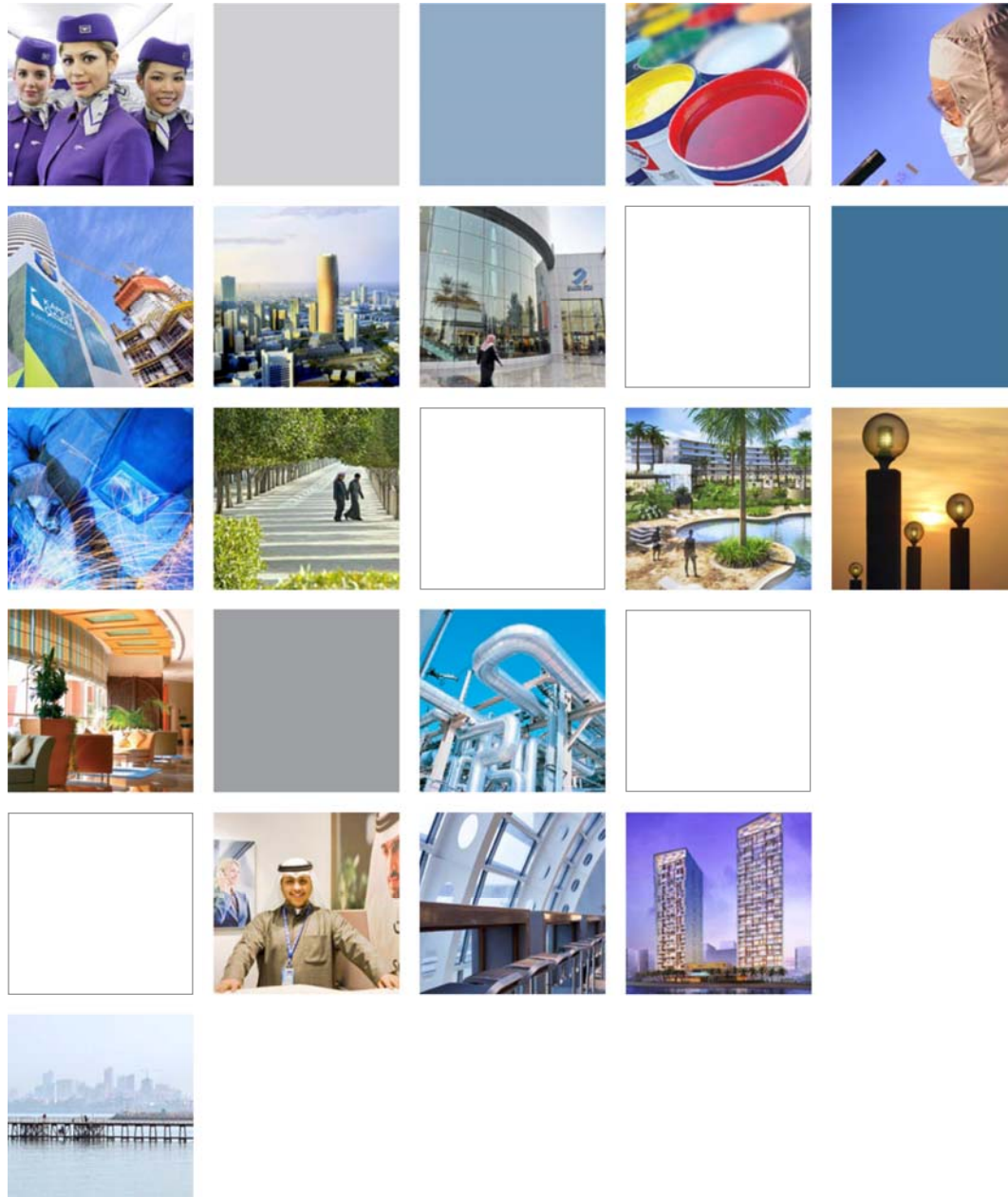




**SHAFAFIYAH
FORUM 2009**



Managing Today for a Better Tomorrow

March 30, 2009

كيبكو
KIPCO
شركة مشاريع الكويت القابضة
Kuwait Projects Company (Holding)



This presentation is not an offer or invitation to subscribe for or purchase any securities.

No warranty is given as to the accuracy or completeness of the information in this presentation. You must make your own independent investigation and appraisal of the business and financial condition of KIPCO

Nothing in this presentation shall form the basis of any contract or commitment whatsoever. This presentation is furnished to you solely for your information. You may not reproduce it to redistribute to any other person.

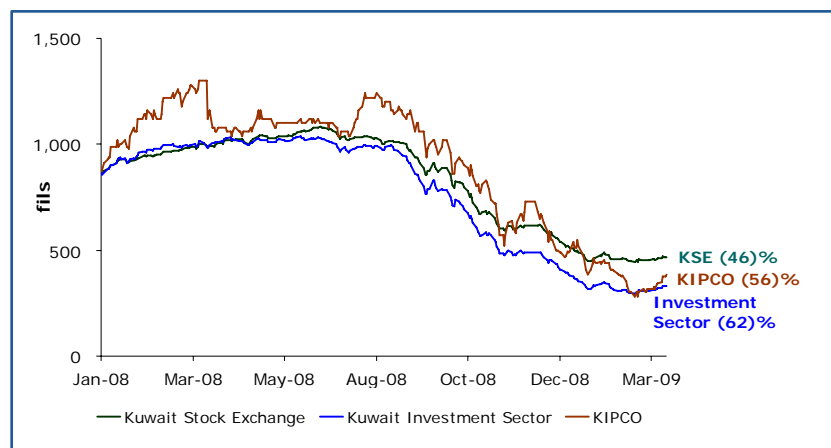
This presentation contains forward-looking statements. These statements may be identified by such words as "may", "plans", "expects", "believes" and similar expressions, or by their context. These statements are made on the basis of current knowledge and assumptions. Various factors could cause future results, performance or events to differ materially from those described in these statements. No obligation is assumed to update any forward-looking statements

By participating in this presentation or by accepting any copy of the slides presented, you agree to be bound by the foregoing limitations.

- 2008: Year in Review

- 2009: Managing Today

KIPCO Share Price ...Driven by Market Conditions



Source: KSE. Share price data as on Mar 26, 2009 rebased to KIPCO Share Price

Market Analysis		
Amount in Fils	NAV*	Book Value
Current Value	878	519
Current Price	385	385
% Discount	56%	26%

KIPCO: Strong Fundamentals

Strong Cash Position

Group cash balance of KD 972.0 million (US\$3.5 billion)

Debt Maturity

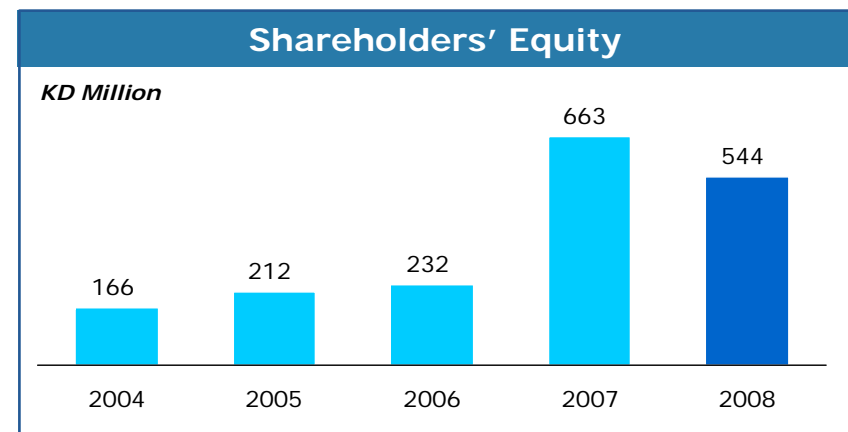
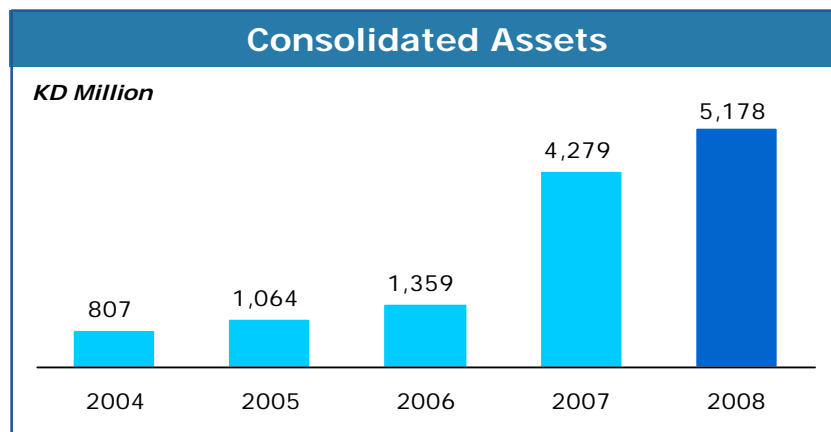
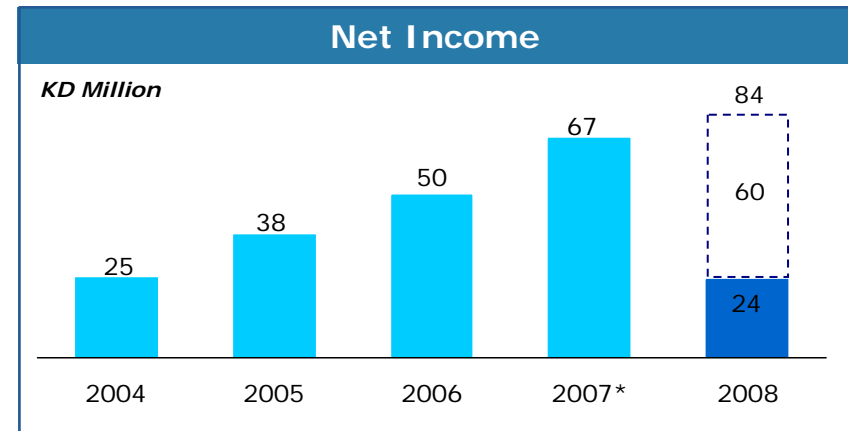
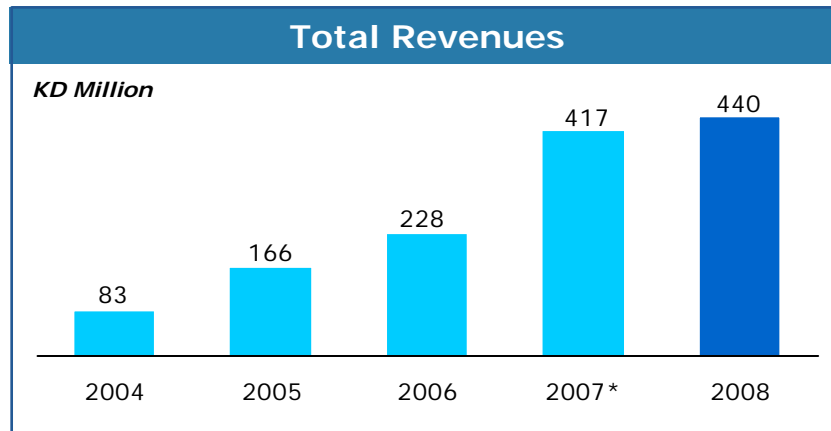
No debt repayment for 20 months at parent level

Highly Rated

Highest rated private corporate in the region:
S&P: BBB+ / A-2 / Stable; Moody's: Baa1 / P-2 / Stable

* NAV as on March 26, 2009. For the purpose of KIPCO's NAV computation, market value of listed companies has been arrived at by adding a 50% premium to the respective market prices to reflect the value of significant stakes in these entities. Fair value of Showtime has been arrived at using valuations provided by 3rd parties. Other components of the NAV are at book value.

...than the Operating Performance of KIPCO...



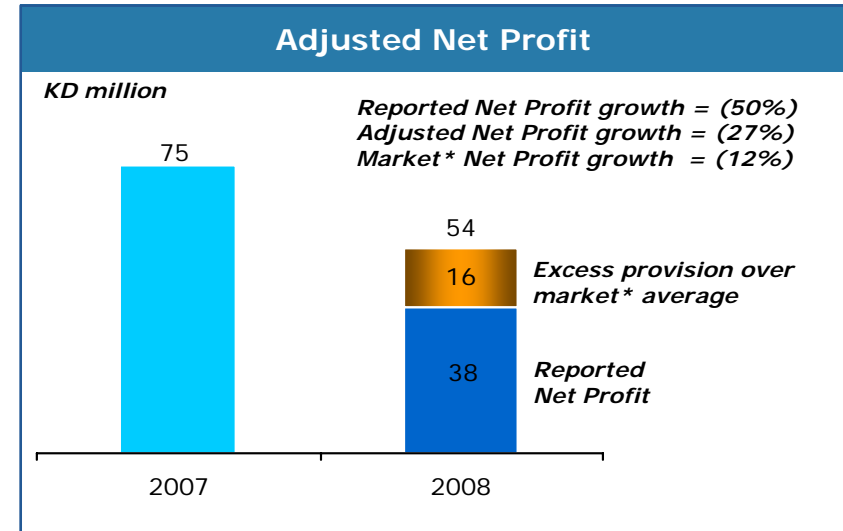
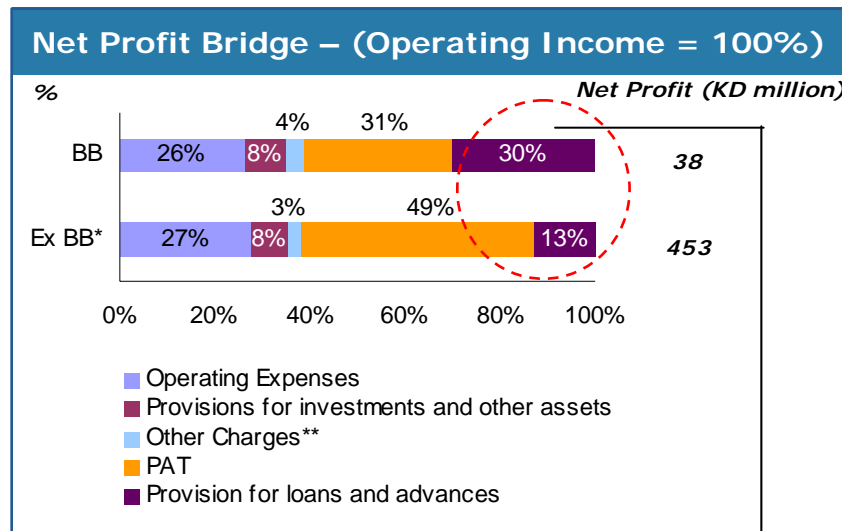
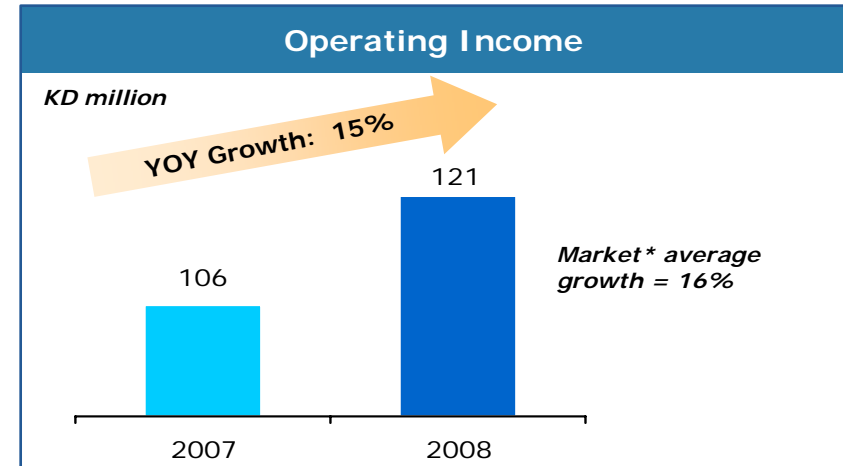
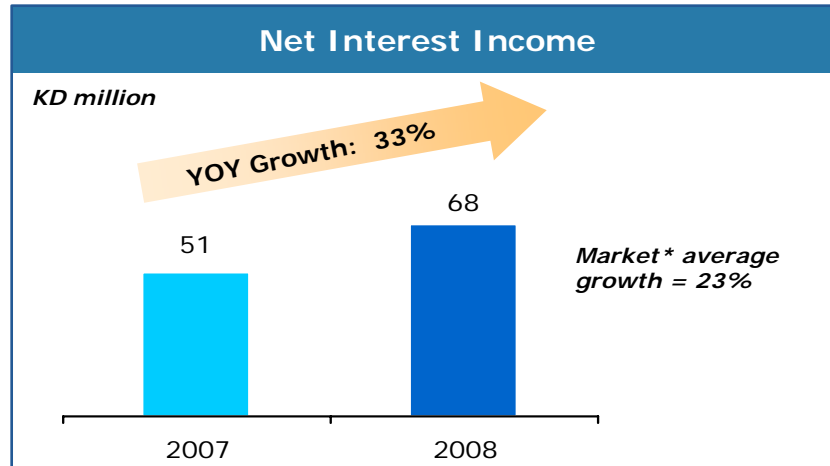
Prudent Approach

- ❖ Transparent approach in making provisions against assets in 2008, which includes:
 - AFS impairment provisions of KD 22.7 million
 - Loan loss provisions of KD 37.3 million (including KD 33.0 million of general provisions)

* Normalized total revenue and net income - primarily excluding the revenue / gain from the sale of Wataniya, UFK and UPAC by KIPCO Group amounting to KD 468 million and KD 455 million respectively

 Provisions against assets in 2008

...Burgan Bank Operating Performance...

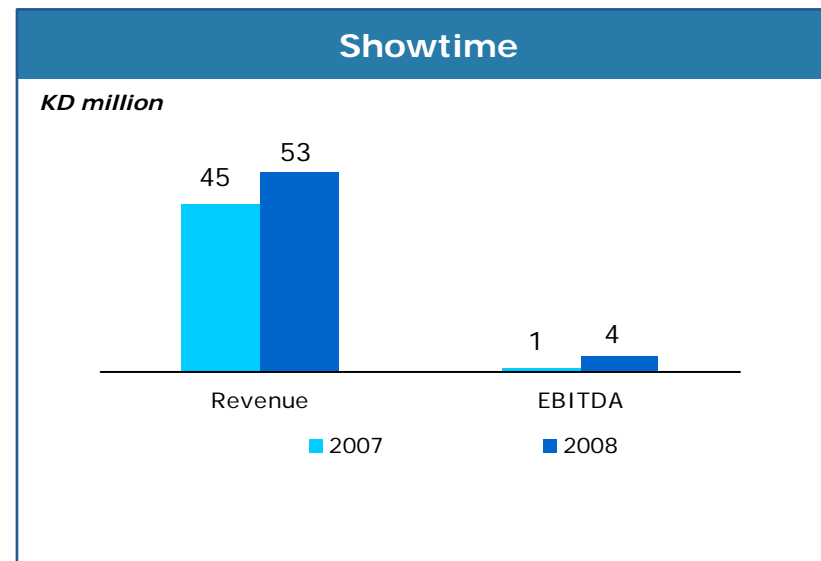
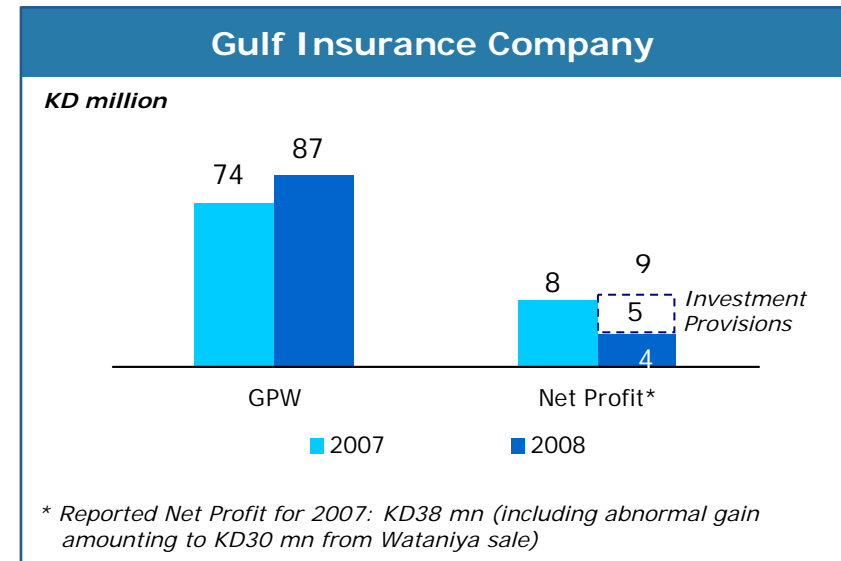
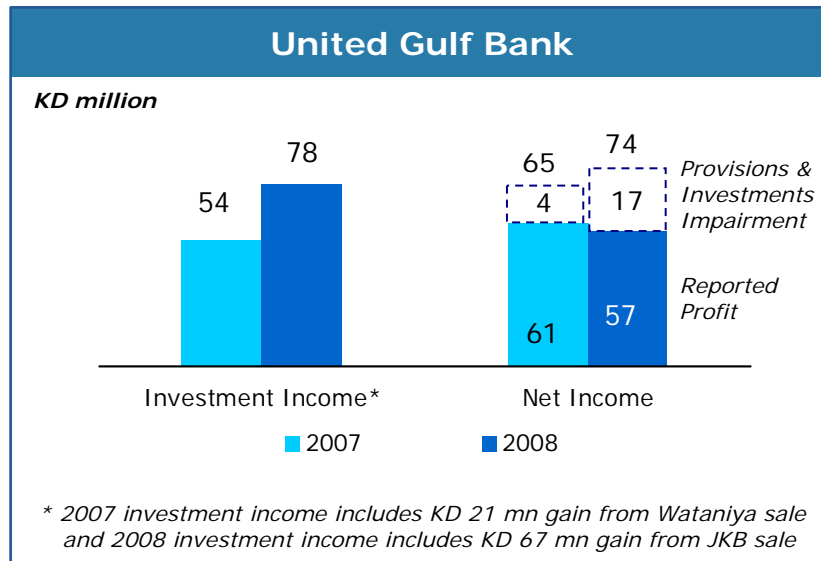


*Includes NBK, CBoK, ABK & BKME

** Includes taxes, minority interest & board fees

Includes KD33 million of general provisions resulting in:
NPL to gross loans ratio: 1.4%; Provision coverage ratio: 245%

...and other Core Companies



KIPCO: Growing Financial Strength

Quality of Operating Income

- ❖ 17th year of continuous profitability
- ❖ Visibility of income stream of core companies

Strong Liquidity Position

- ❖ Cash and liquid investments of KD 166 million (US\$600 million) at parent level

Solid Maturity Profile of Liabilities

- ❖ Pro active management of liabilities enabled KIPCO to repay all the scheduled repayments in 2008 (KD 85.5 million) and achieved a strong debt maturity profile
- ❖ No debt repayment till Q4 2010

Financial Discipline

- ❖ Dividend of 40 fils – Balance between investor expectation and cash preservation
- ❖ Active management to maintain net debt / ratio between 20-30%

Agenda

- 2008: Year in Review
- 2009: Managing Today

2009: KIPCO Group Companies Update

Burgan Bank

- ❖ Stability in loan book quality – Best NPL ratio in industry (Dec'08 - 1.4%)
- ❖ Strong operating results of YTD Feb'09 vs Budget
 - Operating profits up by 18%
 - Net interest spread up by 50 bps

United Gulf Bank

- ❖ Good visibility of 2009 profitability
- ❖ Asset management and investment banking (AMIB) businesses and regionalization are progressing well
 - Millennium Finance Corporation ROI of 23%

Gulf Insurance Corporation

- ❖ Revenues up by 32% (YTD Feb'09 vs YTD Feb'08)
- ❖ Robust growth in Saudi and Egypt markets and life insurance business
- ❖ Market leadership position being expanded

Showtime

- ❖ Revenue growth of 8% (YTD Feb'09 vs YTD Feb'08)
- ❖ Subscribers growth of 14% (Feb'09 vs Feb'08)

KIPCO: Managing Today

Operations

- ❖ **Focus on Core Companies**
 - Improve the operating cash flows
 - Reduce average cost of ownership
 - Deeper & faster regionalization
- ❖ **Maintain Financial Discipline**
 - Robust liquidity management
 - Cost saving plan across the group

New Initiatives

- ❖ **Launch of**
 - Savings & Pension business in Q4 2009
 - KIPCO Opportunities Fund in 2009

Opportunistic Move

- ❖ **Buy stakes in Companies with**
 - Low or no leverage
 - Solid visibility of operating income streams
 - Attractive entry price

2009: KIPCO Group Companies Outlook

Burgan Bank

- ❖ Group core operating income expected to increase by 39% (from KD 95 million in 2008 to KD 132 million in 2009)
- ❖ Burgan (Consolidated) profit expected to increase by 60%-70%
- ❖ Renewed focus on liability, cost and risk management

United Gulf Bank

- ❖ Strengthen the balance sheet with good asset quality & strong equity base
- ❖ Complete the sale of commercial banks and build AMIB network
- ❖ Strong risk management and make use of attractive market opportunity

Gulf Insurance Corporation

- ❖ Exceed the 2008 numbers for GPW and underwriting results and maintain the leadership position
- ❖ Improve the market share with a focus on personal line programs, takaful solutions and expansion of distribution network
- ❖ Explore investment opportunities in regional markets (Jordan, Algeria) to continue the regional expansion strategy

Showtime

- ❖ Over 10% growth in subscriber base
- ❖ Revenue growth of over 10%



2009: KIPCO Outlook

- ❖ Market conditions tough
- ❖ Good visibility for double digit revenue growth: 10% +
- ❖ Expecting to deliver close to triple digit growth in profitability in 2009

- ❖ Investment performance is the wild card
- ❖ KIPCO Consolidated investment assets of KD 342 million (US\$1.2 billion) as on December 31, 2008

2009 will be 18th year of continued profitability

