fiscal balance (% GDP)	7.0	2.8	(1.4)	(7.3)	(11.6)	(5.7)	(3.4)
Gross official reserves (USDbn)	35.1	19.6	104.5	495.0	2.5	15.6	672.3
Sovereign Wealth Fund (SWF) Assets (USDbn)	524.0	320.0	1319.5	717.9	10.6	24.0	2,916.0
Sovereign Wealth Fund Assets/GDP (% GDP)	387.3	174.1	320.4	96.0	28.0	29.1	182.3

Source: WEO & REO Database, IMF, April 2018 and SWF institute, February 2018

6%¹ of world's oil reserves (6th largest in the world); sufficient to last for 100+ years

<sup>1</sup> In 2017, As Per CIA

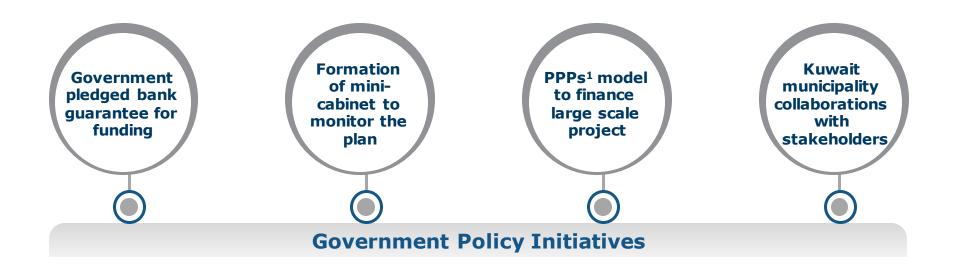
# Kuwait development plan overview

**Purpose** 

In February 2010, the Kuwaiti authorities announced a series of five-year plans stretching to 2035 aimed at diversifying the economy and expanding the role of the private sector while tackling much needed investments in health, education and infrastructure and improving the efficiency of the country's oil industry.

Outlook

Kuwait is set to launch 20 major development projects worth KD21.7bn (USD71.6bn), including a railway network project and waste management plant, as part of its 2018-2019 development plan. Of these projects, hydrocarbon sector has the larger share at KD11.9bn (USD39.4bn), accounting for nearly 55% of the total. The transport sector is the second largest beneficiary with five projects having a combined value of KD4.5bn (USD14.9bn), including Kuwait's international airport expansion.



Source: Meed Projects, Markaz, Capital Standard and Press

<sup>&</sup>lt;sup>1</sup> Public-Private Partnership

# Kuwait development plan: Projects in action

### **Key Projects under the plan**

#### Clean Fuels Project (CFP)

- Specification upgrade and expansion of 2 existing refineries to produce 0.8mn b/d
- Underway: The project has progressed by 92% with the completion expected by Q4 2018. Cost: USD14.5bn

#### **New Refinery Project (NRP)**

- ▶ New 615,000 bpd refinery by KNPC
- Underway: The project has progressed by 85%.
   Overall project expected to be completed by 2019. Cost: USD12.9bn

#### **Kuwait Metro (PPP)**

- ▶ 160km long, running across Kuwait.
- Underway: The project has progressed by 11% & expected to complete in 2019. Cost: USD11.4bn

#### **South Al Mutlaa City**

- ▶ 30,000 residential units, other facilities
- Underway: P1, P2 progressed by 24% & 12%. P3 mobilization works are ongoing. Cost: USD5.3bn

#### **Kuwait Airport Expansion**

- ► To increase the annual handling capacity of the airport to 20mn passengers
- Underway: Expected completion by Q4 2022.
   Cost: USD4.3bn

#### Sheikh Jaber Al-Ahmad Causeway

- 36 km causeway linking Kuwait City with Subiya area in northern Kuwait
- Underway: The overall project has progressed by 87% and expected to be inaugurated in December 2018. Cost: USD3.1bn

#### **LNG Import & Regasification Terminal**

- 4 full containment LNG tanks each with a working capacity of 225,500 m<sup>3</sup>, regasification plant with capacity of 1500 BBTU/day
- Underway: Construction expected to be completed in 2020. Cost: USD2.6bn

# Jurassic Non Associated Oil & Gas Reserves Expansion: Phase 2

- Production of 120,000 b/d of wet crude & more than 300mn cubic feet a day (cf/d) of sour gas
- Underway: All 3 contracts awarded. Construction is now ongoing and completion date for phase 2 is August 2018. Cost: USD1.3bn

#### **Regional Road South**

- 126 km highway south of Kuwait as part of the International ME Arab Highways Network
- Underway: The overall project has progressed by 25% with the completion expected by end of 2020. Cost: USD1.0bn

#### Oil & Gas Projects\*

 Awarded: Kuwait Oil Company awarded work requests of total of USD3.65bn worth of contracts in 2017. Cost: ~USD9.0bn

#### **Petrochemical Facility at AI-Zour**

- Petrochemical plant to be integrated with Al-Zour refinery
- Bidding: Prequalification documents released and to be submitted by Sep 2018. Project expected to be completed by July 2023. Cost: USD6.6bn

# Al-Khairan Power & Desalination Plant (IWPP)

- Net capacity of a min 1,500MW of power & a min 125 MIGD of desalinated water
- Bidding: The tenders for the main contract are not yet issued and are expected to come through in 2018.. Cost: USD1.7bn

#### Al-Dibdibah Solar PP

- ▶ Capacity to produce 1GW solar project
- Bidding: Tendering by Q3 2018 and execution to start early 2019. Cost: USD1.7bn

#### Other projects

- Underway: Umm Al Hayman Waste Water (PPP).
   Cost: USD1.6bn
- Underway: Kabd Municipal Solid Waste Project.
   Cost: USD1.0bn
- Bidding: Al-Abdaliya (ISCC) Power Plant (CSP).
   Cost: USD0.7bn

#### **Khairan City**

- ▶ 140mn m2 residential city, incl 10,000 houses, 22,000 apts, other facilities
- ▶ Planning: Study phase. Cost: **USD13.9bn**

#### **Kuwait National Railroad (PPP)**

- Railroad system (575 Km) linking Kuwait to GCC
- Planning: Expression of Interest (EoI) has been postponed twice. Project delayed due to restructuring of KAPP and GCC railway network project. Cost: USD7.9bn

#### Olefins III project

- Petrochemical plant to be integrated with new refinery project (Al Zour Refinery)
- Planning: FEED <sup>1</sup> phase underway; Main contract to be awarded in 2019. Cost: USD6.3bn

USDbn

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Project Stage	Q2′18	2015
Underway	59.0	20.1
Awarded	9.0	22.5
Bidding	10.7	1.3
Planning	28.1	28.8
Total	106.8^	72.7

<sup>1</sup>FEED= Front End Engineering Design; Source: NBK report dated July 2018

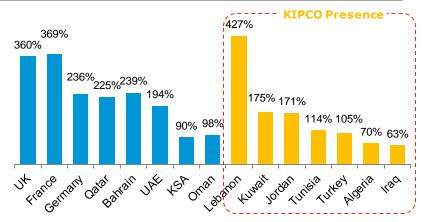
\*RSM Quarterly newsletter Apr 2018 and press releases

^Excludes other small projects of USD0.2bn



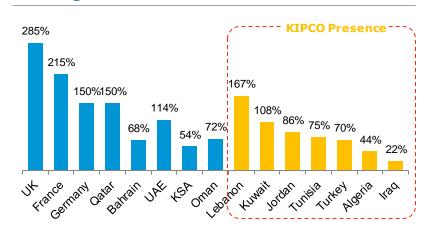
# **Banking sector opportunity**

### **Banking Penetration: Assets/GDP**



Source: Central Banks & IMF, World Economic Outlook Database

### **Banking Penetration: Loan/GDP**

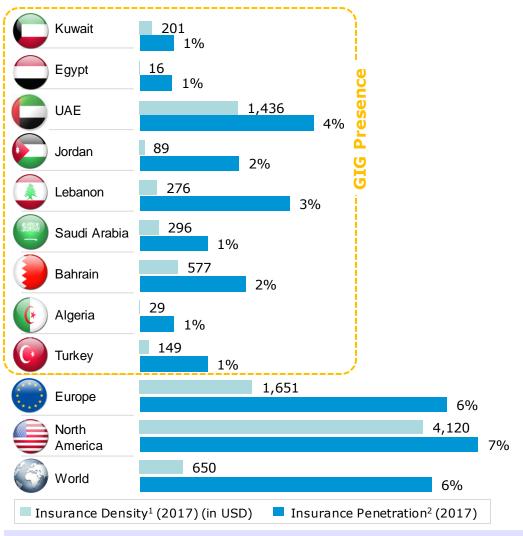


Cou	ntries	•	Kuwait	Jordan	Tunisia	Turkey	Algeria	الله الكبر Iraq
ii <b>†</b> ii	Population	Size (mn) (2018E) CAGR	5 2.8%	7 2.2%	12 1.0%	82 1.2%	42 1.7%	40 2.6%
3	Per Capita income	USD (2018E)	29,880	5,838	3,463	11,114	4,669	5,601
	Real GDP Growth Rate	CAGR (18E-23E)	3.7%	2.9%	3.6%	3.7%	1.4%	3.0%

Low penetration & healthy expected growth rate creates significant opportunity for banking sector in GCC region

Source: IMF-WEO Database, April 2018

# **Insurance sector opportunity**



- Low insurance density in MENA region
- The projected economic slowdown in the GCC will stifle life premium growth in the medium term
- Solid outlook for life insurance, low penetration rate, increasing awareness, move to smaller families and rapid growth in private sector employment, should increase demand
- Non-life insurance outlook is mixed. The budget spending on healthcare, education and infrastructure announced by the Gulf States will support related business lines.

Under-penetration and low insurance density coupled with growing population and improving economic outlook signify strong growth prospects for the sector

Source: World Insurance in 2017 report by Swiss RE Sigma

<sup>1</sup>Insurance premium per capita

<sup>2</sup>Total insurance premium as a % of GDP