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Our business, strategy and team



Our

Business

- Holding company with total assets of USD32.6bn¹
- ▶ Operating across the GCC and wider MENA region; presence in 24 countries
- Multi-sector operator: commercial banking, asset management and investment banking, insurance, media, real estate and industrial
- ▶ Proven track record; 26 consecutive years of profits, 16 years of dividend payment and ~13% book value per share growth in last 15 years²
- Listed on the Kuwait stock exchange with a market capitalisation of USD1.1bn³



Our

Strategy

- Controlling stakes in operating businesses in growth markets
- ▶ Seek to generate sustainable and predictable operating cash flows
- ▶ Partner with global or local businesses with a proven track record
- ▶ Maximize value from businesses with a medium-to long-term horizon
- Target 15% revenue growth and 15% ROE over the business cycle
- Selective disposal where targeted growth criteria is not met



Our

Team

- Average tenure of management is 17 years
- ▶ Vice Chairman, COO & Group CFO have been with the Group for 28 years

KIPCO is a multi-sector operating holding company with a diversified portfolio spanning the GCC and wider MENA region

3 As of 03 September 2018

Key investment highlights

	Proven Track Record	 Sustained profitability for the last 26 years 16 years of continuous dividends
	Ruling Family Shareholders	 Al Futtooh Holding Co. and affiliated entities owned by members of Kuwaiti ruling family have a controlling stake of 64.2% Shareholders since 1988; have supported KIPCO in all capital raising exercises
	Market Leadership ¹	▶ Burgan Bank is #2 conventional bank in Kuwait², OSN is leading pay-TV platform in MENA³, Gulf Insurance Group is #1 insurer in Kuwait⁴, United Real Estate Company is #2 real estate player on KSE²
éği	Strong Liquidity ¹	 Cash balance of USD1,075mn; covers all debt repayments due till December 2022 ~51% of the portfolio⁵ is listed, and can be liquidated at short notice
	Credit Rating	 BBB-/Negative (S&P), Baa3/Stable (Moody's) Burgan Bank and Gulf Insurance Group have strong investment grade ratings
o°	Diversified Portfolio	 Benefit from growth and economic diversification in Kuwait and the broader MENA region Portfolio spans multiple industries at different stages in the business life-cycle
\$	Financial Discipline ¹	 Maintained circa four dollars of assets for every dollar of net debt for 10 consecutive years Average debt maturity of 4.8 years as of 30 June 2018

¹As of 30 June 2018 ²By assets ³By revenue and countries of operations ⁵Comprises listed principal companies and listed investments as of 30 June 2018

"Best in Class"

Transparency

⁴By Gross premiums & net premiums written

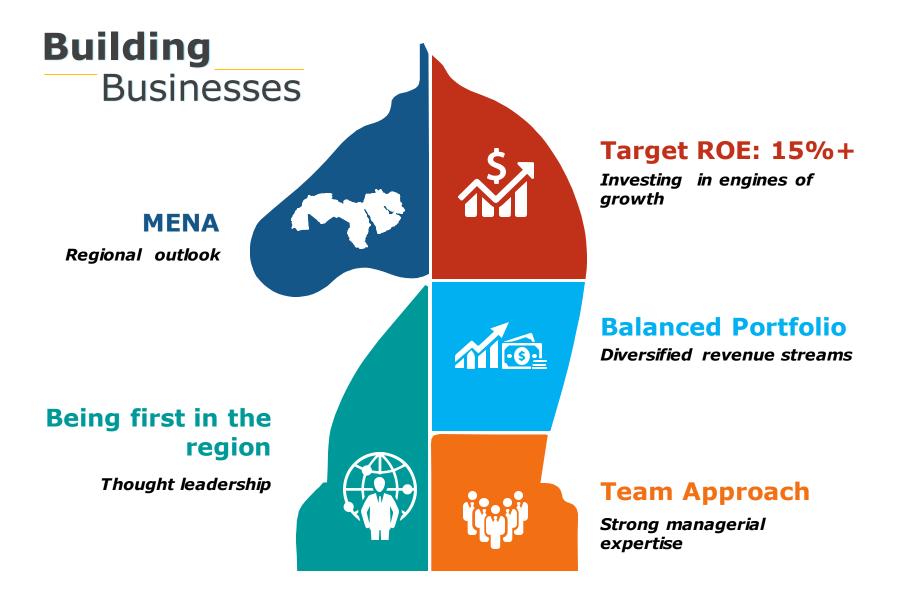
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First company in the GCC to host annual investor forum with earnings guidance

"Best in Class" Investor Relations Department with current and up-to-date disclosure



Our strategy



Our presence by geographies & sectors

	Major sectors								
Geography	Commercial banking	Media	Insurance	Real Estate	AMIB	Industrial	Others	Revenue (2017) ¹	
Kuwait 🛑		25.	•	•	•			47%	
KSA 📳			•			•		4%	
UAE _			•	•				5%	
Bahrain 🌘		•	•	•	•			3%	
Qatar 🌘		•						1%	
Turkey 🕝	• /		•					15%	
Jordan 🕟	•	y •	•					9%	
Egypt		•	• "				•	5%	
Algeria 🕟	• 4	•	• 1					4%	
Iraq	•	•	•		•			2%	
Malta (*)	•				•			2%	
Tunisia 0	•	•			• 1			1%	
Others	•	•	•	•			•	2%	
Revenue (H1'18) ²	50%	15%	15%	9%	3%	4%	4%		
Assets (H1'18) ³	73%	5%	4%	8%	6%	2%	2%		

Attractive presence in high growth economies and promising sectors

¹ Assuming consolidation of GIG & OSN

² Total revenue of USD1.8bn, based on reported segmental revenue (before inter group eliminations) post consolidation of 100% revenue of GIG & OSN

³ Total assets of USD37.8bn, based on reported segmental assets (before inter group eliminations) post consolidation of 100% as sets of GIG & OSN

Core holdings

All core holdings are market leaders in their space



Investing in companies which have potential to be market leaders

¹ In terms of assets (based on latest financials) and Direct premiums ⁴ By GPW

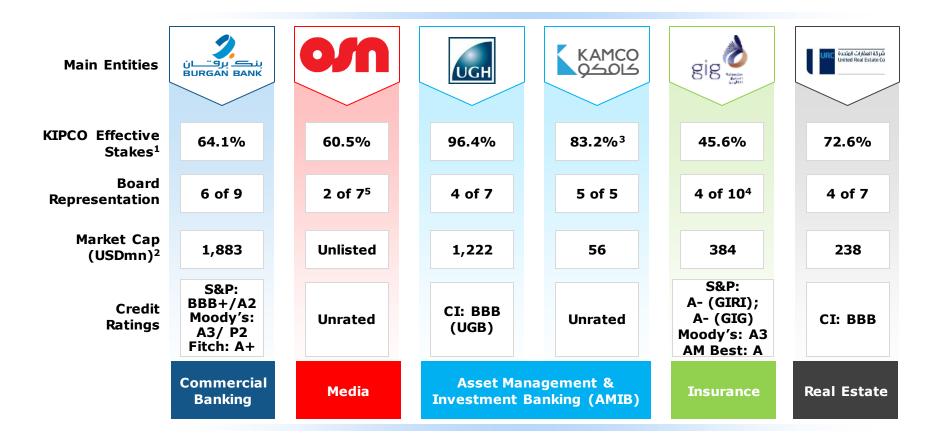
² In terms of revenue and countries of operations

³ By Gross premium written (GPW)

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⁵ By technical profit among private sector players (all ranking is as of 30 June 2018)

Controlling or majority stakes



Solid & well managed portfolio of fast growing and attractive industries

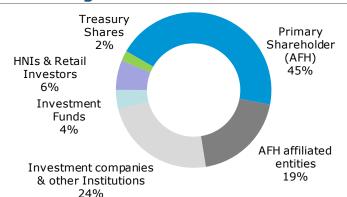
Notes:

- ¹ Effective stakes given are as of 30 June 2018
- ² Market capitalisation as of 03 September 2018 (Source: Bloomberg for market price)
- ³ Stake in KAMCO is held through UGHC
- ⁴ GIG has 10 board members 4 from KIPCO, 3 from Fairfax and 3 independent directors
- ⁵ OSN has 7 board members 2 each from KIPCO and Mawarid and 3 independent directors

CI = Capital Intelligence GIRI = Gulf Insurance & Reinsurance Company - the core Kuwaiti subsidiary of Gulf Insurance Group (GIG)

Supportive shareholder with ruling family links

Shareholding Profile¹



Kuwaiti Ruling Family Support

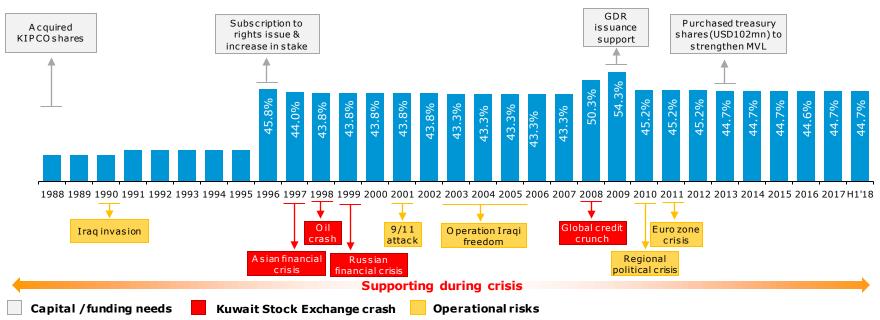
KIPCO's principal shareholder is Al Futtooh Holding Company K.S.C. (Closed) ("AFH"), a Kuwaiti company owned by members of the Kuwaiti ruling family

Direct holding of 44.7%; Shareholder since 1988

Have supported KIPCO in all its endeavours including capital raising, reduced dividends and treasury shares repurchases

Focused on promoting $\,$ KIPCO $\,$ as a role model for the private sector in the region

AFH's Continuing Support to KIPCO



¹As of 30 June 2018



Burgan Bank Group (BBG)

Business highlights

- Kuwait based commercial bank with a regional presence in seven countries
- 2nd largest conventional bank in Kuwait in terms of assets (Total assets of USD22.8bn¹)
- BBB+ rating from S&P and A3 from Moody's and A+ from Fitch
- Basel III capital adequacy ratio of 16.6%¹
- Listed on the KSE with a market cap of USD1,883mn as of 03 September 2018

Key Franchises

Name	Market Position	Effective Stake ¹	Assets ¹ USDmn	Revenue ² USDmn
BURGAN BANK Kuwait	#2 conventional bank	100%	16,599	271
BURGAN BANK Turkey	Niche player in corporate banking	99%	4,816	101
بنگ الخلیج الجزائر Gulf Bank Algeria	#3 private sector bank in Algeria	86%	1,977	67
مصرف بغداد Bank of Baghdad	#1 licensed private sector bank in Iraq	52%	886	16
بنك تونسالعالهي Tunis International Bank	Leading offshore bank in Tunisia	87%	521	9

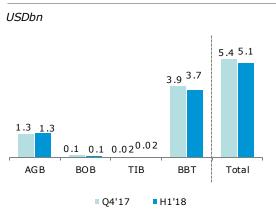
Loan Quality Operating Income Net Profit & Provision USDmn NPA Coverage with collateral **USDmn** USDmn NPA Coverage without collateral 2.7% Total Provisions 2.3% 2.4% 2.4% 2.3% 194 148 166 80 88 184% 194% 233% 248% 120% 124% 159% 173% 843 836 776 819 735 775 791 3.9% 251 225 3.4% 215 362 335 355 50 460 167 2.3% 649 674 405 2.3% 655 128 193 708 173 20 457 440 436 267 2015 2016 2017 H1'17 H1'18 2015 2016 2017 H1'17 H1'18 2015 2016 2017 H1'18 2016 2017 H1'18 Contribution from JKB* ■Kuwait Regional → NIM% NPA to Gross Credit Facilities Specific General Total Provisions charged to P&L

BB, the commercial banking arm of KIPCO group, is a regional player with market leadership position

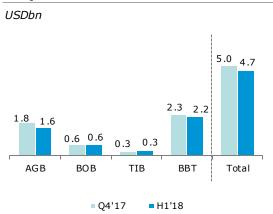
¹As on 30 Jun 2018 ²Operating income defined as revenue and for the period ending 30 Jun 2018 *Stake in Jordan Kuwait Bank was sold by BB to a subsidiary of KIPCO in December 2015

BBG: Regional operations

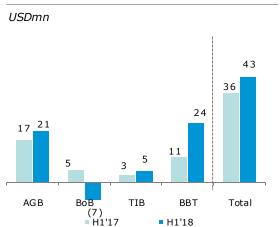
Loans



Deposits

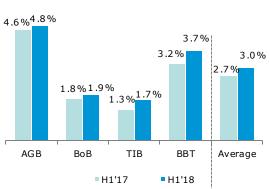


Net Profit¹



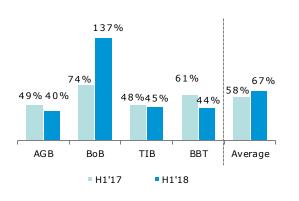
Net Interest Margin





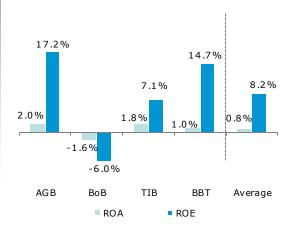
Cost to Income

Percentage



Return on Assets & Equity²

Percentage



¹Represents 100% profits attributable to parent for each of the subsidiary;

² RoE is calculated on average equity and RoA is calculated on average total assets AGB = Gulf Bank Algeria BOB = Bank of Baghdad TIB =

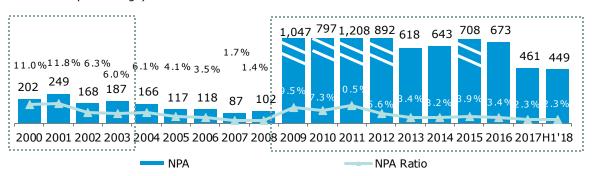
TIB = Tunis International Bank

BBT = Burgan Bank Turkey

BBG: NPA¹ & provisioning trend

NPA Trend

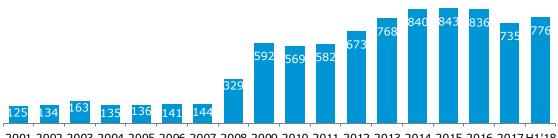
NPA (USDmn) NPA Ratio (Percentage)



Provisions Trend

- NPA Coverage with collateral
- NPA Coverage without collateral

50% 80% 87% 81% 116%119%165%321% 90% 111%108%144%175%184%184%194%233%248% 50% 80% 87% 81% 116%119%165%321% 57% 72% 49% 76% 123%131%120%124%159%173%



2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 H1'18

Provisions

- At end of June 2018, combined coverage of non performing assets (NPA) was 248%
- NPA Ratio was 2.3% as on 30 June 2018
- ~91% provisions in general category as on 30 June 2018
- Prudent approach to credit cycle
 - Loan Loss Reserves

 (against Loans and
 Advances to Customers)
 created during 2008-09
 higher than those
 created during 2000-01
 cycle

¹NPA includes on balance sheet and off balance sheet exposure

Gulf Insurance Group (GIG)

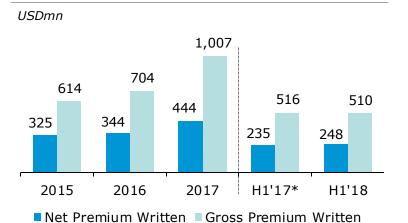
Business highlights

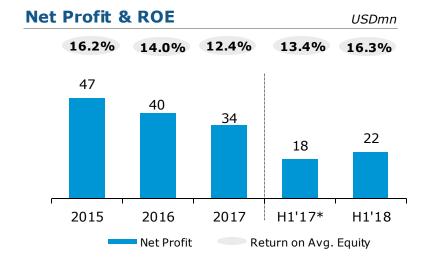
- Kuwait-based insurance company listed on the KSE
- Presence across the MENA region
- Operates through a network of 50 branches in MENA
- Market leader in Kuwait (by GPW and direct premiums) for 16 consecutive years
- GIG & GIRI: A- rating from S&P; A3 from Moody's; A- from AM Best

Key Franchises

Name	Market Position	Effective Stake ¹	Assets ¹ USDmn	Revenue ² USDmn
Gulf Insurance & Reinsurance Company	#1 by GPW in Kuwait	99.8%	595	144
Bahrain Kuwait Insurance	#1 by GPW in Bahrain	56.1%	336	28
Arab Orient Insurance	#1 by GPW in Jordan	90.4%	168	34
Arab Misr Insurance	#1 by technical profits in Egypt	94.9%	87	15
Fajr Al Gulf Insurance	Niche player in Lebanon	92.7%	10	0.1
Dar Al Salam Insurance	Niche player in Iraq	71.8%	5	0.2

Gross & Net Premium Written





GIG, the insurance arm of KIPCO, is amongst the top insurance players in the MENA Region

¹As of 30 June 2018 the period ending 30 June 2018 2 Revenue includes net premiums earned, reinsurance commission, policy issuance fees and net investment income and for * Restated

OSN: Overview

MENA pay TV potential

	oopulation (Mg)	QOI (Mn; Fax.)	A Households	Households Co	Pay TV
MENA Region ¹	355	7	69	96%	~10%
Latin America	619	32	56	NA	57%
UK	66	15	27	97%	54%
India	1,334	148	183	62%	82%
US	328	102	118	94%	86%

Low Pay TV penetration in MENA region indicates huge market potential

Notes:

¹MENA region represents data of: Bahrain, KSA, Kuwait, Oman, Qatar, UAE, Algeria, Egypt, Jordan, Lebanon, Libya, Morocco, Suda n, Syria, Tunisia and Yemen (OSN's core and target markets);

Source: IMF WEO Database April 2018, Euromonitor, Statista

OSN: Overview...cont'd

Overview

Leading premium Pay TV operator in MENA region (HQ in Dubai), created by the merger of Showtime and Orbit in 2009

Licensed to operate in 25 countries in MENA with focus on 7 core markets

First in the region to introduce digital platform with OSN Play in 2012. Launched its OTT proposition OSN Go in 2014; re-launched as WAVO in 2017

Subscriber base of around 1.1mn, 36k subs for OSN play and 62K subs for OSN on demand

Exclusive access to the most comprehensive portfolio of rights from 7 major Hollywood studios

Premium content offerings with 156 channels incl. 72 HD channels, and 34 owned and operated. 39 South Asian channels, 16 Filipino channels

 \sim 2,000 employees in 13 offices, 163 retail locations across MENA and a network of 156 partners

Pan Arab reach



Strong shareholders



As of 30 June 2018

United Gulf Holding Company (UGHC)*

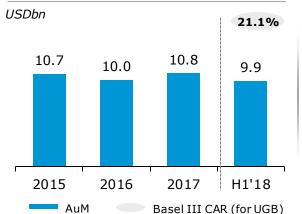
Business highlights

- ▶ Bahrain-based financial services group listed on the Bahrain Stock Exchange
- Activities include asset management, corporate finance advisory and brokerage services in a number of MENA countries
- ► Investments in companies in financial services and real estate sectors to provide a recurring and stable revenue stream
- Asset base of USD3.2bn¹

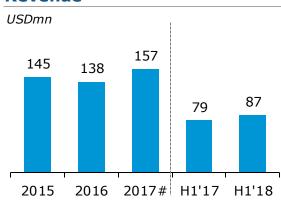
Key Franchises

Name	Market Position	Effective stake ¹	Assets ¹ USDmn	Revenue ² USDmn
KAMCO 95015	#1 asset management company in Kuwait by AuM	86%	206	16
BURGAN	#2 conventional bank in Kuwait by assets	15%	22,820	460
URC شَرِحَة العقارات الوتحدة United Real Estate Co	#2 real estate company in Kuwait by assets	10%	1,988	145
FIMBANK	Niche trade finance player in Malta	75%	1,948	27

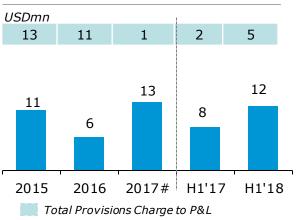
AuM & Capitalisation



Revenue



Net Profit & Provisions



UGHC, the Asset Management and Investment Banking arm of KIPCO Group, is focused on growing the financial services network across the MENA region

As UGHC was incorporated in September 2017, financials of UGHC for 2017 comprise of first nine months results for UGB and Q4'17 results for UGHC ¹As of 30 June 2018 ²Operating income defined as revenue and for the period ending 30 June 2018

^{*}United Gulf Bank (UGB) has undergone corporate reorganization (in September 2017) and has split its operations across a holding company - United Gulf Holding Company B.S.C. (UGHC) and the regulated banking entity- UGB. For details, please refer press release: <u>UGB reorganization press release</u>. Financials for the years ending 2015 and 2016 and the six month ending June 2017 correspond to erstwhile UGB

United Real Estate Company (URC)

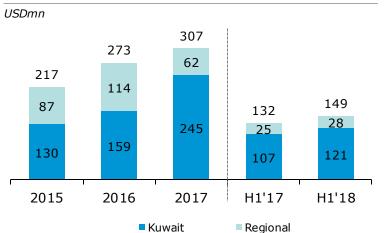
Business highlights

- Operations across the Middle East region through a mix of fully-owned properties, subsidiaries and investment arms
- Stable rental income; rental income growth prospects supported by newly completed Abdali mall
- Major real estate player in Kuwait, ranked second in real estate sector on KSE in terms of asset size of USD2.0bn²

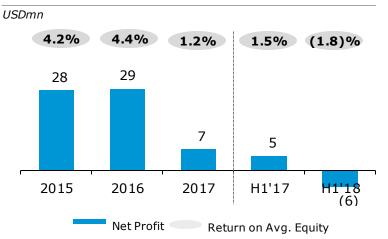
Key Franchises

Country	Name of properties
Kuwait	KIPCO Tower, Al Shaheed Tower, Marina World, Marina Hotel, Saleh Shehab
Jordan	Abdali Mall, Abdali Boulevard
Oman	Salalah Mall
UAE	Meydan Office Tower
Egypt	Aswar Villas, Heliopolis, Sharm Al Sheikh
Lebanon	Bhamdoun, Rouche 1090

Total Revenue¹



Net Profit & ROE

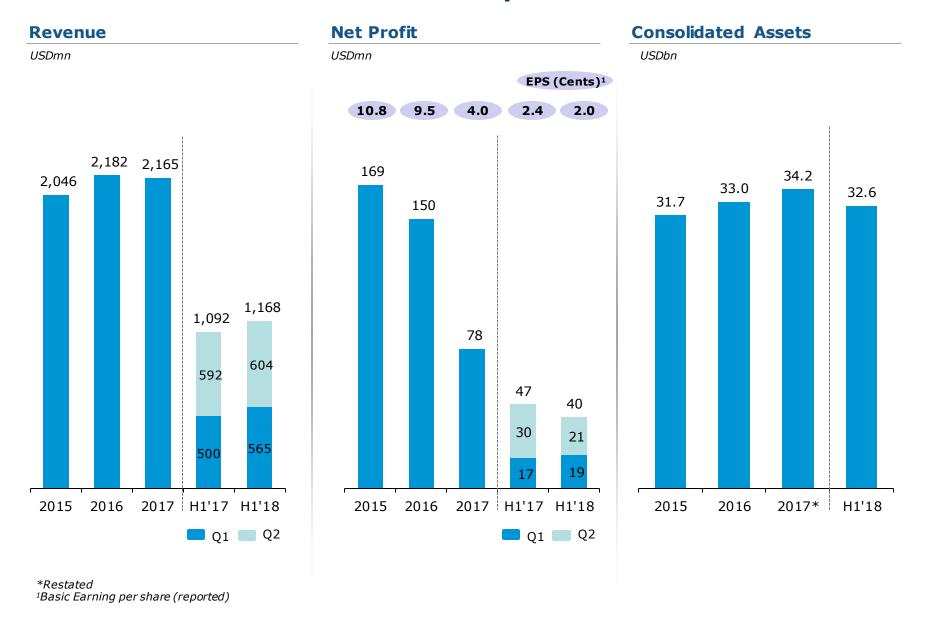


URC is a major real estate player in Kuwait, ranked second based on its assets on KSE

¹Total revenue includes income from operational properties, gain on sale of properties, fixed assets & associates, valuation gain on properties, investment income, share in income from associates, interest income & forex gains

² As of 30 June 2018

KIPCO consolidated: Financial performance





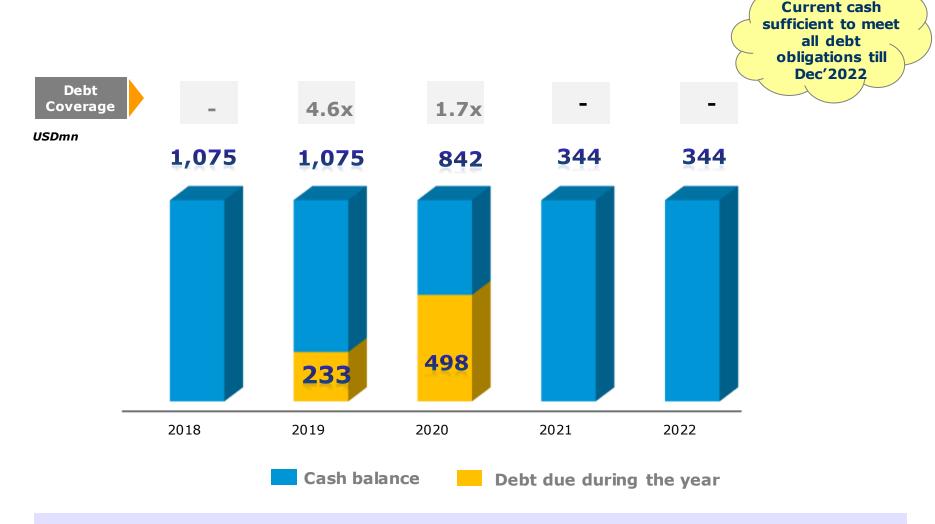
KIPCO (Parent): Debt Metrics

(USDmn)

Financial Targets	31 March 2018	30 June 2018
	1,027	1,075
	2,047	2,045
	1,020	970
	1,058	993
<2.5x	0.96x	0.98x
	3,546	3,506
20 - 30%	28.8%	27.7%
	<2.5x	1,027 2,047 1,020 1,058 <2.5x 0.96x 3,546

¹ Equity attributable to equity holders of the parent company as per consolidated financials

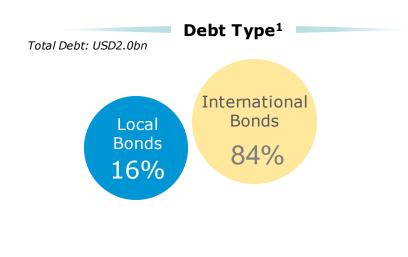
KIPCO parent: Significant cash coverage till 2022

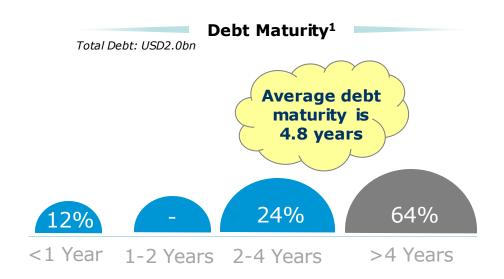


KIPCO repaid KD42mn (USD139mn) bilateral facility due in January 2018

Debt coverage: Available Cash / Debt due in the year

KIPCO parent debt profile: As at 30 June 2018





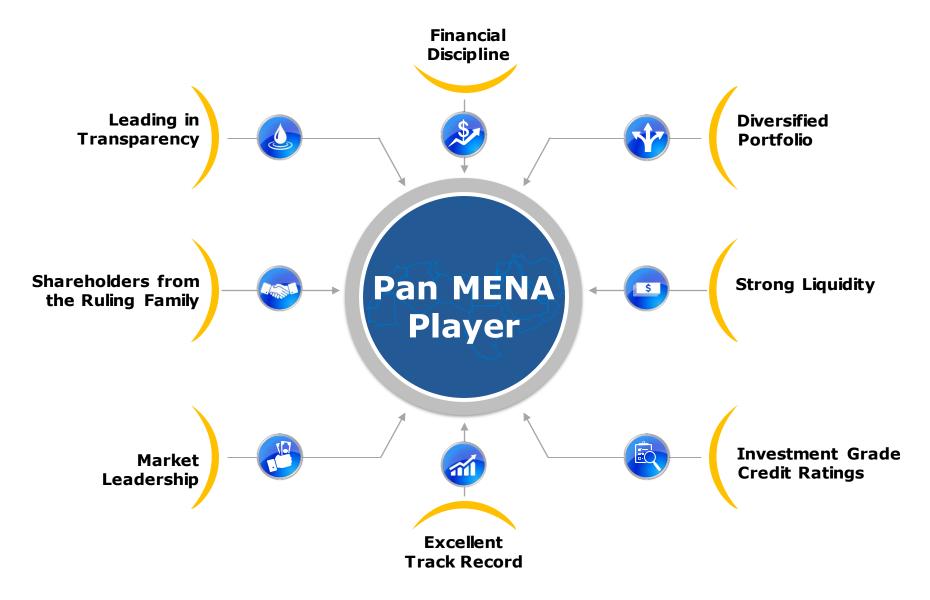
¹As of 30 June 2018

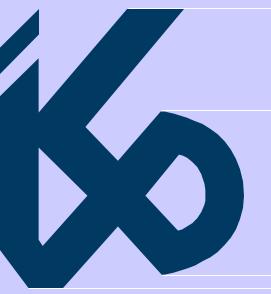


- Cash & bank balance of USD1,075mn
 - The current cash balance covers all debt obligations due till
 December 2022 (4.6x coverage for 2019)
- Placements are with investment grade rated domestic institutions;
 having short duration and are typically rolled over on a monthly basis



Key credit highlights





Thank you



United Industries Company (UIC)

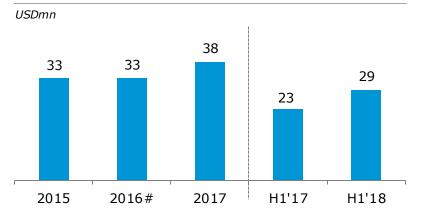
Business highlights

- Established in 1979, UIC operates as a holding company for the group's industrial investments
- UIC's mission is to manage a diversified portfolio of investments in the energy, food & basic industries sector

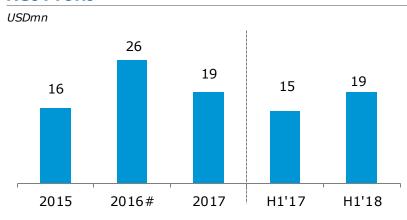
Key Franchises

Name	Market Position	Effective Stake ¹	Assets USDmn ¹	Revenue USDmn
Adapt Outdand below out a st. QURAIN PROJECTION HOUSTESS COMMAN Kuwait	Leading private company in petrochemical	31%	2,262	146²
Advanced Technology Company شركة التقدم التكنولوجي Kuwait	Leading distributor of healthcare equipments	19%	879	244³

Income from Associates



Net Profit



UIC seeks to be a leading regional investment house with activities in the industrial sector

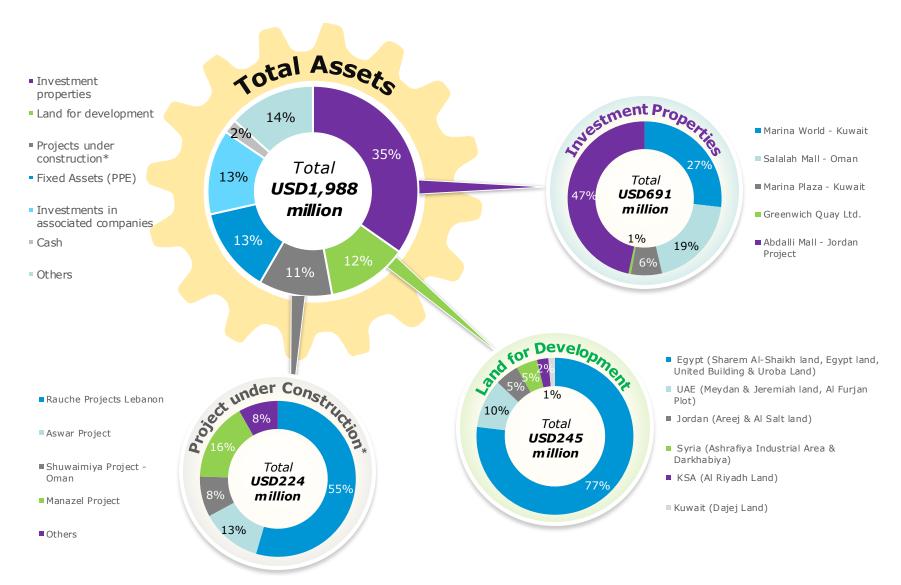
¹ As of 30 June 2018

² For the quarter ended 30 June 2018

³ For the half year ended 30 June 2018

[#] Includes USD13mn as of one-off income on reclassification of investment from AFS to associate

URC: Balance sheet (Break-up)¹



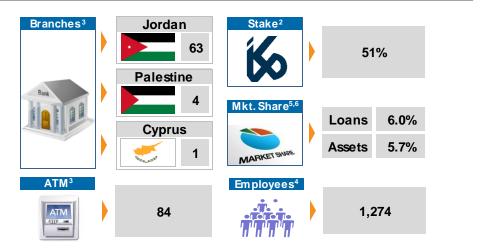
^{*} Includes Raouche, Aswar & Manazel which are reported under inventory in the financials ¹ As on 30 June 2018

Jordan Kuwait Bank (JKB)

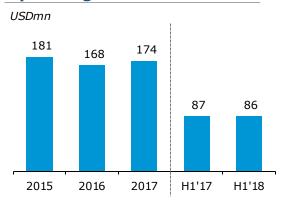
Business highlights

- Jordan based commercial bank with operations in Jordan, Palestine and Cyprus
- Listed on Amman Stock Exchange with a market capitalization of USD416mn¹
- ▶ 5th largest conventional bank in Jordan in terms of asset size of USD4.0bn²
- Focus on stable and essential sectors like Energy, Industry and Trade and retail and SME segment through expanded distribution network
- Capital adequacy ratio of 16.4%⁵

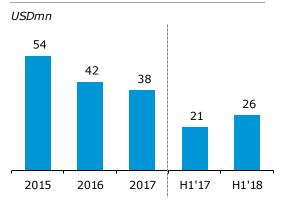
Operational highlights



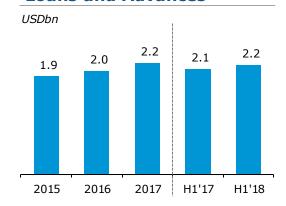
Operating Income



Net Profit



Loans and Advances



Notes: Exchange rate of USD/JOD of 0.7090 as of 30 June 2018 has been used for conversion

¹ As of 03 September 2018 ⁴ As of 31 December 2017

² As of 30 June 2018 ⁵ As of 30 June 2018

³ As of 30 June 2018

⁶ Source: Central Bank of Jordan

KIPCO: Executive management



Faisal Hamad Al Ayyar Vice Chairman -Executive

- ▶ Joined KIPCO Board in 1990
- Recipient of Arab Bankers Association of North America Achievement Award (2005)



Samer Subhi Khanachet Group COO

- Joined KIPCO in 1990; Board and committee member of American University of Kuwait, MIT
- ▶ BSc from MIT and MBA from Harvard University



Masaud Hayat CEO - Banking

- ▶ Joined KIPCO Group in 1997; appointed as KIPCO's Banking CEO in 2010
- Graduate in Accounting from Kuwait University and Diploma in Banking Studies, Kuwait



Tariq Abdulsalam CEO – Investment

- ▶ Joined KIPCO in 1992 and became in charge of KIPCO's Investment Division from 1996 to 1999
- ▶ BSc in Accounting from Kuwait University



Pinak Maitra Group CFO

- ▶ Joined KIPCO in 1988
- Recipient of the MENA Private Sector CFO of the Year Award (2008)



Khaled Al Sharrad Group Chief HR & Admin. Officer, Board Secretary

▶ Joined KIPCO in 2012, previously Head of Human Resources at the Kuwait Foreign Trading Contracting Investment Company (KFTCIC). He is on the Board of the American Management Association International in New York.



Declan Sawey Group Treasurer

- ▶ Joined KIPCO in 2007, previously Head Asset & Liability Management for HBoS Corporate in Edinburgh, Scotland
- ▶ Fellow of ICA, CFA and member of ACT



Mohsen Ali Husain Group Chief Audit Executive

- ▶ Joined KIPCO in 2006, previously worked at KPMG
- ▶ Holds a CPA, CISA, CIA and B.Sc. in Accounting



Mazen Hawwa Group SVP Finance & Operations

- ▶ Joined KIPCO in 2001, previously worked at Anderson & Co.
- Graduate of Lebanese American University, Holds CPA and CMA



Adel Al Waqayan Treasurer

- ▶ Joined KIPCO in 1995, previously with Burgan Bank Treasury
- ▶ MBA in 1986 from USI University



Osama Al Ghoussein SVP - Banking

- ▶ Joined KIPCO Group in 2013, previously Senior Vice President in Pictet & Cie.
- Over 30 years of experience in global and regional banking



Tawfiq Al Jarrah ED - Hessah Al Mubarak District

- ▶ Joined KIPCO in 2016, previously with Kuwait Commercial Markets Complex Company
- ► Holds a CPA and BA in business



Eman Al Awadhi Group Communications Director

- ▶ Joined KIPCO in 2010
- Over 10 years of experience in communications, media relations and journalism

Robert Drolet Consultant

- ▶ Joined KIPCO in 2006, previously held leadership positions for Cable & Wireless and Bell Canada
- ▶ B.LL from Laval, LL.M Osgoode, M.Litt. Oxford

Board of Directors is actively involved in overseeing the management and strategy of the company under the chairmanship of Sheikh Hamad Sabah Al Ahmad Al Sabah

MENA region: Poised for strong economic growth



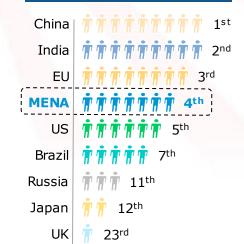
by favourable demography and business climate

Currently low level of competition and under penetration

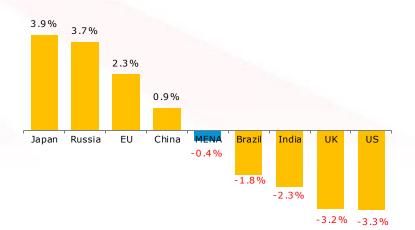
Small but consistently growing non-oil economy

Source: IMF-WEO Database, April 2018

Population 2018E



Current Account Balance as a % of GDP (2018-23E)



34

GCC region: Well positioned to deliver growth

One of the highest per capita income, large sovereign wealth funds,

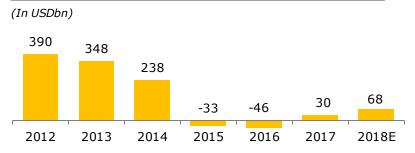
30% of world's proven oil reserves, along with robust and growing non-oil sector activity ...

....All contribute to

STRONG GROWTH

fundamentals in the GCC....

Current Account Surplus

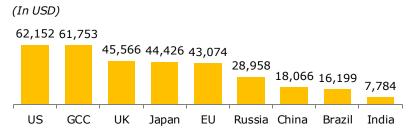


"Accumulated current account surplus of over USD1.0tn from 2012 to 2018"

Government debt as a % of GDP

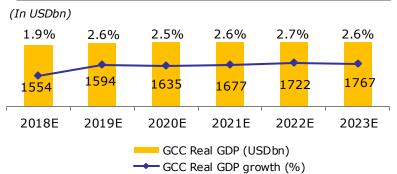


GDP / Capita, PPP (2018E)



Source: IMF-WEO Database, April 2018, CIA

Real GDP & GDP Growth (2018-23E)



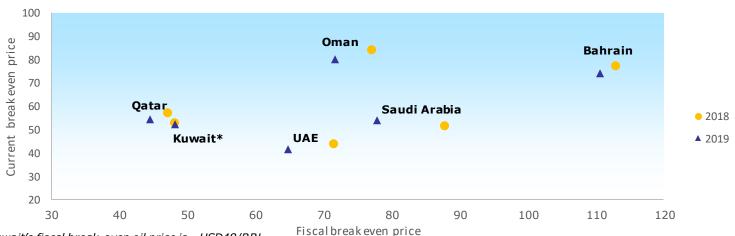
Kuwait: Protected against oil price decline

Prudent Oil
Wealth
Managementt
and Strong
Net External
Position

- Track record of prudent fiscal policy that has focused on creating large fiscal assets
- Law requires 10% of revenues to be transferred to FGF (Future Generations Fund); this allocation was increased to 25% in some years of high oil prices
- Kuwaiti government's sovereign wealth fund estimated to be close to 3.6x of 2018 estimated GDP
- ▶ Oil output to rise from 2.7mn barrels / day currently to over 3.0mn barrels/day until 2020
- ▶ With high financial buffers and substantial borrowing space, the government intends to smooth the fiscal adjustment in response to the decline in oil prices, and continue to support growth through large investment

Source: S&P Rating on Kuwait, July 2018

Fiscal and current account break even oil price (USD/ BBL)



*Kuwait's fiscal break-even oil price is ~USD48/BBL Source: REO Database, IMF, April 2018

Kuwait has the second lowest fiscal breakeven oil price in the GCC region

Kuwait: Stable macro-economic environment

Kuwait - commitment to a vision of sustainable future growth beyond oil

Large
Hydrocarbon
Reserves
and Low
Govt. Debt

Kuwait's credit rating stable at Aa2:

- Country has substantial oil and gas reserves
- ▶ Historic fiscal and balance of payments surpluses and comparatively low government debt levels
- ▶ Budget balance will return to a surplus of around 7.0% of GDP in the 2018-19 fiscal year, driven largely by rising oil prices
- Kuwait will maintain an extraordinarily strong government balance sheet and an overall net asset position
- ▶ Public and private investment are expected to sustain non-hydrocarbon growth rates of 3.5% to 4% between 2018 and 2021 supported by public and private investment and 2015-19 five-year National Development Plan

Source: Moody's credit opinion on Kuwait, June 2018

Demographic & External balances Snippets (2018)

2018 Macro-economic KPI's	Kuwait	Qatar	UAE	KSA	Bahrain	Oman	GCC
Population (mn)	4.5	2.8	10.4	33.0	1.5	4.3	56.5
Nominal GDP (USDbn)	135.3	183.8	411.8	748.0	37.8	82.6	1,599.4
Fiscal balance (% GDP)	7.0	2.8	(1.4)	(7.3)	(11.6)	(5.7)	(3.4)
Gross official reserves (USDbn)	35.1	19.6	104.5	495.0	2.5	15.6	672.3
Sovereign Wealth Fund (SWF) Assets (USDbn)	524.0	320.0	1319.5	717.9	10.6	24.0	2,916.0
Sovereign Wealth Fund Assets/GDP (% GDP)	387.3	174.1	320.4	96.0	28.0	29.1	182.3

Source: WEO & REO Database, IMF, April 2018 and SWF institute, February 2018

6%1 of world's oil reserves (6th largest in the world); sufficient to last for 100+ years

¹ In 2017, As Per CIA

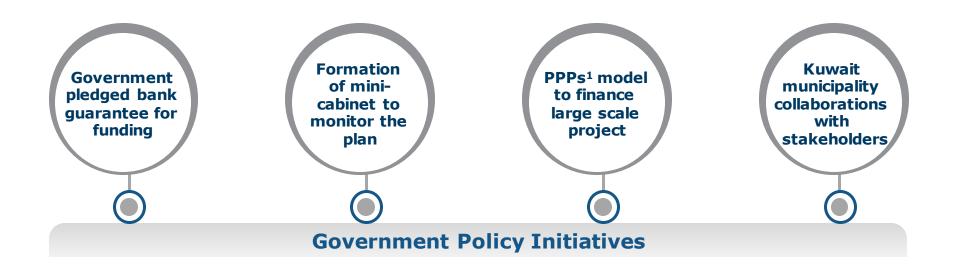
Kuwait development plan overview

Purpose

In February 2010, the Kuwaiti authorities announced a series of five-year plans stretching to 2035 aimed at diversifying the economy and expanding the role of the private sector while tackling much needed investments in health, education and infrastructure and improving the efficiency of the country's oil industry.

Outlook

Kuwait is set to launch 20 major development projects worth KD21.7bn (USD71.6bn), including a railway network project and waste management plant, as part of its 2018-2019 development plan. Of these projects, hydrocarbon sector has the larger share at KD11.9bn (USD39.4bn), accounting for nearly 55% of the total. The transport sector is the second largest beneficiary with five projects having a combined value of KD4.5bn (USD14.9bn), including Kuwait's international airport expansion.



Source: Meed Projects, Markaz, Capital Standard and Press

¹ Public-Private Partnership

Kuwait development plan: Projects in action

Key Projects under the plan

Clean Fuels Project (CFP)

- Specification upgrade and expansion of 2 existing refineries to produce 0.8mn b/d
- Underway: The project has progressed by 92% with the completion expected by Q4 2018. Cost: USD14.5bn

New Refinery Project (NRP)

- ▶ New 615,000 bpd refinery by KNPC
- Underway: The project has progressed by 85%.
 Overall project expected to be completed by 2019. Cost: USD12.9bn

Kuwait Metro (PPP)

- ▶ 160km long, running across Kuwait.
- Underway: The project has progressed by 11% & expected to complete in 2019. Cost: USD11.4bn

South Al Mutlaa City

- ▶ 30,000 residential units, other facilities
- Underway: P1, P2 progressed by 24% & 12%. P3 mobilization works are ongoing. Cost: USD5.3bn

Kuwait Airport Expansion

- ► To increase the annual handling capacity of the airport to 20mn passengers
- Underway: Expected completion by Q4 2022.
 Cost: USD4.3bn

Sheikh Jaber Al-Ahmad Causeway

- 36 km causeway linking Kuwait City with Subiya area in northern Kuwait
- Underway: The overall project has progressed by 87% and expected to be inaugurated in December 2018. Cost: USD3.1bn

LNG Import & Regasification Terminal

- 4 full containment LNG tanks each with a working capacity of 225,500 m³, regasification plant with capacity of 1500 BBTU/day
- Underway: Construction expected to be completed in 2020. Cost: USD2.6bn

Jurassic Non Associated Oil & Gas Reserves Expansion: Phase 2

- Production of 120,000 b/d of wet crude & more than 300mn cubic feet a day (cf/d) of sour gas
- Underway: All 3 contracts awarded. Construction is now ongoing and completion date for phase 2 is August 2018. Cost: USD1.3bn

Regional Road South

- 126 km highway south of Kuwait as part of the International ME Arab Highways Network
- Underway: The overall project has progressed by 25% with the completion expected by end of 2020. Cost: USD1.0bn

Oil & Gas Projects*

 Awarded: Kuwait Oil Company awarded work requests of total of USD3.65bn worth of contracts in 2017. Cost: ~USD9.0bn

Petrochemical Facility at AI-Zour

- Petrochemical plant to be integrated with Al-Zour refinery
- Bidding: Prequalification documents released and to be submitted by Sep 2018. Project expected to be completed by July 2023. Cost: USD6.6bn

Al-Khairan Power & Desalination Plant (IWPP)

- Net capacity of a min 1,500MW of power & a min 125 MIGD of desalinated water
- Bidding: The tenders for the main contract are not yet issued and are expected to come through in 2018.. Cost: USD1.7bn

Al-Dibdibah Solar PP

- ▶ Capacity to produce 1GW solar project
- Bidding: Tendering by Q3 2018 and execution to start early 2019. Cost: USD1.7bn

Other projects

- Underway: Umm Al Hayman Waste Water (PPP).
 Cost: USD1.6bn
- Underway: Kabd Municipal Solid Waste Project.
 Cost: USD1.0bn
- Bidding: Al-Abdaliya (ISCC) Power Plant (CSP).
 Cost: USD0.7bn

Khairan City

- ▶ 140mn m2 residential city, incl 10,000 houses, 22,000 apts, other facilities
- ▶ Planning: Study phase. Cost: **USD13.9bn**

Kuwait National Railroad (PPP)

- Railroad system (575 Km) linking Kuwait to GCC
- Planning: Expression of Interest (EoI) has been postponed twice. Project delayed due to restructuring of KAPP and GCC railway network project. Cost: USD7.9bn

Olefins III project

- Petrochemical plant to be integrated with new refinery project (Al Zour Refinery)
- Planning: FEED ¹ phase underway; Main contract to be awarded in 2019. Cost: **USD6.3bn**

USDbn

Project Stage	Q2′18	2015
Underway	59.0	20.1
Awarded	9.0	22.5
Bidding	10.7	1.3
Planning	28.1	28.8
Total	106.8^	72.7

¹FEED= Front End Engineering Design; Source: NBK report dated July 2018

*RSM Quarterly newsletter Apr 2018 and press releases

^Excludes other small projects of USD0.2bn